

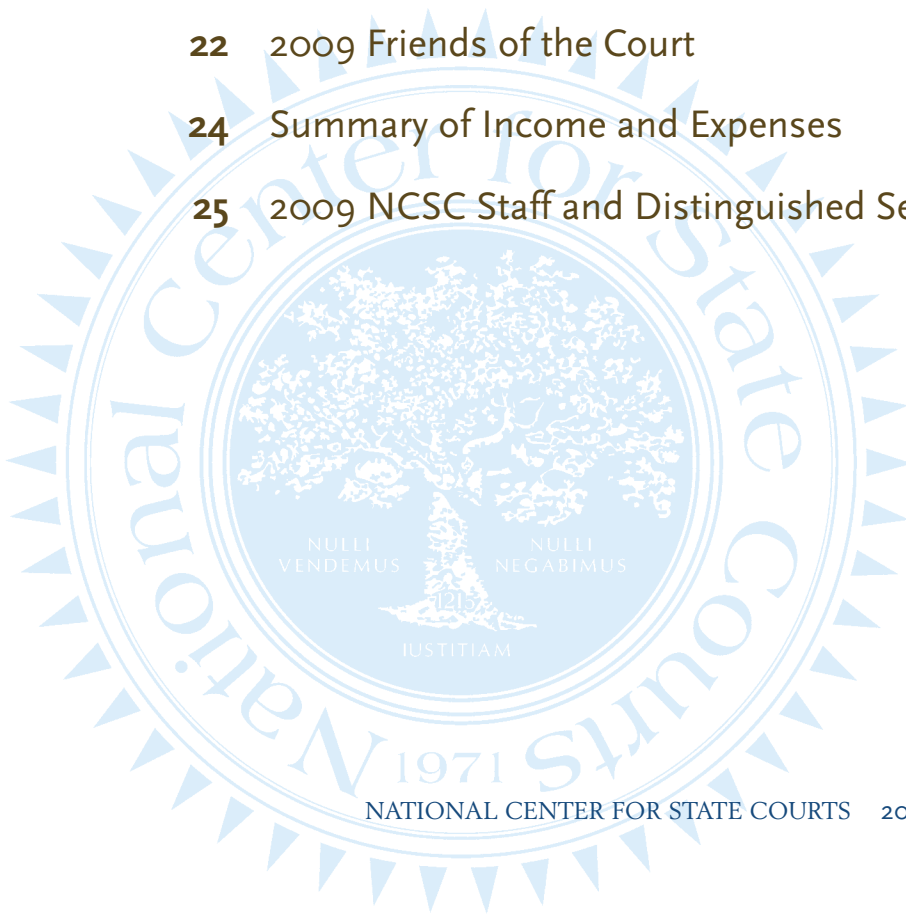
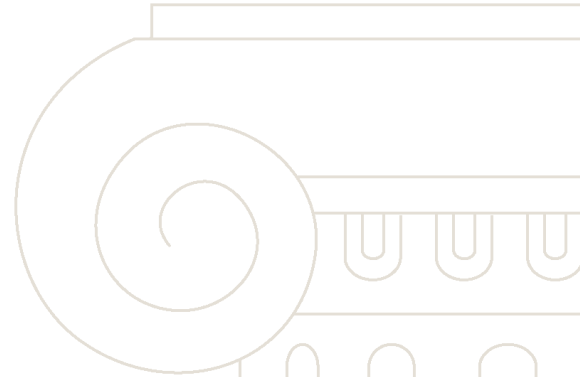
REENGINEERING AMERICA'S COURTS



ANNUAL REPORT 2009
National Center for State Courts

ANNUAL REPORT 2009

- 2 Board of Directors, 2009–2010
- 3 Message from the Chair of the Board of Directors and the President of the National Center for State Courts
- 4 State Court Budgets
- 6 Reengineering the Courts
- 8 High Performance Courts
- 10 Court Technology
- 12 Year in Review: 2009 Highlights
- 14 Recognizing Court Leaders
- 17 Warren E. Burger Society
- 18 NCSC Contributors
- 22 2009 Friends of the Court
- 24 Summary of Income and Expenses
- 25 2009 NCSC Staff and Distinguished Service Awards



BOARD OF DIRECTORS, 2009–2010



NCSC BOARD OF DIRECTORS

Front row, from left: Donna D. Melby, Chief Justice Wallace B. Jefferson, Lilia G. Judson, Suzanne H. Stinson, Chief Justice Christine M. Durham, Steven C. Hollon, Mary Campbell McQueen, Judge Eileen A. Kato, Rosalyn W. Frierson.

Second row: Robert S. Peck, Judge Brenda S. Loftin, Judge Barbara R. Mundell, George S. Frazza, Edward W. Mullins, Judge Ronald B. Robie, Mary McCormick, Daniel J. Becker

Third Row: Judge Rufus G. King III, Manuel A. Medrano, Larry D. Thompson, Theodore B. Olson, Judge Dale R. Koch

Not pictured: Richard C. Godfrey, Chief Justice Margaret H. Marshall, Charles W. Matthews, and Chief Judge Eric T. Washington

Chair

Christine M. Durham
Chief Justice
Supreme Court of Utah

Vice-Chair

Steven C. Hollon
Administrative Director
Supreme Court of Ohio

Chair-Elect

Wallace B. Jefferson
Chief Justice
Supreme Court of Texas

Vice Chair-Elect

Lilia G. Judson
Executive Director
Division of State Court Administration
Indiana Supreme Court

President

Mary Campbell McQueen
President, National Center for State Courts
Williamsburg, Virginia

Daniel J. Becker
State Court Administrator
Supreme Court of Utah

George S. Frazza, Esq.
Patterson Belknap Webb & Tyler LLP
New York, New York

Rosalyn W. Frierson
State Court Administrator
South Carolina Court Administration

Richard C. Godfrey, Esq.
Kirkland & Ellis LLP
Chicago, Illinois

Eileen A. Kato
Judge, King County District Court
Seattle, Washington

Rufus G. King III
Senior Judge
Superior Court of the District of Columbia

Dale R. Koch
Senior Judge
Circuit Court, Oregon

Brenda S. Loftin
Associate Circuit Judge
St. Louis County Circuit Court, Missouri

Margaret H. Marshall
Chief Justice
Supreme Judicial Court of Massachusetts

Charles W. Matthews, Jr.
ExxonMobil Corporation (Ret.)
Irving, Texas

Mary McCormick
President, Fund for the City of New York
New York, New York

Manuel A. Medrano, Esq.
Medrano & Carlton
Los Angeles, California

Donna D. Melby, Esq.
Paul Hastings Janofsky & Walker, LLP
Los Angeles, California

Edward W. Mullins, Jr., Esq.
Nelson Mullins Riley & Scarborough LLP
Columbia, South Carolina

Barbara R. Mundell
Presiding Judge
Superior Court, Maricopa County, Arizona

Theodore B. Olson, Esq.
Gibson, Dunn & Crutcher LLP
Washington, D.C.

Robert S. Peck
President
Center for Constitutional Litigation, P.C.
Washington, DC

Ronald B. Robie
Associate Justice, Court of Appeal
Third Appellate District, Sacramento, California

Suzanne H. Stinson
Court Administrator
26th Judicial District Court
Benton, Louisiana

Larry D. Thompson
Senior Vice President & General Counsel
PepsiCo
Purchase, New York

Eric T. Washington
Chief Judge
District of Columbia Court of Appeals

MESSAGE FROM

the Chair of the Board of Directors and the President of the National Center for State Courts



Christine M. Durham
Chief Justice, Supreme Court of Utah,
Chair, National Center for State Courts
Board of Directors



Mary Campbell McQueen
President, National Center for State Courts

In early 2009, the National Center for State Courts, NCSC, commissioned a survey, *Separate Branches, Shared Responsibilities: A National Survey of Public Expectations on Solving Justice Issues*, to learn the public's opinions about how the three branches of government work together on public policy issues that affect judicial administration. The survey was conducted by Princeton Research Associates and funded by the NCSC, the Pew Center on the States, and the State Justice Institute.

The key findings of this survey offer some encouragement for courts. Consider:

- 74 percent of the respondents express “some” or “a lot” of confidence in the courts
- 68 percent believe that the courts have the appropriate amount of power or should be awarded more
- 83 percent of those with “high knowledge” about government have “some” or “a lot” of confidence in courts
- 74 percent believe that regular meetings between the three systems of government to discuss justice system issues should be mandated by law

It's good to know that even in a time of partisan politics and tight state budgets, courts still command the respect of most of the public.

But it's those same tight budgets that threaten public trust and confidence in the courts. The current budget crisis has forced courts to enact tough, unpopular measures to cut costs, such as reducing court hours, furloughing staff, or even closing some court locations altogether. Yet the public's need to seek court action increases during hard times, and this is not so encouraging. Reduced hours and shuttered courtrooms project a poor public image, at best.

