**Pretrial Justice and the State Courts Initiative\***

**Pretrial Justice Planning Guide for Courts**

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\*The national Pretrial Justice and the State Courts Initiative is a joint project of the National Center for State Courts and the Pretrial Justice Institute and funded by the State Justice Institute. The Initiative helps courts implement legal and evidence-based pretrial practices through the development of national resources and the provision of technical assistance targeted specifically to state courts.

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**Pretrial Justice Planning Guide for Courts**

Over the past several years, justice system stakeholders across the country have joined the movement to improve pretrial justice laws, policies, and practices. Along the way, research studies have provided evidence to support the need for change, while numerous resources have been developed to guide jurisdictions in assessing their pretrial practices and implementing reforms. These resources include websites, webinars, online courses, assessment and implementation guides, reports on state and local reform efforts, grant funding, conferences and individual technical assistance. They are aimed at a wide range of challenges and stakeholders engaged in reform efforts.

The Pretrial Justice Assessment and Planning Guide for Courts is designed specifically for judges and court managers interested in improving their jurisdiction’s pretrial practices. The Guide can be used for statewide and local pretrial reform efforts and provides a framework for:

* Assessing the extent to which pretrial practices include key elements of an effective pretrial system
* Creating a plan to identify and implement needed changes
* Considering the actions and resources that may be required
* Accessing existing resources for further guidance on assessment and implementation.

The Pretrial Justice Assessment and Planning Guide for Courts includes:

* A framework with four sets of questions to guide the assessment and planning processes
* Related tasks and worksheets for each stage of the process
* Links to additional resources relevant to the tasks.

The worksheets are designed as templates that you can modify to reflect the context in which your jurisdiction’s pretrial system functions (e.g., court structure, legal authority, use of money bail, existence of pretrial services). Before you begin the assessment at either the state or local level, review the entire Guide to get a sense of the process and develop strategies for conducting the assessment most efficiently. If you are using the Guide for a statewide assessment, you may wish to gather some of the assessment information from local jurisdictions and combine that information into the planning process. As you work through the Guide, the customized worksheets can be a vehicle for:

* Documenting and reporting your assessment activities and findings
* Providing a rationale for undertaking the pretrial efforts you select
* Gaining financial, political, and other resources needed to implement the reforms

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| **Section 1. Getting Started** | | |
| 1. Who will be involved in the pretrial assessment? | Establish a team to conduct the assessment. Designate a leader and a coordinator to maintain communications and keep the effort on track. Consider the range of judges, court staff, probation, and pretrial services staff involved in the pretrial process who might participate. Also consider whether your pretrial assessment and planning process would benefit from the participation of external stakeholders who would be involved in implementing any reforms your jurisdiction undertakes. See [**Worksheet 1.1**](#Worksheetoneone) for examples of potential participants on the team. See **Online Resources** **1.1** for examples of the composition of state and local pretrial working groups, task forces, and committees listed in pretrial reform reports from three states. | **1.1 Examples of working groups described in state pretrial reform reports:**   * [Pretrial Detention Reform:](http://www.courts.ca.gov/documents/PDRReport-20171023.pdf) [Recommendations to the](http://www.courts.ca.gov/documents/PDRReport-20171023.pdf) [Chief Justice (California)](http://www.courts.ca.gov/documents/PDRReport-20171023.pdf) (p. ii) * [Report to the Utah Judicial Council on Pretrial Release and Supervision Practices](https://www.utcourts.gov/resources/reports/docs/Pretrial%20Release%20and%20Supervision%20Practices%20Final%20Report.pdf) (p. i) * [Report of the Intergovernmental Pretrial Justice Reform Task Force (Maine)](http://www.courts.maine.gov/reports_pubs/reports/pdf/PTJRTF_report.pdf) Appendix A & Appendix B * [Administrative Order No. 2015 – 89 Establishing the Pretrial Services Committee](https://www.azcourts.gov/Portals/22/admorder/Orders15/2015-89.pdf) |
| 1. What problems or issues related to pretrial practices have you seen? | Identify situations, outcomes, or issues related to pretrial that have raised concerns for the court, stakeholders, or the community. This list will help the team create a framework for the assessment and communicate the rationale for it. See [**Worksheet 1.2**](#Worksheetonetwo) for examples of issues other jurisdictions have identified and addressed. You may use the list you create for the activities in **Step 3 (Reviewing Assessment Findings with Judges, Court Staff, and Stakeholders**). See **Online Resources** **1.2 and 1.3** for examples of websites and publications that identify potential pretrial issues and problems. | **1.2 Examples of websites identifying potential pretrial issues:**   * [National Conference of State Legislatures-Pretrial Release](http://www.ncsl.org/research/civil-and-criminal-justice/pretrial-release.aspx) * [Pretrial Justice Center for Courts](http://www.ncsc.org/Microsites/PJCC/Home.aspx) * [Pretrial Justice Institute](http://www.pretrial.org/) * [National Institute of Corrections](https://nicic.gov/) |
| 1. What information on pretrial justice reform have you gathered to inform your jurisdiction’s efforts? | Gather and review materials relevant to pretrial issues in your jurisdiction to inform and support potential improvements. Include research on the impact and effectiveness of pretrial incarceration, pretrial risk assessment, pretrial supervision, and other practices you may be considering; scholarship on the purposes of bail and legal and evidence-based pretrial practices; assessment and implementation guides; and reports on reform efforts in other jurisdictions. See **Online Resources** **1.3** for suggested publications on these issues. See examples of websites listed in **Online Resources 1.2**. | **1.3 Examples of research reports:**   * [The Hidden Costs of Pretrial Detention](https://nationalcenterforstatecourts.box.com/s/49d5g4cgvcvlclpdgcnxwkym6mulimcl) * [Unsecured Bonds: The As Effective and Most Efficient Pretrial Release Option](https://nationalcenterforstatecourts.box.com/s/k8sicprfupul8044gjx96j5q5afvgexc" \t "_blank) * [Investigating the Impact of Pretrial Detention on Sentencing Outcomes](https://nationalcenterforstatecourts.box.com/s/ekvzlapyt4jbkmhw8xmb2bdk7sp13vie" \t "_blank) * [A meta-analytic review of pretrial research: Risk assessment, bond type, and interventions](https://nationalcenterforstatecourts.box.com/s/r3jclu54dq8rvh86quk52po3fk105454) * [Pretrial risk assessment: Science provides guidance on assessing defendants [Issue brief]](https://nationalcenterforstatecourts.box.com/s/03xpn30tpn192ry16myc2zv6o2ouzwhe) * [Identifying the Predictors of Pretrial Failure: A Meta-Analysis](https://nationalcenterforstatecourts.box.com/s/f6f55om0ydanew10mc6bf3e167iyr9wj) * [Exploring the Impact of Supervision on Pretrial Outcomes](https://nationalcenterforstatecourts.box.com/s/jo74gu2kr08we4065hmziga3biytzrl5)   **Examples of policy publications:**   * [2012-2013 Policy Paper - Evidence-Based Pretrial Release (Conference of State Court Administrators)](https://nationalcenterforstatecourts.box.com/s/gvios7ipc0ic8bbkdbuzm9wrkefff9vq" \t "_blank) * [2015-2016 Policy Paper - The End of Debtors’ Prisons: Effective Court Policies for Successful Compliance with Legal Financial Obligations (Conference of State Court Administrators)](https://nationalcenterforstatecourts.box.com/s/267oq9t6r6ey2876ym31skzelh1vhpgg) * [Money as a Criminal Justice Stakeholder: The Judge’s Decision to Release or Detain a Defendant Pretrial](https://nationalcenterforstatecourts.box.com/s/rgn2kixsz7k2bejknhtajeaezej97ahm" \t "_blank) * [ABA Standards for Criminal Justice: Pretrial Release](https://nationalcenterforstatecourts.box.com/s/tszos9g75dbz5fk78tdlg3sx63v8wy3l) * [NAPSA standards](https://nationalcenterforstatecourts.box.com/s/6vmjjzct9oxqpmuemedswbcd6kg7guis)   **Examples of implementation guides:**   * [A Framework for Pretrial Justice: Essential Elements of an Effective Pretrial System and Agency (National Institute for Corrections)](https://nationalcenterforstatecourts.box.com/s/umiiq1kifg5pavcevibqb5zkf37qbyoh) * [Pretrial Justice System Assessment: Survey Version (Crime and Justice Institute)](https://nationalcenterforstatecourts.box.com/s/qhjxolu1yf07sa9cie7l2fhl56uibo2q) * [Pretrial Services Program Implementation: A Starter Kit](https://nationalcenterforstatecourts.box.com/s/6l9vou42gjwpphdyystyfvrppfd0dtk3)   **Examples of state and local reports:**   * [Snapshot Briefs for Arizona, Idaho, Indiana, Dane county (WI), Pretrial Justice Center for Courts](http://www.ncsc.org/Microsites/PJCC/Home/Pretrial-Justice-Briefs.aspx) * [Reform Activities, Pretrial Justice Center for Courts](http://www.ncsc.org/Microsites/PJCC/Home/Reform-Activities.aspx) * See state reports listed in **Online Resources 1.1.**   **Examples of Websites:**   * See examples of web resources listed in **Online Resources 1.2**. |
| 1. What is your timeline for completing the assessment and report? | Draft a timeline for completing the pretrial assessment and any reports you may need or wish to produce. Consider upcoming legislative sessions, judicial or criminal justice committee activities, court calendars and events, budget cycles, and the timing of any other criminal justice initiatives. California’s Working Group and Utah’s Judicial Council Committee each completed their assessments and reports in about one year. Maine’s Task Force concluded its study and report in six months. See state reports listed in **Online Resources 1.1.** |  |