But crisis creates opportunity. The state courts have weathered hard times before and have come out stronger by improving not just their bottom lines, but also their operations and service. This is an opportunity for courts to reengineer how they do business — to become “high-performance courts.”

The National Center for State Courts has been helping courts to improve their operations for nearly 40 years in many areas, such as caseload management, jury management, and technology. NCSC also is doing its part to help courts rethink and reengineer the administration of justice — to keep the wheels of justice turning smoothly. This *Annual Report “Reengineering America's Courts,”* both highlights what NCSC and the courts have accomplished in 2009 and offers a glimpse at what they will be doing in the future to improve public trust and confidence in the justice system.

STATE COURT BUDGETS NCSC's research and innovation helps

The Center on Budget and Policy Priorities predicted that the state budget shortfalls of 2009 will be as big, if not bigger, in 2010. Forty-seven states faced budget deficits in 2009, and state governments asked all branches and agencies to share the pain — including the courts. NCSC responded by providing a number of resources and services dedicated not only to helping states weather the economic storm, but also to improving their operations now and in the future.

NCSC's Court Budget Resources

In 2009 NCSC surveyed the administrative offices of the courts (AOCs) in all states and territories to determine the extent of the state court budget crisis and how each state was responding. The results of this survey, along with continuous updates of latest court budget news, can be found online in the NCSC's **Budget Resource Center (BRC)** at www.ncsc.org. The BRC has become a vital resource for the courts, the public, and academics who study the effects of funding on court operations.

NCSC's ***Future Trends in State Courts 2009*** took up the court budget crisis as its major theme, with sections detailing "How State Courts Are Weathering the Economic Storm," "Court Innovations to Consider in a Tight Economy," and "Improving Outcomes and Services in a Tight Economy." NCSC also launched a free, monthly e-newsletter, ***State Courts and the Economy***, which provides national budget news to the court community.

Courts are not the only users to find NCSC budget resources valuable. California State University, Sacramento, uses NCSC's budget resources as required reading in a course: "Emerging Issues in Judicial Administration." The syllabus requires students to "review the information provided in the budget resource center, including the NCSC newsletter 'State Courts and the Economy' ..., and come to class to actively discuss ... the impact of the economic downturn on court systems ... and responses of the courts to the budget reductions."

"Future Trends in State Courts is a publication we rely upon heavily in identifying trends and other critical issues impacting the operations and administration of the court system."

—SHELLY CYRULIK, POLICY ANALYST,
WISCONSIN SUPREME COURT



From left, Chief Justice of Oregon Paul De Muniz and Kim M. Brunner, executive vice president and general counsel of State Farm Insurance Companies and co-chair of the NCSC's General Counsel Committee engage in discussion about state courts.

to set state courts on a sound economic course

Through compiling information from all states, the NCSC has learned that state courts have responded to the economic downturn by:

- Enacting hiring and salary freezes
- Encouraging judges and staff to accept salary reductions, or imposing such reductions
- Mandating furloughs of court staff
- Reducing court hours or closing some courts altogether

NCSC's Office of Government Relations has assisted courts by:

- Notifying states about stimulus dollars for which state courts are eligible
- Providing states with information on federal and private grants through the biweekly *Federal Funding Report*
- Advocating for new legislation to provide federal funding to state courts, such as the Child Support Protection Act of 2009 and the Crime Victim Restitution and Court Fee Intercept Act

- Advocating for reauthorization and increased state court access to existing federal funding streams, such as the Court Improvement Programs for automation and education and Violence Against Women Act

“The world in which the judiciary operates has changed... The economy, credit collapse and state budget woes have all altered the way in which we will build the judiciary of the 21st century.”

—CHIEF JUSTICE ERIC J. MAGNUSON OF THE MINNESOTA SUPREME COURT



Judge Barbara Mundell of Maricopa County, Arizona Superior Court.



From left, Judge Dale Koch of Oregon; James P. Schaller, Jackson & Campbell; Edward Mullins, Nelson, Mullins Riley & Scarborough; and Frank Steeves, senior vice president & general counsel, Emerson Electric Company, discuss the status of civil litigation in state courts at the Annual Justice Roundtable.



REENGINEERING THE COURTS Innovative solutions to

When the National Center for State Courts analyzed the information from states on how they were responding to the economic crisis, NCSC researchers realized that traditional methods for dealing with financial shortfalls were not going to help courts recover for the long term. More systematic methods and unconventional thinking were going to have to come into play, if courts were going to be more effective, efficient, accessible, and open when the recession is behind them. The answer: NCSC is helping a number of states to reengineer their court systems. Reengineering involves retooling all court operations: automation, centralization, regionalization, and standardization of processes. The goal is to significantly improve efficiency while maintaining or improving the court’s level of service to the public. The challenge: reengineering needs buy in from all branches of government.

Reengineering in state courts requires:

- Strong executive commitment, starting with the supreme court and state court administrator
- Recommendations based on clear principles that embody the goals of the project
- All aspects of court operations to be “on the table”
- A high degree of transparency

A close up look at NCSC’s reengineering efforts in one state

The Vermont legislature directed the Vermont Supreme Court to appoint a Commission on Judicial Operation to

address a number of areas, including consolidation of staff and regionalization of administrative functions. This commission represented all three branches of state government, as well as the citizens of Vermont. NCSC was called in to help the courts build a sustainable system based first on values and second on reduced costs.

With the assistance of NCSC, the commission adopted a plan to restructure the Vermont Judicial Branch. The plan’s essential elements were:

- Unification of the judicial system
- Consolidation of the trial courts into one superior court with four divisions

Two NCSC Vice Presidents are Spearheading Reengineering Efforts in States



Daniel J. Hall, NCSC vice president, Court Consulting Services

“The courts recognize that things aren’t going to get back to whatever ‘normal’ is and that there will be less revenue in the future, and they are preparing for that.”

—DAN HALL, VICE PRESIDENT, NCSC COURT CONSULTING SERVICES

“The goal of court reengineering projects is to literally do more with less: maintain or improve the current level of services with significantly less resources.”

—THOMAS CLARKE, NCSC VICE PRESIDENT, RESEARCH & TECHNOLOGY



Thomas M. Clarke, NCSC vice president, Research & Technology

guide courts on the road to recovery

- Consolidation of 18 part-time probate judges into 5 full-time judges
- A paperless court with electronic filing and workflow control

Putting this plan in place will result in a savings of \$1.2 million for the state and an additional \$1.2 million for the counties in Vermont. Legislation to implement this plan was introduced in the Vermont legislature in January 2010.

NCSC is helping to reengineer court systems in the following states:

- Alabama
- Florida
- Iowa
- Michigan
- Minnesota
- Nebraska
- New Hampshire
- Rhode Island
- Utah
- Vermont

“NCSC used their knowledge about restructuring efforts in other court systems to advise the Vermont Judiciary on best practices for a Commission-driven effort. As a result, the Commission delivered a well reasoned, evidenced-based proposal for restructuring the Vermont Judiciary, and the NCSC staff delivered well-received testimony to the legislature in support of the restructuring bill. There is no doubt that the assistance provided by the NCSC was critical to enabling our Commission to meet its charge within the legislated deadlines.”

—BOB GREEMORE, STATE COURT ADMINISTRATOR, VERMONT



Robert Peck, president of the Center for Constitutional Litigation, participates in the NCSC's Annual Justice Roundtable.



HIGH PERFORMANCE COURTS NCSC research studies

Budget cuts imposed on courts have highlighted the need for courts to continue to do more with less. Courts regularly are called on to improve practices and performance because they are held responsible for the character of justice in our society.

With this in mind, the NCSC has developed the **High Performance Court (HPC) Framework**, which builds on previous efforts in court excellence and introduces new ideas about what makes for the delivery of high-quality justice.

The Framework provides a comprehensive set of organizing concepts that describe what a high-performing court seeks to accomplish — demonstrating how a court's objectives are affected by the context of its culture, identifying measurable categories of administrative

performance, and suggesting guidelines on how to collect and use performance information for institutional improvement. The Framework helps court leaders understand how to shape these improvements and is organized into four perspectives on what courts are trying to accomplish.

- The customer perspective
 - How should courts treat cases and all participants in the legal process?
- The internal operating perspective
 - What does a well-functioning court do to excel at managing its entire caseload?
- The learning and innovation perspective
 - How can court personnel learn to adapt to new circumstances and challenges?
- The social value perspective
 - What is a court's responsibility to the public and funding bodies?



Chief Justice of the United States John G. Roberts, Jr. and guests at a NCSC event in Washington, DC.