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| **2. Conducting the Assessment of the Pretrial Process** | | |
| 1. What is your state’s legal framework for pretrial release? | Review your jurisdiction’s constitution, laws, court rules, municipal codes, regulations, and other legal authorities that govern pretrial release and detention. These authorities may function to limit or to permit particular pretrial improvements you may decide to pursue. You may find your state’s legislation related to pretrial in the National Conference of State Legislatures (NCSL) Pretrial Policy Database. See [**Worksheet 2.1**](#Worksheettwoone) for assistance in documenting your state’s legal framework for pretrial release. See **Online Resources 2.1** for links to the NCSL Pretrial Policy Database and examples of key publications on state pretrial legislation. | **2.1 Examples of publications on state pretrial legislation:**   * [National Conference of State Legislatures-Pretrial Policy Law Database](http://www.ncsl.org/research/civil-and-criminal-justice/pretrial-policy.aspx) * [Key Features of Holistic Pretrial Justice Statutes and Court Rules - PJI 2016](https://nationalcenterforstatecourts.box.com/s/0vtcz7n4a2vj1zo3oeavnr1ioqw7aq5i) * [“Model” Bail Laws: Re-Drawing the Line Between Pretrial Release and Detention](https://nationalcenterforstatecourts.box.com/s/b1fi49x95xm6wvpujc6xrdj2mz0mcfv6) |
| 1. As cases move through the system, what are the opportunities for decisions about release and detention? | Review the decision points and timeframes for deciding whether a person suspected of committing a crime will be arrested, detained, or released in your jurisdiction. See [**Worksheet 2.2**](#Worksheettwotwo) to document decision points, timeframes, and professionals involved in the process. See **Online Resources 2.2** for examples of pretrial release processes and options in other jurisdictions. | **2.2 Examples of pretrial release processes and options**   * [Authorization for the Non-Financial Uniform Schedule of Bail: Administrative Release Program (KY)](https://nationalcenterforstatecourts.box.com/s/6qguxv4b5vmpi4e7jslysxld5dfv2gvg) * [Kentucky Pretrial Services Virtual Tour](http://icmelearning.com/ky/pretrial/KY-Pretrial-VirtualTour/) * [Summary of EBDM Pretrial Decision Points, A Framework for Pretrial Justice: Essential Elements of an Effective Pretrial System and Agency](https://nationalcenterforstatecourts.box.com/s/6n1csvn7re2hbelxn1heyimqt9xun3s7) * [Pretrial Diversion, National Conference of State Legislatures](http://www.ncsl.org/research/civil-and-criminal-justice/pretrial-diversion.aspx) * [Promising Practices in Prosecutor-Led Diversion](https://higherlogicdownload.s3-external-1.amazonaws.com/PRETRIAL/Promising%20Practices%20in%20Prosecutor-Led%20Diversion%20-%20Fair%20and%20Just%20Prosecution%202017.pdf?AWSAccessKeyId=AKIAJH5D4I4FWRALBOUA&Expires=1518800516&Signature=8fssLUAHZD87tAHlfBdOgNO0wsg%3D) * [Police, Treatment and Community Collaborative](http://www2.centerforhealthandjustice.org/content/project/police-treatment-and-community-collaborative-ptac-collaborative) * [Mission Street Sobering Center](https://nationalcenterforstatecourts.box.com/s/t7pabm5yrdhgh2d8tr0bea4ahaerciqp) |
| 1. What types of information are available to judicial officers in making pretrial release decisions and setting release conditions? | Identify all the types of information judges have available and might use to inform their pretrial release decisions. This review will help you identify any inconsistencies in practice that your reforms might address. See [**Worksheet 2.3**](#Worksheettwothree) to document the types of information and whether it is used in most cases or in only some. Make notes to describe special circumstances or any differences between what judicial officers and judges might use in initial and review hearings. See **Online Resources 2.3** of examples of decision making frameworks used in other jurisdictions. See **Online Resources 2.4** for examples of risk assessment tools. | **2.3 Examples of decision making frameworks**   * [Denver City and County Pretrial SMART Tool item in new folder 2.3](https://nationalcenterforstatecourts.box.com/s/chpr3ygy1qwzit6kqrpf2lgufxxftx10) * [Risk-Based Pretrial Release Recommendation and Supervision Guidelines, Pretrial Praxis, Appendix B](https://nationalcenterforstatecourts.box.com/s/jtr2779abwbdvz0cn0mxbeb4hfe20qbm) |
| 1. Are actuarial risk assessment tools used to inform pretrial release decisions and, if so, by whom? | Assessing risk of failure to appear and recidivism during the pretrial period is a key principle of pretrial release decision making. In reviewing the decision points for pretrial release in step 2.2, gather information about any risk assessment tools used to inform release decisions. See [**Worksheet 2.4**](#Worksheettwofoura)to identify the tools and describe how they are used. See **Online Resources 2.4** for examples of risk assessment tools used by law enforcement, pretrial services, service providers, and other professionals involved in the pretrial process. | **2.4 Examples of assessment tools used by professionals**   * [Pretrial Risk Assessment Instruments, Pretrial Justice Center for Courts](http://www.ncsc.org/Microsites/PJCC/Home/Topics/Risk-Assessment.aspx) * [Race and Gender Neutral Pretrial Risk Assessment, Release Recommendations, and Supervision: VPRAI and Praxis Revised](https://nationalcenterforstatecourts.box.com/s/fnp0bqxli7t46hkgg9qsii2j85fmp5g9) * [Risk Assessment, Battered Women’s Justice Project](http://www.bwjp.org/our-work/topics/risk-assessment.html) * [The Ontario Domestic Assault Risk Assessment (ODARA)](https://nationalcenterforstatecourts.box.com/s/rq4erqy5w0pzouzaq5h6x6g8x1x4sjte) * [Domestic Violence Screening Instrument (DVSI)1](https://nationalcenterforstatecourts.box.com/s/4cb0sygmyscnk3c7gf7nuza6a2jhrug6) * [SARA (Spousal Assault Risk Assessment)](https://www.mhs.com/MHS-Assessment?prodname=sara) * [Maryland’s Lethality Assessment Program: From Research into Practice](https://nationalcenterforstatecourts.box.com/s/6e9czt85b6pxl2u6p6plk25lmg1dhy21) * [Danger Assessment for Law Enforcement](https://nationalcenterforstatecourts.box.com/s/7pua2q5rubukhreuvw2hubw445ssw3u9) |
| 1. What data about cases/defendants does your jurisdiction have at each point in the pretrial process? | A central element of pretrial justice reform is having the right data to inform decisions about what pretrial improvements you will undertake and how you will be able to measure their success. Collaborate with stakeholders to determine what data are available and start the conversation about how to collect and use the data. See [**Worksheet 2.5**](#Worksheettwofive) for examples of data needed and assistance in documenting what types of data could be provided by the stakeholders in your pretrial system. This information will be useful in **Step 4.6 (measuring success)**. See **Online Resources 2.5** for examples of data collection efforts in other states and guidance on what types of data you might need for the various stages and objectives of your pretrial reform efforts. | **2.5 Examples of data collection efforts in other states and data collection guidelines**   * [Data Supporting Pretrial Justice Reforms, Pretrial Justice Center for Courts](https://nationalcenterforstatecourts.box.com/s/cxf5wcskhqs10ojg3nfgdyfk9pbmucnb) * [New Jersey Jail Population Analysis](https://nationalcenterforstatecourts.box.com/s/n9j9ae6hmjyw52uww4r3cfwzm8fxycmw) * [Road Map to Pretrial Reforms: Profile Analysis of New Hampshire’s Pretrial Defendant Population (Urban Institute)](https://nationalcenterforstatecourts.box.com/s/rvkgru8c1yxozzqxhu17e1jo2kigcnvu) * [A Limited Study of Pretrial Inmates in Five Maine County Jails, Maine Task Force Report, Appendix C](https://nationalcenterforstatecourts.box.com/s/uw9sosif3t4xcp0wojydw60prcqsul77) * [JTC Resource Bulletin, Using Technology to Improve Pretrial Release Decision-Making](https://nationalcenterforstatecourts.box.com/s/905vcwejee4docagy2uh560l3r5cu61f) |
| 1. What resources, including pretrial services, are available in the community for the court to manage the risk of non-appearances and recidivism through pretrial release conditions? | Managing risk during the pretrial is another key principle of an effective pretrial system. Whether or not a jurisdiction has an entity that provides pretrial services, community resources can play a significant role in helping courts manage risk (i.e., enhance court appearance rates and reduce new criminal activity). Collaborate with stakeholders to identify resources in the community that provide services such as mental health and substance services, employment and housing assistance, and victim services. See [**Worksheet 2.6**](#Worksheettwosix) to document these resources. See **Online Resources 2.6** for examples of services and other resources in other jurisdictions. | **2.6 Examples of services and other resources in other jurisdictions**   * [Improving Responses to People with Mental Illnesses at the Pretrial Stage: Essential Elements](https://nationalcenterforstatecourts.box.com/s/s2d3molq4rcmitqm6dicwnkser1k7fx8" \t "_blank) * [County Roles and Opportunities in Opioid Treatment for Justice-Involved Individuals](https://nationalcenterforstatecourts.box.com/s/j6nppgnq3giqnuqv75h7o4ile0zdzevy" \t "_blank) * [How Cities Can Provide Alternatives to Jails and Improve Outcomes for Young Adults with Mental Health Concerns](https://nationalcenterforstatecourts.box.com/s/848mad10ens9uob913nd46e2alh84kj6" \t "_blank) * [Mission Street Sobering Center](https://nationalcenterforstatecourts.box.com/s/vsfjm7byvpg8vjhx4fjg2uuyilq2nrzl) * [Pretrial Justice Center for Courts: Special Populations](http://www.ncsc.org/Microsites/PJCC/Home/Topics/Special-Populations.aspx) * [Estimating the Costs of Implementing Pretrial Services](https://nationalcenterforstatecourts.box.com/s/y96beuk7cowk3zd2xl9v1g33cnt7v06q) |