Educational Courses to Help Court Leaders Understand and Implement These Improvements

NCSC's Institute for Court Management has developed a **new curriculum on High Performance Courts**. As with many other NCSC initiatives in 2009, this course is intended to help courts improve their "business practices" as a means to improving access to and the quality of justice in a time of reduced resources. Using many existing court performance measurement tools and new research about how highly performing courts work, the course is designed to help court leaders move beyond measurement to improving court performance.

The overall course objectives are to:

- Implement the appropriate management processes for a high performance court;
- Carry out practical steps to lead a court through times of organizational stress; and
- Maintain the legitimacy of courts as an institution.

The HPC course is one of 12 new and updated ICM Court Management Program (CMP) courses that are being developed with the assistance of a seven-state consortium. The consortium's work will culminate in a new two-tier CMP, which will be fully implemented beginning in January 2011.

Distance Learning

ICM remains committed to expanding its online courses to provide education without the need to travel. In 2009, ICM added a third online CMP course that can be used to attain CMP certification. **Managing Court**

Financial Resources, which was created with financial assistance from the State Justice Institute, is now available, in addition to **Fundamental Issues of Caseflow Management** and **CPS: CourTools**. ICM's goal is to have all six CMP "Certified Court Manager" courses online in the near future.

Preparing court staff for the challenges to come

- Twenty-two people became **Fellows of the Institute for Court Management** in 2009. Graduation was held at the Supreme Court of the United States, and Chief Justice John Roberts participated in the event.
- In 2009, **194 people completed ICM's Court Management Program (CMP)** and were certified as Court Managers. CMP worked with 1,157 participants in 44 classes held nationally and in partnerships. Participant evaluations rated both the content and the faculty for these courses 4.5 on a 5-point scale.



For years, courts have turned to technology to reengineer their processes, improve their customer service, and reduce costs. The court budget crisis makes it more crucial than ever for courts to use technology wisely. NCSC's technical assistance, seminars, and national conferences help courts to make the right technology choices to improve their performance.



Court Technology Conference (CTC) 2009

More than 1,500 judges, court administrators, and court technologists from around the world

participated in CTC 2009, held September 22-24 at the Colorado Convention Center in Denver. National Public Radio's Ari Shapiro kicked off CTC with a talk about how courts can use technology to more effectively reach the public and how technology has changed the way reporters cover the courts. A number of the educational sessions underscored the need for courts to improve their use of technology in the face of budget cuts — for example, “How to Get eCourt Project Funding in Tough Times,” “Technology that Enables Self-Help Centers: Solutions to Increasing Demands in Times of Austerity,” and “Court Technology on a Tight Budget.” CTC 2009 also looked at how trials will be conducted a decade from now and how technology can be used to keep track of neglected children under court supervision.



Ari Shapiro, justice correspondent for National Public Radio, tells CTC 2009 attendees that courts need to use technology to their advantage when working with media.

E-Filing Survey

NCSC, the Court Information Technology Officer Consortium, and the Joint Technology Committee conducted a survey of court e-filing adoption and practices. The participation of state and local court administrators, court clerks, and IT professionals will help NCSC develop support and assistance for courts in various phases of e-filing.

Online Resources

- NCSC launched its new Web site in September 2009: www.ncsc.org. In addition to NCSC research projects and state-by-state court information, the redesigned site contains new courses, career opportunities, and NCSC experts.
- The **Jury Managers' Toolbox** is an online diagnostic tool that helps courts to improve their jury management procedures. The toolbox was developed by NCSC's Center for Jury Studies under a State Justice Institute grant and with the cooperation of the Arizona, Indiana, Maryland, Missouri, Ohio, Oregon, and Pennsylvania judicial systems.

“If it is in the public interest to be informed about and understand what is happening in the courts, then it should be in the courts’ interest to facilitate that. Our goal, then ... yours and mine ... should be to make the work of the courts transparent and understandable to people who want to know about it.”

—ARI SHAPIRO, ADDRESSING COURT LEADERS ABOUT NEW TECHNOLOGY AT CTC 2009

- The online “**10 Tips Series**” of NCSC’s Center for Elders and the Courts provides a variety of training videos related to court interactions with the elderly, such as “Creating an Effective Elder Court,” “Judicial Training on Elder Abuse,” and “Working with Adult Protective Services.”
- Gavel to Gavel — **www.gaveltogavel.us** — a weekly legislative summary that monitors attacks on judicial independence, helps to identify trends in legislative activity, and provides a national overview of bills and resolutions introduced in state legislatures that affect state courts.
- **Jur-E-Bulletin** is NCSC’s weekly e-newsletter that informs its nearly 2,000 subscribers about the latest jury news from around the world. It now includes a bulletin board to field questions from jury managers.

Paper on Demand

NCSC is working in conjunction with the Court Information Technology Officers Consortium (CITOC) on a **Paper on Demand (POD) project**, drafting four case studies for the Joint Technology Committee (JTC) that will be published as a series of articles. The articles will outline for the justice community how to get rid of paper effectively and move to e-everything:

- e-filing
- e-juror
- e-payments
- e-citation



CTC 2009 attendees took advantage of three days of educational sessions tied to the theme, “Plug In. Power Up. Perform.”

Paper on Demand has been identified as one of the Joint Technology Committee’s top priorities for 2010. NCSC is focusing efforts on educating the courts on the cost-saving advantages of POD, in addition to how POD can leverage the benefits of technology during tough times, such as:

- Benefitting from the “green value” of not using paper
- Eliminating storage needs for paper tickets, and eliminating the need to transport tickets to court
- Eliminating laptop costs when law enforcement cars are equipped with computers
- Increasing revenue because fewer people will be required to come to court and less money will be handled in person



CTC attendees make good use of Cyber Stations

YEAR IN REVIEW: 2009 HIGHLIGHTS



- Teams from 46 states, the District of Columbia, and Puerto Rico participated in the **Third National Judicial Leadership Summit for the Protection of Children**. The Conference of Chief Justices and Conference of State Court Administrators sponsored the summit. NCSC cohosted the summit with the Supreme Court of Texas and the court's Permanent Judicial Commission for Children, Youth, and Families. Topics included expanding collaboration to the education community to improve services for children; addressing the disproportionate representation of children of color in the child protection system; and safely reducing the number of children in foster care.



Texas State Court Administrator Carl Reynolds helped coordinate and host Summit III.

Contributors to the Summit for the Protection of Children

Leadership Funders

Casey Family Programs
The Pew Charitable Trusts
RGK Foundation
Texas Office of Court Administration

Sponsors

Cammack & Strong, P.C.
Hon. Deborah Hankinson
Lynch, Chappel & Alsup
Noteboom — The Law Firm
Roland K. Johnson
State Bar of Texas Family Law Section
STAR Health
Thomson Reuters

- NCSC received a grant of \$2.2 million from the Children's Bureau of the Administration for Children and Families. NCSC will serve as a partner in **two national child welfare resource centers**. NCSC is also a member of the Child Protection Collaborative.
- NCSC is involved in an \$8 million program to **strengthen judicial independence and citizen access in Lebanon**, including a \$750,000 project to rehabilitate the Beirut Executions Court.

This program is funded by the U.S. Agency for International Development.

- NCSC's **Court Statistics Project** has released version 1.3 of the *State Court Guide to Statistical Reporting*. This version includes a new section for Appellate Court Statistical Reporting.
- **Court Security and Emergency Preparedness Affects all Areas of Court Operations**. Operating a court building today and ensuring everyone's



Chief Justice Madhat Al-Mahmood of Iraq visited NCSC headquarters in Williamsburg, Va. on September, 28, 2009 to learn about how NCSC helps courts deliver justice more effectively. He also took part in a question-and-answer session with professors and students at the College of William and Mary's Law School and attended CTC 2009 in Denver. NCSC had also hosted a delegation of Iraqi judges earlier in the year.



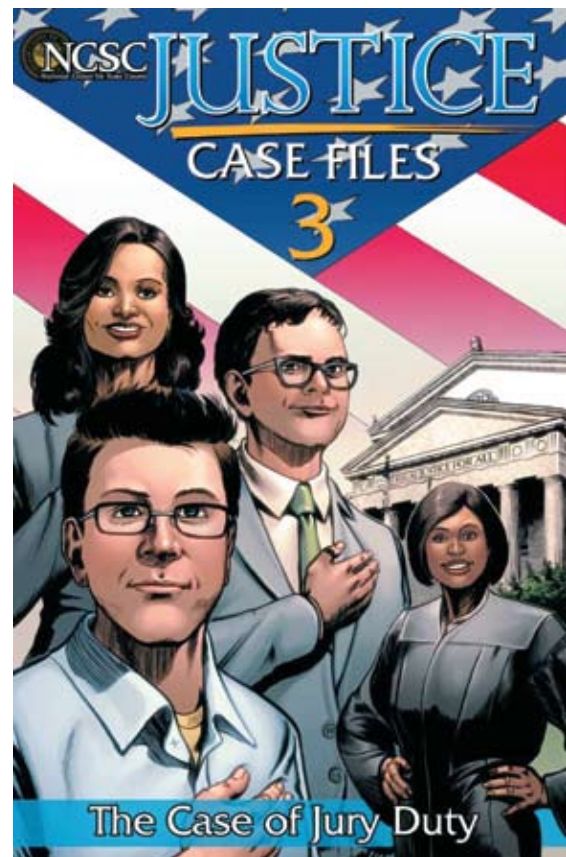
NCSC participated in a four-day workshop in Cairo, Egypt that trained nongovernmental organizations, NGOs, in how to reach and educate Egyptians who are victims of human rights violations and how the courts can help them. The project "**Enhancing Access to Justice for Women in Egypt through NGO Representation and Public Outreach**," was developed in partnership with Johns Hopkins University's Protection Project and the Suzanne Mubarak Centre in Alexandria, Egypt.

safety can be a challenge. In an effort to assist courts in the development and implementation of effective measures for court building security, the NCSC has developed **Steps to Best Practices**, which sets forth guidelines for what constitutes best practices in various areas of court building security. These steps build on NCSC's **Guidelines for Implementing Best Practices in Court Building Security**. Another vital aspect of court security is developing a continuity of operations plan, COOP, to ensure that courts know what to do if an emergency threatens the continuation of normal operations — usually natural or manmade disasters. The NCSC helps courts develop COOP plans that establish effective processes and procedures to quickly deploy pre-designated personnel, equipment, vital records and supporting hardware and software to an alternative site to sustain organizational operations for up to 30 days. It also covers the resumption of normal operations after the emergency has ended.

- NCSC published the results of a public opinion poll, **Separate Branches, Shared Responsibilities: A National Survey of Public Expectations on Solving Justice Issues**. This is the first-ever nationwide survey to measure public perceptions of how the three branches of government work together on public policy issues that affect the administration of justice. The survey was unveiled at the ABA's Justice as the Business of Government summit in Charlotte, NC in May 2009.



NCSC and the College of William and Mary's Law School and Thomas Jefferson Program in Public Policy created the **Jane M. Bolin Fellowship**, which provides tuition and a paid internship for minority students enrolled in the joint master of public policy/juris doctorate program. This fellowship is named for the first female African-American judge in the United States. Bolin Fellows, Ashley Heilprin, left, and Krystle Cadogan, with NCSC President Mary C. McQueen, center.



NCSC published the third in a series of graphic novels to help educate the public about the courts. **Justice Case Files 3: The Case of Jury Duty** follows an 18-year-old called for jury service in a case about underage drinking and driving. Lesson plans have been developed for teachers and courts.



RECOGNIZING COURT LEADERS NCSC recognizes those

NCSC's achievements would not be possible without the individuals, companies, law firms, and foundations that help make it all happen. Each plays a critical role in strengthening and broadening NCSC's reach. Through their support and commitment, NCSC and the justice system continually improve. In the following pages, we recognize those who have made a difference in NCSC's past and future through leadership, service, and financial support.

Each year, the NCSC hosts a series of events and programs in Washington, D.C. to honor those who have made extraordinary contributions to improving the administration of justice.

2009 William H. Rehnquist Award for Judicial Excellence

Chief Judge Timothy Evans of Cook County, Illinois received the 2009 Rehnquist Award for Judicial Excellence. Chief Justice of the United States John G. Roberts Jr. presented the award, which is given annually

“I promise you here tonight that we will continue to pursue that quest for “perfect justice” with courage, honesty and integrity. And that we will not rest until all who seek justice in our court system, have equal access to it.”

—CHIEF JUDGE TIMOTHY EVANS, IN HIS SPEECH AT THE U.S. SUPREME COURT TO ACCEPT THE WILLIAM H. REHNQUIST AWARD.

to a state court judge who exemplifies the highest level of judicial excellence, integrity, fairness, professional ethics, and sound judgment. More than 200 judicial, business, and bar leaders from across the United States attended the ceremony held in the Great Hall of the U.S. Supreme Court.

Chief Judge Evans was selected for his “innovative leadership in spearheading advancements in the administration of justice in Illinois,” said NCSC President Mary C. McQueen. Chief Judge Evans has administrative authority over the circuit's approximately 430 judges, an annual budget of nearly \$204.9 million; nine courthouses; and more than 2,800 employees who work in 13 nonjudicial offices providing probation and other court-related services.



Chief Justice of the United States John G. Roberts Jr., (right) presents the NCSC's William H. Rehnquist Award to Chief Judge Timothy Evans of Cook County, Illinois.



Sen. Richard “Dick” Durbin of Illinois introduces the Rehnquist Award winner, Chief Judge Timothy Evans.

Justice Roundtable

State court chief justices, judges, general counsel, and attorneys gathered in November 2009 to discuss the challenges facing civil litigation at the **NCSC's Annual Justice Roundtable** event held at the Mandarin Oriental Hotel in Washington, D.C. At the roundtable, **Civil Justice Reform: A De Novo Review**, the more than 100 participants explored the longstanding complaint that civil litigation takes too long and costs too much.

A panel of experts representing various perspectives discussed the principles proposed by the American College of Trial Lawyers regarding the procedural reforms that could reduce delay and makes courts a more economically viable option.



Chief Justice of Utah Christine M. Durham moderates the Justice Roundtable.



George Frazza, Patterson, Belknap, Webb & Tyler at the Annual Justice Roundtable.

Annual Recognition Luncheon

More than 125 leaders of the court and business community attended the NCSC's Annual Recognition Luncheon at the Mandarin Oriental Hotel in Washington, D.C. The luncheon recognizes those who have made significant contributions to improving the justice system. During the luncheon, four new members were inducted into the Warren E. Burger Society, seven corporations were recognized for 30-years of support to the NCSC, two corporations and one law firm were honored as 20-year contributors and the John H. Pickering Award was presented. In addition, the G. Thomas Munsterman Award for Jury Innovation was presented to the 26th Judicial District of North Carolina (Mecklenburg County), for its sustained and comprehensive commitment to improving jury service through its efforts to extend the privilege of jury service to all eligible citizens.

Tony Mauro, legal correspondent for *Legal Times*, addressed the audience about the ramifications of the U.S. Supreme Court's recent decision in *Caperton v. Massey*, in which the Conference of Chief Justice submitted an amicus brief.



From left, Jay Stephens, senior vice president and general counsel for Raytheon Company; Chief Justice of Texas Wallace Jefferson; and attorney Deborah Russell, partner with McGuire Woods LLP explore the issue of civil litigation in state courts during the Justice Roundtable.

COURT LEADERS CONTINUED



The **John H. Pickering Award** recipient Hank Barnette of counsel in the Washington, D.C. office of Skadden, Arps, Slate, Meagher & Flom. The award is named after Mr. Pickering, who was a founding member and former chair of the NCSC's Lawyers Committee. Mr. Barnette, chairman emeritus of Bethlehem Steel Corp., has been a steadfast advocate and tireless supporter of the NCSC. With the National Center, Mr. Barnette served as a member of the Board of Directors from 2001 to 2007 and served on the Lawyers and General Counsel committees. In 2000, he was inducted into the Warren E. Burger Society.



NCSC 30 Year contributors, from left: Charles Matthews, ExxonMobil; James Diggs, PPG Industries; Chief Justice of Utah Christine M. Durham; Mary McQueen, NCSC president; Frank Steeves, Emerson Electric; Richard S. Collins, MetLife; Randy Mariani, Monsanto Company; Deborah Platt Majoras, Procter & Gamble Co. The Annual Recognition Luncheon was held at the Mandarin Oriental Hotel in Washington, D.C. in November 2009.

30-Year Contributors

- Alcoa
- Emerson
- ExxonMobil
- MetLife
- Monsanto
- PPG Industries
- Procter & Gamble

20-Year Contributors

Corporate

- State Farm

Law Firms

- Dickie, McCamey & Chilcote
- Fulbright & Jaworski

Wisconsin Chief Justice Receives Harry L. Carrico Award for Judicial Innovation



Shirley S. Abrahamson

Chief Justice of the Supreme Court of Wisconsin Shirley S. Abrahamson received the 2009 Harry L. Carrico Award for Judicial Innovation, which honors a sitting state court chief justice or justice who has inspired, sponsored, promoted, or led an innovation of national significance in the field

of judicial administration. The award is named after retired Virginia Chief Justice Harry L. Carrico, who was instrumental in founding the NCSC in 1971.