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| **3. Reviewing the Assessment Findings with Judges, Court Staff, and Stakeholders** | | |
| 1. What parts of the process do you want to improve? What are your priorities? | Working from the list of problems or issues related to pretrial you identified in [**Worksheet 1.2**](#Worksheetonetwo), use [**Worksheet 3**](#Worksheetthree) to select the issues you think your jurisdiction should address and to set the priority of each issue for the near, intermediate, or longer term. Then designate whether the court or other stakeholders should take the lead on addressing that issue. Use your priorities for completing [**Worksheet 4.5**](#Worksheetfourfive), which includes target dates for beginning your implementation efforts and reaching milestones in the process. |  |

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| **4. Creating a Plan for Change** | | |
| 1. Based on the assessment findings and review, what are your jurisdiction’s goals for improving pretrial justice? | Set the high-level goals you want to achieve by improving current pretrial practices or instituting new ones. These may include maximizing pretrial release, maximizing court appearances, maximizing public safety, improving court case flow and timeliness, reducing costs, reducing jail populations, and reducing racial and ethnic disparity. See [**Worksheet 4.2**](#Worksheetfourtwo) for suggestions of specific actions that could be undertaken to achieve each goal. See **Online Resources 1.2, 1.3, and 4.1** for further guidance. | **4.1 Examples of pretrial reform goals**   * [A Framework for Pretrial Justice: Essential Elements of an Effective Pretrial System and Agency (National Institute for Corrections)](https://nationalcenterforstatecourts.box.com/s/dvh6lbfgj7f7blbavs4obuobl4vl5bs5) * [The Pretrial Racial Justice Initiative “Give Us Free”: Addressing Racial Disparities in Bail Determinations](https://nationalcenterforstatecourts.box.com/s/skwmdcpwbmgwkfwomzyphdwa1mnoyoma) |
| 1. What pretrial improvements do you want to implement to accomplish your goals? | For each of the pretrial improvement goals you set for your jurisdiction, identify the specific elements of pretrial practices you would like to implement. See [**Worksheet 4.2**](#Worksheetfourtwo) for suggestions of pretrial improvement measures you may wish to implement. Some of the measures could be related to more than one goal. See **Online Resources 1.2, 1.3, 4.1, and 4.2** for further guidance and examples of pretrial improvements selected for implementation in other jurisdictions. | **4.2 Examples of pretrial improvements implemented in other jurisdictions**   * [Pretrial Services Program Implementation: A Starter Kit](https://nationalcenterforstatecourts.box.com/s/1sld6q9yoab8jqjdlpuolacknshb5xwn) * [Final Report: Recommendations for Strengthening the Unified Court System of North Carolina](https://nationalcenterforstatecourts.box.com/s/4kkxa9i0ix9an0kt7kwcrcsn4yc6989a) * [Pretrial Detention Reform Recommendations to the Chief Justice](https://nationalcenterforstatecourts.box.com/s/2gu2y8ez92ufpagjnrtd52x6obb5ght2) |
| 1. What are the potential staffing, infrastructure, legal changes, and other inputs needed to support each of the pretrial improvements you may implement? | Review the pretrial improvements you are considering implementing to forecast the types of resources you will need for the effort. See [**Worksheet 4.3**](#Worksheetfourthree) for examples of potential needs, such as adding staff for stakeholders (e.g., court, prosecutors, public defenders, pretrial services), legislative action, infrastructure (IT, facilities), and training. See **Online Resources** **4.3** for additional guidance on potential resource needs and legislative or administrative rule changes. | **4.3 Examples of guidance on potential needs and legislative or administrative rule changes**   * [New Jersey Criminal Justice Reform Information Center](http://www.njcourts.gov/courts/criminal/reform.html) * [Using Technology to Enhance Pretrial Services: Current Applications and Future Possibilities](https://nationalcenterforstatecourts.box.com/s/5wp2013vfylxkvv6t3nnf4gd8cq7yh3e) * [JTC Resource Bulletin, Using Technology to Improve Pretrial Release Decision-Making](https://nationalcenterforstatecourts.box.com/s/yr9shqyoxoo82ux5k8ex27i4ywwkeca6) * [AZ ST Code of Jud. Admin., § 5-201: Evidence Based Pretrial Services](https://govt.westlaw.com/azrules/Document/N2A7EAC90CAAB11E3BA08FD3B5E103AEB?viewType=FullText&originationContext=documenttoc&transitionType=CategoryPageItem&contextData=(sc.Default)) * [Maryland Rules of Procedure Title 4 - Criminal Causes Chapter 200 - Pretrial Procedures](https://nationalcenterforstatecourts.box.com/s/skkpovzotw04kzkwll54ro8iy1dstw2m) * [New Mexico Supreme Court Procedural Rules Governing Pretrial Detention and Release](https://nationalcenterforstatecourts.box.com/s/kd6rsnj8equ8clike96kj2srbrdn6bmn) * [Estimating the Costs of Implementing Pretrial Assessment and Monitoring Services](https://nationalcenterforstatecourts.box.com/s/0oyehflhfj72gppa31p3sg4isv2pcv7e) |
| 1. What financial resources do you need to support the improvements you want to make? | Review potential sources of funding for your pretrial improvement efforts. Consider existing funds, anticipated funding streams (county and state budgets), and federal, state, local, and private foundation grants. Use [**Worksheet 4.4**](#Worksheetfourfour). to record the possibilities. See **Online Resources 4.4** for examples of grant opportunities and other assistance. | **4.4** **Examples of grant opportunities and other assistance**   * [State Justice Institute Pretrial and State Courts Initiative](http://www.ncsc.org/Microsites/PJCC/Home/Assistance.aspx) * [John and Laura Arnold Foundation](http://www.arnoldfoundation.org/) * [National Institute of Corrections Technical Assistance Program](https://nicic.gov/TA) |
| 1. What is a realistic timeframe for starting and completing work on the various pretrial improvements you want to make? | After considering the resources you will need and how you might finance your efforts, set a timeframe for accomplishing the changes you want to make. Refer to [**Worksheet 3**](#Worksheetthree) for the timeframes you designated for addressing the pretrial issues or practices you identified as needing reform (near, intermediate, long term). Use [**Worksheet 4.5**](#Worksheetfourfive)to estimate start and completion dates for each of the pretrial improvements you have decided to undertake. |  |
| 1. How will you know if your pretrial justice reforms have been successful? | Develop performance measures for your pretrial improvements. Examples of measures include release rate, time to release, length of detention, court appearance rate, safety rate (no new criminal activity during pretrial period), and volume of pretrial release hearings. For each of these measures, you should count the number of defendants in the reporting period and their demographics (e.g., age, gender, race, ethnicity, charges, and risk scores). You may use the information documented with [**Worksheet 2.5**](#Worksheettwofive) to set up a system for collecting the data needed for your measures (e.g., where do the data currently exist; what is your capacity to extract data from various databases and case management systems; who will collect, manage, analyze, and report the data?). See **Online Resources 4.6** for guidance on establishing, analyzing, and reporting performance measures and data collection, storage, and exchange. | **4.6 Guidance on performance measures and data issues**   * [Measuring What Matters: Outcome and Performance Measures for the Pretrial Services Field (NIC)](https://nationalcenterforstatecourts.box.com/s/45m0lu4etxpepksfbdidgki9kdgp6n35) * [A Framework for Pretrial Justice: Essential Elements of an Effective Pretrial system and Agency, Performance Measurement and Feedback](https://nationalcenterforstatecourts.box.com/s/wh1ee0soqslq9266nb3o0exz36t7xtx0) * [Data Supporting Pretrial Justice Reforms, PJCC Brief](https://nationalcenterforstatecourts.box.com/s/k0qthfynuna7jryo8jd6hrzmp4f5ngmg) * [Pretrial Performance Measurement: A Colorado Example of Going from The Ideal to Everyday Practice](https://nationalcenterforstatecourts.box.com/s/8zzupua1mm1rabce8oh8qm9lczgf660r) * [Estimating the Costs of implementing Pretrial Services (PJI, forthcoming)](https://nationalcenterforstatecourts.box.com/s/yythl12e8ozsmtz4bcsdhhihpsa7hszx) |