Chief Justice Abrahamson has served as a national leader on issues such as protecting judicial independence, improving interbranch relations, and expanding outreach to the public. She was the first woman appointed to the Wisconsin Supreme Court in 1976 and has served as Chief Justice since 1996. In 2004, she served as president on the Conference of Chief Justices and Chair of the National Center for State Courts Board of Directors.

WARREN E. BURGER SOCIETY



The National Center for State Courts honored four people who have made significant contributions of service and support to the NCSC by inducting them into the Warren E. Burger Society at the Annual Recognition Luncheon in Washington, D.C. in November 2009. Chief Justice of Utah Christine Durham, chair of the NCSC Board of Directors, hosted the lunch, and attorney Donna D. Melby, member of the NCSC Board of Directors and chair of the NCSC's Development Committee, introduced the inductees. Leonora Burger, Chief Justice Burger's daughter-in-law, attended the luncheon and assisted with the presentations.

Membership into the Society is commemorated by a presentation of a limited-edition print of the final portrait of the late Chief Justice Warren E. Burger, who helped found the NCSC in 1971. Each print is signed and numbered by artist Fran Di Giacomo. The portraits are a gift from Texas attorney Charles M. Noteboom, who commissioned the original portrait that hangs in the NCSC's headquarters in Williamsburg, Va.

2009 Burger Society Inductees

Michael A Cooper, *Sullivan & Cromwell LLP*
Robert L. Haig, *Kelley Drye & Warren LLP*

Judge Gayle A. Nachtigal, *Oregon, Washington County Circuit Court*
William C. Vickrey, *California Administrative Director of the Courts*

Members of the Warren E. Burger Society

R. B. Attridge
Robert N. Baldwin
Curtis H. Barnette
Dorothy T. Beasley
Robert M. Bell
Bobbe J. Bridge
Murray H. Bring
Thomas C. Brown Jr.
Kim M. Brunner
Michael L. Buenger
David K. Byers
Elizabeth J. Cabraser
Sheila Calabro
Harry L. Carrico
Winslow Christian*
Michael V. Ciresi
Hugh M. Collins
Michael A. Cooper
Theodore H. Curry II
John J. Curtin Jr.
Kenneth T. Derr
Sue K. Dosal
Richard W. Duesenberg
Haliburton Fales II
Theodore J. Fetter
Timothy E. Flanigan
Edith Foster
George S. Frazza
William H. Gates III
Vernon M. Geddy, Jr.*
Richard C. Godfrey
Thomas A. Gottschalk
John M. Greacen
Maurice R. Greenberg
Joe R. Greenhill
Robert L. Haig

Howell T. Heflin*
Jane A. Hess*
Verne A. Hodge
Linwood Holton
R. William Ide III
James R. James*
Nicholas D. Katzenbach
John F. Kay Jr.
Judith S. Kaye
Susan and Ingo Keilitz
Henry L. King
Augustus B. Kinsolving
Harry O. Lawson*
Jacqueline and Robert
D. Lewis
Edward W. Madeira Jr.
Robert B. McCaw
Edward B. McConnell
Arthur A. McGiverin
Vincent L. McKusick

Mary C. McQueen
Daniel J. Meador
W. B. Mitchell*
Thomas J. Moyer
Gayle A. Nachtigal
William H. Neukom
Charles M. Noteboom
Dorothy A. O'Brien
Dwight D. Opperman
Richard de J. Osborne
Betty W. Osborne
Louise M. Parent
William G. Paul
Charles H. Pelton
Ellen A. Peters
Thomas R. Phillips
John H. Pickering*
Lyle Reid
William S. Richardson
William L. Roberts Jr.

John H. Rockwell*
Kaliste J. Saloom Jr.
Charles R. Schader
John G. Scriven
Randall T. Shepard
Dale Sipes*
Larry Sipes
Chesterfield Smith*
Arthur H. Snowden II
Robert F. Stephens*
George A. Stinson*
Ronald J. Stupak
Stephen D. Susman
Sandra A. Thompson
Gerald W. VandeWalle
E. Norman Veasey
William C. Vickrey
Sylvia H. Walbolt
W. W. Withers
Guy A. Zoghby*
* Deceased



From left, Mary C. McQueen, NCSC president; Chief Justice of Utah Christine Durham, chair of NCSC Board; Robert L. Haig, Kelley Drye & Warren; Judge Gayle A. Nachtigal; William C. Vickrey, administrative director of the California Courts; Leonora Burger, Charles Noteboom. Not pictured, Michael A. Cooper.

NCSC CONTRIBUTORS

The National Center works in partnership with the volunteer leaders of the General Counsel and Lawyers Committees to heighten the visibility of NCSC's mission and to seek active participation in the development and implementation of NCSC's programs. In addition to their financial support, each member of these committees provides important outreach through the justice, legal, and business communities.

General Counsel Committee



Kim M. Brunner – CO-CHAIR
Executive Vice President & General Counsel
State Farm Insurance Companies



Charles W. Matthews Jr. – CO-CHAIR
Vice President & General Counsel
Exxon Mobil Corporation (Ret.)

Robert A. Armitage
Senior Vice President & General Counsel
Eli Lilly and Company

Joseph W. Bauer
Vice President & General Counsel
The Lubrizol Corporation

James J. Bender
Senior Vice President & General Counsel
The Williams Companies, Inc.

Steven A. Bennett
Senior Vice President & General Counsel
USAA

Peter J. Beshar
Senior Vice President & General Counsel
Marsh & McLennan Companies, Inc.

James B. Buda
Vice President & General Counsel
Caterpillar Inc.

Brackett B. Denniston III
Senior Vice President & General Counsel
General Electric Company

Russell C. Deyo
Vice President & General Counsel
Johnson & Johnson

James C. Diggs
Senior Vice President & General Counsel
PPG Industries, Inc.

Glenn Engelmann
Vice President & General Counsel
AstraZeneca Pharmaceuticals LP

Jeffrey J. Gearhart
Senior Vice President & General Counsel
Wal-Mart Stores

Joyce P. Haag
Senior Vice President & General Counsel
Eastman Kodak Company

Andrew D. Hendry
Senior Vice President & General Counsel
Colgate-Palmolive Company

Gregory D. Holland
Senior Vice President & Chief Legal Officer
MPS Group, Inc.

R. William Ide III
Monsanto Company (Retired)
McKenna, Long & Aldridge

Steven W. Jemison
Chief Legal Officer
The Procter & Gamble Company

James R. Jenkins
Senior Vice President & General Counsel
Deere & Company

Charles J. Kalil
Corporate Vice President & General Counsel
Dow Chemical Company

Denise F. Keane
Executive Vice President & General Counsel
Altria Group, Inc.

Janet L. Kelly
Executive Vice President & General Counsel
ConocoPhillips Company

E. Julia Lambeth
Executive Vice President & General Counsel
Reynolds American, Inc.

Michael H. Lanza
Senior Vice President & General Counsel
Selective Insurance Group, Inc.

David G. Leitch
Senior Vice President & General Counsel
Ford Motor Company

Sandra Leung
Senior Vice President & General Counsel
Bristol Myers Squibb Company

James L. Lipscomb
Executive Vice President & General Counsel
MetLife, Inc.

William F. Lloyd
General Counsel
Deloitte LLP

William C. Lowrey
Senior Vice President & General Counsel
Shell Oil Company

Gary G. Lynch
Chief Legal Officer
Morgan Stanley

Raymond J. Manista
General Counsel
Northwestern Mutual Life Foundation

Christopher C. Mansfield
General Counsel
Liberty Mutual Insurance Companies

Michele C. Mayes
Vice President & General Counsel
Allstate Corporation

Michael P. Millikin
Vice President & General Counsel
General Motors Company

Roderick A. Palmore
Executive Vice President & General Counsel
General Mills

R. Hewitt Pate
Vice President & General Counsel
Chevron Corporation

Thomas J. Sabatino Jr.
Executive Vice President & General Counsel
Schering-Plough Corporation

Thomas L. Sager
Senior Vice President & General Counsel
E. I. du Pont de Nemours & Company

Charles R. Schader
Senior Vice President & Chief Claims Officer
Chartis

Amy W. Schulman
Senior Vice President & General Counsel
Pfizer, Inc.

Bradford L. Smith
Senior Vice President & General Counsel
Microsoft Corporation

Marschall I. Smith
Senior Vice President & General Counsel
3M Company

Maura A. Smith
Senior Vice President & General Counsel
International Paper Company

David F. Snively
Senior Vice President & General Counsel
Monsanto Company

Frank L. Steeves
Senior Vice President & General Counsel
Emerson Electric Company

Jay B. Stephens
Senior Vice President & General Counsel
Raytheon Company

Larry D. Thompson
Senior Vice President & General Counsel
PepsiCo, Inc.

Kurt R. Waldo
Executive Vice President & General Counsel
Alcoa Inc.

Wayne Watts
Senior Executive Vice President & General Counsel
AT&T Inc.

Lawyers Committee



Richard C. Godfrey, Esq. — CO-CHAIR
Kirkland & Ellis LLP



Sylvia H. Walbolt, Esq. — CO-CHAIR
Carlton Fields

Mary E. Alexander, Esq.
Mary Alexander & Associates, PC

Curtis H. Barnette, Esq.
Skadden, Arps, Slate, Meagher & Flom LLP

G. Michael Barnhill, Esq.
Womble Carlyle Sandridge & Rice, PLLC

Paul A. Barrett, Esq.
Barrett & Gilman

Desmond T. Barry, Jr., Esq.
Condon & Forsyth LLP

David J. Beck, Esq.
Beck, Redden & Secrest LLP

Sheila L. Birnbaum, Esq.
Skadden Arps Slate Meagher & Flom LLP

Joseph B. Carney, Esq.
Baker & Daniels LLP

Hon. Benjamin R. Civiletti
Venable LLP

Richard Clary, Esq.
Cravath, Swaine & Moore LLP

Anne E. Cohen, Esq.
Debevoise & Plimpton LLP

Hon. James G. Colins
Cozen & O'Connor

Roxanne B. Conlin, Esq.
Roxanne B. Conlin & Associates, PC

Michael A. Cooper, Esq.
Sullivan & Cromwell LLP

John J. Curtin, Jr., Esq.
Bingham McCutchen LLP

Frank J. Daily, Esq.
Quarles & Brady LLP

Craig J. de Recat, Esq.
Manatt, Phelps & Phillips, LLP

Richard W. Duesenberg, Esq.

David B. Fawcett Jr., Esq.
Dickie, McCamey & Chilcote, PC

Andrew M. Federhar, Esq.
Fennemore Craig, PC

Fidelma L. Fitzpatrick, Esq.
Motley Rice LLC

Richards Ford, Esq.
Wicker, Smith, O'Hara, McCoy & Ford PA

George S. Frazza, Esq.
Patterson, Belknap, Webb & Tyler LLP

Daniel J. Gerber, Esq.
Rumberger Kirk & Caldwell

Leonard H. Gilbert, Esq.
Holland & Knight LLP

Dennis E. Glazer, Esq.
Davis Polk & Wardwell LLP

Thomas A. Gottschalk, Esq.
Kirkland & Ellis LLP

William H. Graham, Esq.
Connell Foley LLP

Robert L. Haig, Esq.
Kelley Drye & Warren LLP

William T. Hangle, Esq.
Hangle Aronchick Segal & Pudlin

Lawrence T. Hoyle, Esq.
The Hoyle Law Firm

Patricia M. Hynes, Esq.
Allen & Overy

Nicholas D. Katzenbach, Esq.
Attorney at Law

Henry L. King, Esq.
Davis Polk & Wardwell

David C. Landin, Esq.
Hunton & Williams LLP

James K. Leader, Esq.
Leader & Berkon LLP

L. J. Loveland Jr., Esq.
King & Spalding LLP

Edward W. Madeira, Jr., Esq.
Pepper Hamilton LLP

John H. Martin, Esq.
Thompson & Knight LLP

Robert B. McCaw, Esq.
Wilmer Cutler Pickering Hale & Dorr LLP

Donna D. Melby, Esq.
Paul, Hastings, Janofsky & Walker LLP

Jack B. Middleton, Esq.
McLane, Graf, Raulerson & Middleton

Hon. E. L. Milonas
Pillsbury Winthrop Shaw Pittman LLP

Theodore N. Mirvis, Esq.
Wachtell Lipton Rosen & Katz

Edward W. Mullins Jr., Esq.
Nelson Mullins Riley & Scarborough LLP

Stephen A. Northup, Esq.
Troutman Sanders LLP

Charles M. Noteboom, Esq.
Noteboom - The Law Firm

D. Dudley Oldham, Esq.
Fulbright & Jaworski LLP

Ronald L. Olson, Esq.
Munger, Tolles & Olson LLP

Theodore B. Olson, Esq.
Gibson, Dunn & Crutcher LLP

Roger Pascal, Esq.
Schiff Hardin LLP

William G. Paul, Esq.
Crowe & Dunlevy

Robert S. Peck, Esq.
Center for Constitutional Litigation, PC

Deborah M. Russell, Esq.
McGuireWoods LLP

Charles Siegel, Esq.
Waters & Kraus, LLP

Samuel W. Silver, Esq.
Schnader, Harrison, Segal & Lewis

John M. Simpson, Esq.
Fulbright & Jaworski LLP

Stuart H. Singer, Esq.
Boies, Schiller & Flexner, LLP

Michael W. Smith, Esq.
Christian & Barton, LLP

David S. Steuer, Esq.
Wilson Sonsini Goodrich & Rosati, PC

Matthew Tharney, Esq.
McCarter & English, LLP

Hon. C. C. Torbert, Jr.
Maynard, Cooper & Gale PC

Sandy T. Tucker, Esq.
Williams Mullen Clark & Dobbins

Hon. E. Norman Veasey
Weil, Gotshal & Manges LLP

Robert S. Walker, Esq.
Jones Day

Hon. Daniel E. Wathen
Pierce Atwood LLP

Daniel B. White, Esq.
Gallivan, White & Boyd PA

NCSC CONTRIBUTORS

Founded in 2008, the Young Lawyers Section of the Lawyers Committee provides an opportunity for attorneys with less than 10 years of practice to participate actively in furthering the mission of the National Center for State Courts.

Young Lawyers Section



Cristina Alonso – CO-CHAIR
Carlton Fields

Melissa Arbus
Latham & Watkins

Hunter M. Barrow
Thompson & Knight LLP

Sally R. Culley
Rumberger Kirk & Caldwell

Ramin Fatehi
Assistant Commonwealth's Attorney
Chesapeake, Virginia

Diana Gurfel
Condon & Forsyth LLP

John L. Hughes, Jr.
McGuireWoods LLP

Christina Jones
McGuireWoods LLP



Andre Mura – CO-CHAIR
Center for Constitutional Litigation, PC

William H. Mack – CO-CHAIR,
NOT PICTURED
Skadden Arps Slate Meagher &
Flom LLP

Patrick S. Nolan
Quarles & Brady

Duffie Powers
Gallivan, White & Boyd PA

Matthew Richardson
Alston & Bird

Alex Roberts
Beck, Redden & Secrest LLP

“I really enjoyed the recent National Center for State Courts meeting in DC. It was indeed a great networking and learning opportunity. I certainly believe this is a worthwhile organization and am willing to help in the future.”

—PATRICK S. NOLAN
YOUNG LAWYERS COMMITTEE
QUARLES & BRADY



From left, Justice Annette K. Ziegler, Supreme Court of Wisconsin; Chief Justice of Puerto Rico Federico Hernandez Denton; and Deborah Platt Majoras of Procter & Gamble Company, participate in the Annual Justice Roundtable in Washington, D.C.

2009 Restricted Projects Funding

Foundations

The Asia Foundation
Bill and Melinda Gates Foundation
Open Society Institute
The Pew Charitable Trusts
The Retirement Research Foundation

Government

Administrative Office of the U.S. Courts
Social Security Administration
State Justice Institute

U.S. Agency for International Development

U.S. Department of Health and Human Services

Children's Bureau

American Bar Association, Children and the Law

Child Welfare League of America

U.S. Department of Justice, Office of Justice Programs

Bureau of Justice Assistance

Bureau of Justice Statistics

Office of Violence Against Women

National Institute for Justice

U.S. Department of Transportation

National Highway Traffic Safety Administration

Other

Akin Gump Strauss Hauer & Feld LLP

America-MidEast Educational & Training Services

American Probation and Parole Association

Booz Allen Hamilton, Inc.

Justice Solutions

PAE-HSC Joint Venture

Product Liability Advisory Council

Roscoe Pound Institute

National Drug Court Institute

Gifts-in-Kind

LexisNexis

The Bureau of National Affairs, Inc.

NCSC CONTRIBUTORS

The National Center for State Courts relies on the financial support of companies, law firms, foundations, and individuals to assist the state courts and continue its work to improve the administration of justice. NCSC and our Board of Directors express our deep appreciation for the generosity that led to these gifts.