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| **Worksheet 1.1: Participants in Pretrial Assessment and Implementation Planning**  **Who will be involved in the pretrial assessment? Consider judges, court staff, and external stakeholders based on court organization and pretrial processes in your jurisdiction.** | |
| **Potential Participants** | **Names** |
| **Team Leadership** | |
| Designate Chair |  |
| Designate Coordinator/Point of Contact |  |
| **Judicial Officers** | |
| Judicial leadership (Presiding or Chief Judge) |  |
| Judicial officers: initial pretrial release decisions |  |
| Judges: pretrial release decisions for detained defendants |  |
| Other general jurisdiction judges |  |
| Other limited jurisdiction judges |  |
| **Court Staff** | |
| Court Administrator |  |
| Court Clerks |  |
| Judicial Assistants |  |
| Information Technology staff |  |
| Other staff |  |
| **External Stakeholders** | |
| Law enforcement |  |
| Jail administrator/Sheriff |  |
| Prosecutor |  |
| Public defender/defense bar |  |
| County executive |  |
| Social services |  |
| Treatment providers |  |
| Victim services |  |
| Other stakeholders |  |

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| **Worksheet 1.2: Possible Pretrial Issues in Your Jurisdiction**  **What problems or issues related to pretrial practices have you seen?**  **Consider whether the following examples of issues exist in your jurisdiction and add others you identify.** | | | | |
| **Potential Problem/Issue** | **Yes** | **No** | **Not sure** | **Notes** |
| **Bail Related Issues** | | | | |
| Reliance on bond schedules |  |  |  |  |
| Lack of legal alternatives to monetary bail |  |  |  |  |
| Only means to detain dangerous defendants is to set high monetary bail |  |  |  |  |
| High reliance on monetary bail |  |  |  |  |
| High proportion of persons in jail because they can’t make monetary bail |  |  |  |  |
| Racial and ethnic disparities related to bail |  |  |  |  |
| Lack of data to identify disparities in bail decisions |  |  |  |  |
| **Risk Measurement & Management Issues** | | | | |
| Lack of non-judicial release options (e.g., citation release, administrative release) |  |  |  |  |
| Lack of a risk assessment tool |  |  |  |  |
| Risk assessment tool has not been validated for local population |  |  |  |  |
| Race and ethnicity issues not examined in validation study |  |  |  |  |
| Lack of staff to conduct risk assessment |  |  |  |  |
| Lack of technology capacity to conduct risk assessment |  |  |  |  |
| Lack of routine training on appropriate use of risk assessment tool |  |  |  |  |
| Inconsistent use of the tool |  |  |  |  |
| Racial and ethnic disparities related to risk assessment outcomes |  |  |  |  |
| Lack of data to identify disparities in risk assessment outcomes |  |  |  |  |
| Lack of pretrial supervision |  |  |  |  |
| **Case Management Issues** | | | | |
| Long delays before first appearance |  |  |  |  |
| Lack of prosecutors to review cases before arraignment |  |  |  |  |
| Lack of defense counsel for initial release hearings |  |  |  |  |
| Delayed/no judicial review of release conditions/bail for detained persons |  |  |  |  |
| Numerous court dates or changes in the calendar |  |  |  |  |
| Long pretrial periods for both detained and released defendants |  |  |  |  |
| Lack of data to identify case processing issues |  |  |  |  |
| **Jail Issues** | | | | |
| Jail overcrowding |  |  |  |  |
| High costs of incarceration |  |  |  |  |
| Racial and ethnic disparities in detained population |  |  |  |  |
| Lack of data to identify disparities in detained population |  |  |  |  |
| **Other Issues** | | | | |
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| **Worksheet 2.1: State and Local Legal Framework for Pretrial Release**  **Provide citations to constitutional provisions, statutes, court rules, and other legal authority governing pretrial release in your jurisdiction. The National Conference of State Legislatures Pretrial Policy Law Database may be a helpful starting point.** | | | | |
| **Pretrial Provision** | **Constitution** | **State Statute** | **Court Rule** | **Local Code or Rule** |
| Law enforcement authority to divert/deflect |  |  |  |  |
| Law enforcement authority to release on citation |  |  |  |  |
| Jail authority for administrative release |  |  |  |  |
| Pretrial services authority for administrative release |  |  |  |  |
| Authority to preventively detain for specified crimes/circumstances |  |  |  |  |
| Right to bail/pretrial release |  |  |  |  |
| Requirements to follow bail/bond schedules |  |  |  |  |
| Judicial consideration of pretrial risk assessment report |  |  |  |  |
| Presumption of release on least restrictive conditions |  |  |  |  |
| Required inquiry into ability to pay monetary bail amounts |  |  |  |  |
| Provision related to pretrial risk assessment tool construction, use, or validation |  |  |  |  |
| Provision related to pretrial risk assessment quality assurance |  |  |  |  |
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| **Worksheet 2.2: Release Decision Making**  **How are release and detention decisions made--by whom and when? Are prosecutors and defense counsel present at hearings? Note any exceptions or special circumstances that might impact release or detention decisions.** | | | | | | |
| **Decision points for detention or release** | **Yes** | **Timeframe**  **(e.g., immediate, within 24 hours, upon motion)** | **In-person or Video Remote** | **Prosecutor Present**  **(always, sometimes, no, not applicable)** | **Defense Counsel Present**  **(always, sometimes, no, not applicable)** | **Notes** |
| Law enforcement deflection initiatives |  |  |  |  |  |  |
| Law enforcement citation release |  |  |  |  |  |  |
| Law enforcement diversion programs |  |  |  |  |  |  |
| Administrative release by jail |  |  |  |  |  |  |
| Administrative release by pretrial services |  |  |  |  |  |  |
| Initial hearing on detention, release, and conditions of release by judicial officer (e.g., bail commissioner, magistrate) |  |  |  |  |  |  |
| Judicial hearing for persons detained at initial hearing to review detention decision and conditions of release |  |  |  |  |  |  |
| Subsequent opportunities for review of detention and release conditions |  |  |  |  |  |  |
| Opportunities for preventive detention |  |  |  |  |  |  |