Corporate Contributors

Leaders (\$10,000 and above)

Allstate Corporation
American International Group
AT&T*
Colgate-Palmolive Company
Deloitte LLP
Eli Lilly and Company
ExxonMobil Corporation**
Ford Motor Company*
General Electric Company*
International Paper Company
John Deere & Company
Johnson & Johnson*
Liberty Mutual Insurance Companies
The Lubrizol Corporation
MetLife Foundation**
Microsoft Corporation
PepsiCo Inc.
Pfizer Inc.*
Raytheon Company
Schering-Plough Corporation
Shell Oil Company
State Farm Insurance Companies*
USAA Foundation
Wal-Mart Stores, Inc.
Williams Companies, Inc.
Wyeth*

Contributors (up to \$10,000)

ConocoPhillips
Emerson**
Marsh & McLennan

Companies, Inc.
Monsanto Company**
PPG Industries Foundation**
Procter & Gamble Company**
Reynolds American, Inc.

Law Firm Contributors

Leaders (\$5,000 and above)

Cravath, Swaine & Moore LLP*
Davis Polk & Wardwell LLP*
Gibson, Dunn & Crutcher LLP
Hunton & Williams*
King & Spalding*
Kirkland & Ellis Foundation
Munger, Tolles & Olson
Paul, Hastings, Janofsky & Walker
Pepper Hamilton LLP
Venable Foundation
Wachtell, Lipton, Rosen & Katz
Wilson Sonsini Goodrich & Rosati Foundation

Contributors (\$2,500 to \$4,999)

Beck Redden & Secrest LLP
Boies, Schiller & Flexner
Carlton Fields
Condon & Forsyth LLP
Cozen & O'Connor
Fulbright & Jaworski**
Gallivan, White & Boyd PA
Hanglely Aronchick Segal & Pudlin
The Hoyle Law Firm
Kelley Drye & Warren
Leader & Berkon LLP
McCarter & English

McGuireWoods LLP*
Motley Rice LLC
Nelson, Mullins, Riley & Scarborough LLP
Quarles & Brady LLP
Roxanne Conlin & Associates PC
Rumberger Kirk & Caldwell
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP*
Thompson & Knight LLP
Waters & Kraus LLP
Wicker, Smith, O'Hara, McCoy, & Ford PA
Williams Mullen Clark & Dobbins
Wilmer Cutler Pickering Hale & Dorr LLP*
Womble, Carlyle, Sandridge & Rice

Up to \$2,500

Baker & Daniels*
Barrett & Gilman
Christian & Barton LLP*
Connell Foley LLP
Debevoise & Plimpton LLP
Dickie, McCamey & Chilcote*
Garvey Schubert Barer
Holland & Knight LLP
Mary Alexander & Associates, Inc.
McLane, Graf, Raulerson & Middleton
Pierce Atwood
Weil, Gotshal & Manges LLP

* 20-year contributors

** 30-year contributors



2009 FRIENDS OF THE COURT

The Friends of the Court program provides an opportunity for the many individuals who care about the quality of justice to make a personal financial contribution in support of the National Center for State Court's work and programs. Your contribution enables the National Center to provide quality training and education, critical research, and to promote awareness of issues surrounding the administration of justice. In addition, these unrestricted funds provide vital support for the National Center's most essential operations. Thank you!

Gifts of \$5,000 or more

Curtis H. Barnette
George S. Frazza
Richard C. Godfrey
Theodore B. Olson

Gifts of \$2,500 to \$4,999

David J. Beck
Michael A. Cooper
Lawrence T. Hoyle
Edward B. McConnell
Charles B. Renfrew

Gifts of \$1,000 to \$2,499

Robert N. Baldwin
Linda Caviness
Thomas A. Gottschalk
Gordon M. Griller
Robert L. Haig
R. William Ide III
Dale F. Kasperek, Jr.
Susan and Ingo Keilitz
Edward W. Madeira
Nancy Marder
Charles W. Matthews, Jr.
Mary Campbell McQueen
Donna D. Melby
Dwight D. Opperman
Thomas R. Phillips
Jesse Rutledge
Kaliste J. Saloom, Jr.
Patricia Stanley
Larry D. Thompson
Gerald W. VandeWalle
Sylvia H. Walbolt

Gifts of \$500 to \$999

Michael L. Buenger
Christopher Crawford

Theodore H. Curry II
Gail C. Doss
Victor E. Flango
Paula Hannaford-Agor
Roger A. Hanson
Wallace B. Jefferson
Mary McCormick
Inga E. McElyea-Brannon
Manny Medrano
E. Leo Milonas
Gregory E. Mize
Charles H. Pelton &
Dorothy O'Brien
E. Norman Veasey
Thomas Z. Wilke

Gifts of \$250 to \$499

Gerard J. Alonge
Sheila Calabro
Harry L. Carrico
Stephanie J. Cole
Katherine A. Dabney
Kay Farley
Edward C. Gallas
William H. Graham
Daniel J. Hall
Sophia H. Hall
James M. Harris
Steven C. Hollon
Judges of Nineteenth
Judicial Circuit, Lake County
Eileen A. Kato
Neal B. Kauder
A. M. Keith
Ruth V. McGregor
John Meeks
Ronald T. Y. Moon
Barbara R. Mundell

G. Thomas Munsterman
Theodore R. Newman Jr.
Robert S. Peck
Ronald Robie
David B. Rottman
Charles R. Schader
Susan T. Schellenberg
Suzanne H. Stinson
Daniel H. Straub
Jean H. Toal
Scott Vowell
Eric T. Washington
Robert Wessels
Gwen W. Williams
Robert Zastany

Gifts \$100 to \$249

Judith Amidon
K. K. Batty
Daniel J. Becker
Pamela Burton
Charles F. Campbell
Alan Carlson
Dwight W. Clark
Joan K. Cochet
Hugh M. Collins
Maurice Collins
Mickey Collins
Stephen G. Crane
Nikki DeShazo
William F. Dressel
Christine M. Durham
Ramin Fatehi
Kim Foster
Rosalyn W. Frierson
Geoff Gallas
Ronald M. George
James D. Gingerich

Gordon R. Hall
Valerie F. Hansford
Pamela Harris
Hank E. Heidt
Marta E. Hernandez
Richard B. Hoffman
Mary T. Hogan
John Irwin
Satoshi Ito
L. M. Jacobs IV
Lynn R. Johnson
Judicial Family Institute
Lilia G. Judson
Beth L. Kaufman
Barbara C. Kelly
William G. Kelly
Patrick J. King
Dale R. Koch
Jack Komar
Annette La Rue
Robert D. Lipscher
Brenda S. Loftin
Marla Luckert
L. D. Lybbert
Barry Mahoney
Margaret H. Marshall
Deborah A. Mason
Vincent L. McKusick
Daniel J. Meador
Norman H. Meyer Jr.
Mark Miars
John O. Mirick
Lorri Montgomery
B. Monte Morgan
Gayle A. Nachtigal
Richard Newman
Leslie C. Nichols

Brian J. Ostrom
 Walter M. Ozawa
 William G. Paul
 Ellen A. Peters
 Pamela L. Petrakis
 Connie J. Postelli
 John T. Racanelli
 Thomas J. Ralston
 Marcus W. Reinkensmeyer
 W. W. Reynoldson
 Arne Schoeller
 Alan Slater
 Stacey Smith
 Ronald & Katherine Stupak
 Lee Suskin
 William C. Vickrey
 Lawrence P. Webster
 Mark A. Weinberg
 Alvin Weiss
 Brenda A. Williams
 Roger L. Wollman
 Michael Zamperini

Gifts up to \$99

Sandra Adkins
 Zane Anderson
 Sylvia Bacon
 Michael J. Barrasse
 David Bartee
 William J. Bate
 Teresa A. Beaudet

JoAnn Bennett
 Howard H. Berchtold Jr.
 D. Joan Bishop
 Elizabeth Blackwell
 Ephanie A. Blair
 Christopher Bleuenstein
 Marc Boyer
 Daniel P. Brown, Jr.
 Kenneth L. Buettner
 Christopher M. Burke
 Paul J. Burke
 Ward A. Campbell
 Pamela Casey
 Victoria S. Cashman
 C. D. Cesario
 R. H. Chappell Jr.
 Fred Cheesman
 Mary J. Ciccarello
 Melinda Clevenger
 Janet G. Cornell
 Tricia Crozier
 S. J. Elden
 Gerald T. Elliott
 Etelson & Fassberg
 Mary Fairhurst
 Carol R. Flango
 Deloris Gager
 Cindy Garner
 Bruce T. Gatterman
 Stephen Goldspiel
 Lorie Gomez

Joe R. Greenhill
 Nancy Griggs
 Tammy L. Grimm
 Peggy Hora
 Leila Kern
 Colleen K. Killilea
 Stanley Klavan
 C. L. Levin
 Logan County District Court
 Harry W. Low
 Barbara Lynn
 Diane M. Matousek
 Patrick H. McCauley
 Arthur A. McGiverin
 James E. McMillan
 Mayra Miranda
 David A. Monaco
 Daniela Monte-Serrat
 Yirui Mu
 Maureen Nash
 Susie L. Norby
 Charles Oraftik
 Edina Orth
 Alice R. Painter
 Tim Palmquist
 June M. Pankey
 Albert W. Patrick III
 Linda D. Perkins
 Gregg J. Poss
 Connie J. Postelli

Samuel T. Powell III
 Richard L. Price
 Marion S. Rand
 Keith Rapp
 David J. Remondini
 Judith Resnik
 Russell K. Richardson
 Shelley R. Rockwell
 Michael J. Roggero
 Lallah Rosebure
 Gilbert Sanchez
 Deborah Saunders
 Diane Kavadias Schneider
 Jack Schultz
 January F. Serda
 Nancy Sillery
 Thomas Sims
 State of Kansas
 Judicial Council
 Charles B. Stratford
 Shauna M. Strickland
 Charlotte K. Sugg
 Kelly J. Thimm
 Wilson J. Trombley
 Jean A. Turnage
 Betty M. Vitousek
 Linda "Lin" L. Walker
 Linda E. Wright
 Chang-Ming Yeh
 Paul Zeigler
 Kathryn Zenoff



**FRIENDS
 OF THE COURT**

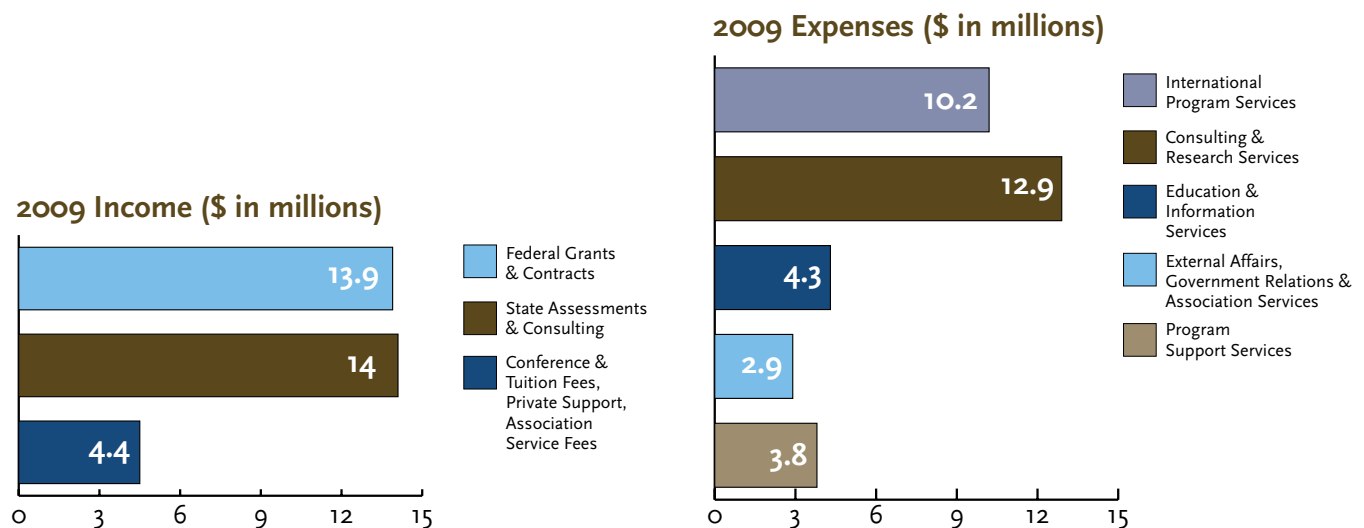
Every effort has been made to include the names of all donors to the National Center for State Courts in 2009. If, however, there should be an omission or error, we express our sincere regret and ask that you bring it to our attention. Please notify the Development Office at 757-259-1527 or development@ncsc.org.

SUMMARY OF INCOME AND EXPENSES

The National Center for State Courts received 43 percent of its support in 2009 from federal grants and contracts. Funds from state assessments and consulting services provided another 43 percent. Remaining funds came from conference and tuition fees, private support, and association service fees. Total income from operations in 2009 was \$32,350,000.

Program expenses include the cost of providing services to the state courts through consulting, research, education, information sharing, government relations, association services, and international programs.

The accounting firm of Raffa, P.C. audits NCSC's financial statements. A copy of the 2009 audited financial statements and auditors' reports may be obtained from NCSC's chief financial officer.



NCSC Works with State Court Leadership to Improve the Administration of Justice

NCSC works with court leaders every day through such organizations as the Conference of Chief Justices (CCJ), the Conference of State Court Administrators (COSCA), and the National Association for Court Management (NACM). NCSC supports the agendas of these organizations by helping to identify issues, getting out information about issues that impact the courts, and assisting with training and education.

In addition to CCJ, COSCA, and NACM, NCSC provides executive secretariat services to the following associations:

- American Judges Association
- Conference of Court Public Information Officers
- Council of Chief Judges of the State Courts of Appeal
- Court Information Technology Officers Consortium
- Judicial Family Institute
- National Association of State Judicial Educators
- National Association of Women Judges
- National College of Probate Judges
- National Conference of Appellate Court Clerks
- National Conference of Metropolitan Courts
- National Consortium on Racial and Ethnic Fairness in the Courts

2009 NCSC Staff Awards

Each year, the National Center for State Courts presents awards that recognize employee excellence.

STAFF EXCELLENCE AWARD

Valerie F. Hansford

Conference Services Manager

The Staff Excellence Award recognizes an employee whose work has significantly contributed to the fulfillment of the National Center's mission and enhanced the organization's reputation through demonstrated expertise, professionalism, and commitment.

JEANNE A. ITO AWARD

Michael J. Sweikar

Program Manager

The Jeanne A. Ito Award recognizes an employee who embodies the standards set by the late Jeanne Ito, who in only five years with the National Center developed a reputation for innovation, initiative, enthusiasm, and the highest standards of ethical behavior.

FLORENCE MCCONNELL AWARD

Matthew Kleiman

Senior Court Research Associate

The Florence McConnell Award recognizes an employee who, like the late Florence McConnell, interacts with the courts and fellow employees in a way that creates an atmosphere of trust and respect.

DALE A. SIPES MEMORIAL PRESIDENT'S AWARD

Stacey A. Smith

Executive Assistant to the President/Exhibit and Sponsorship Coordinator

The Dale A. Sipes Memorial President's Award recognizes an individual or team responsible for an extraordinary project or activity that improved service to the state courts and enhanced the reputation of the National Center.

ROBERT W. TOBIN ACHIEVEMENT AWARD

Kosovo Justice Support Program Staff

The Robert W. Tobin Achievement Award recognizes an individual or team responsible for the best National Center product developed during the past year.

KATHERINE T. WILKE MEMORIAL SCHOLARSHIP

Amber L. Britton

Human Resources Specialist

The Katherine T. Wilke Memorial Scholarship is presented to an employee who is pursuing higher or continuing education and who, like the late Katherine Wilke, demonstrates a constant effort to improve professionally.

2009 Distinguished Service Awards

Each year, the National Center for State Courts honors those people who have made longstanding contributions to improving the justice system and have supported the organization's work.

CURRENT OR FORMER STATE APPELLATE JUDGE

The Honorable Karla M. Gray

Retired Chief Justice, Montana Supreme Court

CURRENT OR FORMER STATE TRIAL JUDGE

The Honorable Jack Komar

Retired Judge, Superior Court of California, County of Santa Clara

STATE-LEVEL COURT ADMINISTRATOR

OR EMPLOYEE

Ronald G. Overholt

Chief Deputy Director, California Administrative Office of the Courts

TRIAL-LEVEL COURT ADMINISTRATOR

OR EMPLOYEE

Ruben O. Carrerou

Retired Trial Court Administrator, Eleventh Judicial Circuit of Florida

ATTORNEY OR OTHER INDIVIDUAL NOT EMPLOYED BY THE COURTS

George T. Patton, Jr.

Partner, Bose McKinney & Evans LLP

CURRENT OR FORMER INTERNATIONAL JUDGE OR COURT EXECUTIVE

The Honorable Christine A. Wheeler

Retired Justice, Court of Appeal, Supreme Court of Western Australia

The National Center for State Courts is an independent, nonprofit, tax-exempt organization in accordance with Section 501(c)(3) of the Internal Revenue code.

This annual report was produced by the NCSC External Affairs and Communications Office. Layout and graphic design were provided by Mellen Street Graphics, Hampton, Va.



Williamsburg, Virginia

300 Newport Ave., Williamsburg, VA 23185-4147
Phone (800) 616-6164

Denver, Colorado

707 17th St., Ste. 2900, Denver, CO 80202-3429

Arlington, Virginia

2425 Wilson Blvd., Ste. 350, Arlington, VA 22201-3320

Washington, DC

111 Second St., Northeast, Washington, DC 20002-7303