| **Other opportunities for release:** |  |  |  |  |  |  |
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| **Worksheet 2.3: Information Used in Pretrial Release Decision Making**  **What information do judicial officers and judges typically use in making pretrial release decisions? Consider the following types of information and add others identified. Use notes to clarify special circumstances or types of cases, as well any differences between what judicial officers and judges use.** | | | |
| **Type of Information** | **Used in Most Cases** | **Used in Some Cases** | **Notes** |
| Risk assessment score |  |  |  |
| Risk assessment classification |  |  |  |
| Risk assessment report with score/classification plus other information |  |  |  |
| Type/level of offense charged |  |  |  |
| Pretrial services recommendation |  |  |  |
| Law enforcement recommendation |  |  |  |
| Prosecutor recommendation |  |  |  |
| Defense counsel recommendation |  |  |  |
| Bond schedule |  |  |  |
| Financial assessment of ability to pay monetary bail |  |  |  |
| Standard release conditions |  |  |  |
| Decision making framework with risk classification, offense level, and conditions of release |  |  |  |
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| **Worksheet 2.4a: Risk Assessment Tools Used to Inform Release Decisions**  **What risk assessment tools are used to inform release decisions and for what populations? Who administers the tool and when? Who receives and uses the results? Has the tool been validated for your jurisdiction? If so, complete Worksheet 2.4b.** | | | | | | | |
| **Name of Tool** | **Target Population** | **Administrator**  **(e.g., law enforcement, pretrial services, service provider)** | **Timeframe** | **Who receives and uses results** | **Validation Study Conducted**  **If yes, see Worksheet 2.4b** | | |
| **Yes** | **No** | **Not Sure** |
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| **Worksheet 2.4b. Risk Assessment Validation**  **When was the risk assessment tool validated? Was it validated on the target population identified in Worksheet 2.4a and tested for predictive accuracy by gender, race, and ethnicity? Provide a link to the validation report or append a copy.** | | | | | | | |
| **Risk Assessment Tool** | **Year** | **Target Population** | | **Predictive Accuracy Validated by** | | **Link to Validation Study Report** | **Notes (e.g., who conducted the study and contact information; revalidation study planned)** |
| **Yes** | **No** | **Gender** | **Race/**  **Ethnicity** |
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| **Worksheet 2.5: Availability of Data on Cases and Defendants in the Pretrial Process**  **What types of data are available, what are their sources, how are they stored, how can they be accessed, and how frequently are they updated? Add additional types to the examples listed below.** | | | | | | | | | | |
| **Type of Data** | **Source of Data**  **(e.g., law enforcement, jail, court, prosecutor, service provider)** | | | | **Storage**  **(electronic, manual)** | | **Access**  **(electronic, manual)** | **Updates**  **(real time, daily, weekly, monthly, yearly)** | | **Notes** |
| **Jail Population Data** | | | | | | | | | | |
| Legal status of defendants (e.g., pretrial detention, probation/parole violation, warrant) |  | | | |  | |  |  | |  |
| Bail/bond status (e.g., unable to pay) |  | | | |  | |  |  | |  |
| Demographics (e.g., gender, age, race/ethnicity) |  | | | |  | |  |  | |  |
| Length of stay (average and median number of days) |  | | | |  | |  |  | |  |
| Daily population |  | | | |  | |  |  | |  |
| Costs per day of incarceration |  | | | |  | |  |  | |  |
| **Defendant Data** | | | | | | | | | | |
| Age at current arrest |  | | | |  | |  |  | |  |
| Age at first arrest |  | | | |  | |  |  | |  |
| Current offense |  | | | |  | |  |  | |  |
| Pending charge |  | | | |  | |  |  | |  |
| Pending warrant(s) |  | | | |  | |  |  | |  |
| Prior misdemeanor or felony conviction |  | | | |  | |  |  | |  |
| Prior violent conviction |  | | | |  | |  |  | |  |
| Prior failure to appear |  | | | |  | |  |  | |  |
| On probation, parole, or supervision |  | | | |  | |  |  | |  |
| Employment/student |  | | | |  | |  |  | |  |
| Other source of income (e.g., unemployment benefits) |  | | | |  | |  |  | |  |
| Working phone & number |  | | | |  | |  |  | |  |
| Residency (length, own, rent) |  | | | |  | |  |  | |  |
| Past/current problems with alcohol/drugs |  | | | |  | |  |  | |  |
| Past or current mental health treatment |  | | | |  | |  |  | |  |
| **Pretrial Case Data** | | | | | | | | | | |
| Release rates by type of release (e.g., ROR, non-financial conditions, supervision, bail/bond unsecured, bail/bond commercial surety) |  | | | |  | |  |  | |  |
| Release rates by risk level |  | | | |  | |  |  | |  |
| Appearance rates by risk level |  | | | |  | |  |  | |  |
| Re-arrests during pretrial release |  | | | |  | |  |  | |  |
| Length of time on pretrial release |  | | | |  | |  |  | |  |
| Revocations of release |  | | | |  | |  |  | |  |
| Case processing (e.g., file dates, hearing dates, continuances, disposition dates) |  | | | |  | |  |  | |  |
| **Other Data** | | | | | | | | | | |
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| **Worksheet 2.6: Community Services and Other Resources**  **What resources are available for the court to offer or include in release conditions for defendants on pretrial release? Consider whether the following examples exist in your jurisdiction and add others you identify.** | | | | | | | | | | | |
| **Community Resources** | | | **Yes** | **No** | **Not sure** | | **Agencies Providing Services** | | | **Notes** | |
| Pretrial services agency | | |  |  |  | |  | | |  | |
| Court date reminders | | |  |  |  | |  | | |  | |
| Mental health screening services | | |  |  |  | |  | | |  | |
| Mental health treatment services | | |  |  |  | |  | | |  | |
| Substance abuse screening services | | |  |  |  | |  | | |  | |
| Substance abuse treatment services | | |  |  |  | |  | | |  | |
| Sobering center | | |  |  |  | |  | | |  | |
| Employment counseling | | |  |  |  | |  | | |  | |
| Housing assistance | | |  |  |  | |  | | |  | |
| Transportation assistance | | |  |  |  | |  | | |  | |
| Victim services | | |  |  |  | |  | | |  | |
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| **Worksheet 3: Selecting Issues to Address and Setting Priorities**  **What problems or issues related to pretrial practices did you confirm? Prioritize each issue for near (1), intermediate (2), or longer (3) term improvement and note whether the court or other stakeholders would be most appropriate to take the lead.** | | | | |
| **Problems/Issues Identified** | **Yes** | **Priority 1, 2, 3** | **Court leads** | **Identify stakeholders to lead** |
| **Bail Related Issues** | | | | |
| Reliance on bond schedules |  |  |  |  |
| Lack of legal alternatives to money bail |  |  |  |  |
| Only means to detain dangerous defendants is to set high money bail |  |  |  |  |
| High reliance on money bail |  |  |  |  |
| High proportion of persons in jail because they can’t make money bail |  |  |  |  |
| Racial and ethnic disparities related to bail |  |  |  |  |
| Lack of data to identify disparities in bail decisions |  |  |  |  |
| **Risk Measurement & Management Issues** | | | | |
| Lack of non-judicial release options (e.g., citation release, administrative release) |  |  |  |  |
| Lack of a risk assessment tool |  |  |  |  |
| Risk assessment tool has not been validated for local population |  |  |  |  |
| Race and ethnicity issues not examined in validation study |  |  |  |  |
| Lack of staff to conduct risk assessment |  |  |  |  |
| Lack of technology capacity to conduct risk assessment |  |  |  |  |
| Lack of routine training on appropriate use of risk assessment tool |  |  |  |  |
| Inconsistent use of the tool |  |  |  |  |
| Racial and ethnic disparities related to risk assessment outcomes |  |  |  |  |
| Lack of data to identify disparities in risk assessment outcomes |  |  |  |  |
| Lack of pretrial supervision |  |  |  |  |
| **Case Management Issues** | | | | |
| Long delays before first appearance |  |  |  |  |
| Lack of prosecutors to review cases before arraignment |  |  |  |  |
| Lack of defense counsel for initial release hearings |  |  |  |  |
| Delayed/no judicial review of release conditions/bail for detained persons |  |  |  |  |
| Numerous court dates or changes in the calendar |  |  |  |  |
| Long pretrial periods for both detained and released defendants |  |  |  |  |
| Lack of data to identify case processing issues |  |  |  |  |
| **Jail Issues** | | | | |
| Jail overcrowding |  |  |  |  |
| High costs of incarceration |  |  |  |  |
| Racial and ethnic disparities in detained population |  |  |  |  |
| Lack of data to identify disparities in detained population |  |  |  |  |
| **Other Issues** | | | | |
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| **Worksheet 4.2: Potential Pretrial Improvements**  **What pretrial improvements do you want to implement to accomplish your goals? For each of the examples below and others you identify, designate the stakeholders who may be involved in designing the improvement process and in the implementation of improvements.** | | | |
| **Pretrial Improvements** | **Stakeholders for Design** | **Stakeholders for Implementation** | **Notes** |
| **Maximizing Release** | | | |
| Citation release |  |  |  |
| Alternatives to arrest |  |  |  |
| Administrative release |  |  |  |
| Eliminate money bail |  |  |  |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of a release decision-making matrix that prioritizes release with least restrictive conditions |  |  |  |
| Prosecutors review cases before arraignment |  |  |  |
| Defense counsel for initial release hearing |  |  |  |
| Opportunity for judicial review of release conditions/bail for detained persons |  |  |  |
| Supervision through pretrial services |  |  |  |
| Other |  |  |  |
| **Maximizing Court Appearances** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of court date reminders |  |  |  |
| Supervision through pretrial services |  |  |  |
| Other |  |  |  |
| **Maximizing Public Safety** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Supervision through pretrial services |  |  |  |
| Supervision conditions appropriate to risk level |  |  |  |
| Frequent checks for new arrests |  |  |  |
| Coordination with service providers to monitor compliance with release conditions |  |  |  |
| Preventive detention |  |  |  |
| Other |  |  |  |
| **Improving Court Case Flow** | | | |
| Increase availability of judicial officers |  |  |  |
| Expedite pretrial release hearings |  |  |  |
| Provide judicial review of pretrial conditions |  |  |  |
| Limitations on continuances |  |  |  |
| Other |  |  |  |
| **Reducing Costs** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of court date reminders |  |  |  |
| Maximize use of release on own recognizance |  |  |  |
| Implement pretrial services to provide supervision that reduces costs of incarceration and court costs related to FTAs and handling new crimes during the pretrial period |  |  |  |
| Other |  |  |  |
| **Other Measures** | | | |
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| **Worksheet 4.3: Potential Resources and Actions Needed for Pretrial Improvements**  **What are the potential resources and actions needed to support each of the pretrial improvements you may implement? Specify staffing for pretrial risk assessment and other services, IT acquisitions or upgrades; facilities acquisition, renovation, and maintenance costs; legal change (legislation, court rules); training, and other costs.** | | | | | | | |
| **Pretrial Improvements** | **Staffing** | **IT** | **Facilities** | **Legal** | **Training** | **Other** | **Notes** |
| **Maximizing Release** | | | | | | | |
| Citation release |  |  |  |  |  |  |  |
| Alternatives to arrest |  |  |  |  |  |  |  |
| Administrative release |  |  |  |  |  |  |  |
| Eliminate money bail |  |  |  |  |  |  |  |
| Use of a validated pretrial risk assessment tool |  |  |  |  |  |  |  |
| Use of a release decision-making matrix that prioritizes release with least restrictive conditions |  |  |  |  |  |  |  |
| Prosecutors review cases before arraignment |  |  |  |  |  |  |  |
| Defense counsel for initial release hearing |  |  |  |  |  |  |  |
| Opportunity for judicial review of release conditions/bail for detained persons |  |  |  |  |  |  |  |
| Supervision through pretrial services |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |
| **Maximizing Court Appearances** | | | | | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |  |  |  |  |
| Use of court date reminders |  |  |  |  |  |  |  |
| Supervision through pretrial services |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |
| **Maximizing Public Safety** | | | | | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |  |  |  |  |
| Supervision through pretrial services |  |  |  |  |  |  |  |
| Supervision conditions appropriate to risk level |  |  |  |  |  |  |  |
| Frequent checks for new arrests |  |  |  |  |  |  |  |
| Coordination with service providers to monitor compliance with release conditions |  |  |  |  |  |  |  |
| Preventive detention |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |
| **Improving Court Case Flow** | | | | | | | |
| Increase availability of judicial officers |  |  |  |  |  |  |  |
| Expedite pretrial release hearings |  |  |  |  |  |  |  |
| Provide judicial review of pretrial conditions |  |  |  |  |  |  |  |
| Limitations on continuances |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |
| **Reducing Costs** | | | | | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |  |  |  |  |
| Use of court date reminders |  |  |  |  |  |  |  |
| Maximize use of release on own recognizance |  |  |  |  |  |  |  |
| Implement pretrial services to provide supervision that reduces costs of incarceration and court costs related to FTAs and handling new crimes during the pretrial period |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |
| **Other Measures** | | | | | | | |
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| **Worksheet 4.4: Financial Resources Needed to Support Pretrial Improvements**  **What financial resources do you need to support the improvements you want to make? Identify existing or expected funding sources, such as county or state budget appropriations, and potential sources, such as federal, state, and private foundation grants.** | | | |
| **Pretrial Improvements** | **Existing Funding Sources** | **Potential Funding Sources** | **Notes** |
| **Maximizing Release** | | | |
| Citation release |  |  |  |
| Alternatives to arrest |  |  |  |
| Administrative release |  |  |  |
| Eliminate money bail |  |  |  |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of a release decision-making matrix that prioritizes release with least restrictive conditions |  |  |  |
| Prosecutors review cases before arraignment |  |  |  |
| Defense counsel for initial release hearing |  |  |  |
| Opportunity for judicial review of release conditions/bail for detained persons |  |  |  |
| Supervision through pretrial services |  |  |  |
| Other |  |  |  |
| **Maximizing Court Appearances** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of court date reminders |  |  |  |
| Supervision through pretrial services |  |  |  |
| Other |  |  |  |
| **Maximizing Public Safety** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Supervision through pretrial services |  |  |  |
| Supervision conditions appropriate to risk level |  |  |  |
| Frequent checks for new arrests |  |  |  |
| Coordination with service providers to monitor compliance with release conditions |  |  |  |
| Preventive detention |  |  |  |
| Other |  |  |  |
| **Improving Court Case Flow** | | | |
| Increase availability of judicial officers |  |  |  |
| Expedite pretrial release hearings |  |  |  |
| Provide judicial review of pretrial conditions |  |  |  |
| Limitations on continuances |  |  |  |
| Other |  |  |  |
| **Reducing Costs** | | | |
| Use of a validated risk tool |  |  |  |
| Use of court date reminders |  |  |  |
| Maximize use of release on own recognizance |  |  |  |
| Implement pretrial services to provide supervision that reduces costs of incarceration and court costs related to FTAs and handling new crimes during the pretrial period |  |  |  |
| Other |  |  |  |
| **Other Measures** | | | |
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| **Worksheet 4.5: Timeline for Implementing Pretrial Improvements**  **What is a realistic timeline for implementing your pretrial improvements? Estimate start and completion dates; refer to Worksheet 3 for the timeframes you designated (near, intermediate, long term). Note events that might serve as interim milestones or impact the timeline (e.g., legislative sessions, budget cycles, criminal justice commission meeting schedule).** | | | |
| **Pretrial Improvements** | **Estimated Start Date** | **Estimated Completion Date** | **Notes** |
| **Maximizing Release** | | | |
| Citation release |  |  |  |
| Alternatives to arrest |  |  |  |
| Administrative release |  |  |  |
| Eliminate money bail |  |  |  |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of a release decision-making matrix that prioritizes release with least restrictive conditions |  |  |  |
| Prosecutors review cases before arraignment |  |  |  |
| Defense counsel for initial release hearing |  |  |  |
| Opportunity for judicial review of release conditions/bail for detained persons |  |  |  |
| Supervision through pretrial services |  |  |  |
| Other |  |  |  |
| **Maximizing Court Appearances** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of court date reminders |  |  |  |
| Supervision through pretrial services |  |  |  |
| Other |  |  |  |
| **Maximizing Public Safety** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Supervision through pretrial services |  |  |  |
| Supervision conditions appropriate to risk level |  |  |  |
| Preventive detention |  |  |  |
| Frequent checks for new arrests |  |  |  |
| Coordination with service providers to monitor compliance with release conditions |  |  |  |
| Other |  |  |  |
| **Improving Court Case Flow** | | | |
| Increase availability of judicial officers |  |  |  |
| Expedite pretrial release hearings |  |  |  |
| Provide judicial review of pretrial conditions |  |  |  |
| Limitations on continuances |  |  |  |
| Other |  |  |  |
| **Reducing Costs** | | | |
| Use of a validated pretrial risk assessment tool |  |  |  |
| Use of court date reminders |  |  |  |
| Maximize use of release on own recognizance |  |  |  |
| Implement pretrial services to provide supervision that reduces costs of incarceration and court costs related to FTAs and handling new crimes during the pretrial period |  |  |  |
| Other |  |  |  |
| **Other Measures** | | | |
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