Access
NCSC Management Team

MARY CAMPBELL MCQUEEN
President

ROBERT N. BALDWIN
Executive Vice President & General Counsel

JEFF APPERSON
Vice President NCSC International

THOMAS M. CLARKE
Vice President Research & Technology

DANIEL J. MALL
Vice President Court Consulting Services

JOHN R. MEEDS
Vice President Institute for Court Management

JESSE RUTLEDGE
Vice President External Affairs

GWEN W. WILLIAMS
Chief Financial Officer & Vice President
Finance and Administration

For more than 40 years, the National Center has worked to anticipate and to respond to the needs of the public and to support the country’s state judicial systems, through its leadership and service activities, national perspective on court issues, and collaborative work with the Conference of Chief Justices, the Conference of State Court Administrators and other state court leaders, the National Center for State Courts plays a crucial role in advancing best practices in judicial management and building public trust and confidence in the state court system. There is no other institution that has a greater impact on the nation’s courts or does more to ensure the fair and effective administration of justice.

2012 Distinguished Service Awards

Each year, the NCSC honors those people who have made longstanding contributions to improving the judicial system and have supported the National Center’s work.

CURRENT OR FORMER STATE APPELLATE JUDGE
Justice James E. Duffy, Jr.
Retired Justice of the Supreme Court of Hawaii

CURRENT OR FORMER STATE TRIAL JUDGE
Hon. W. Terry Ruckriegle
Former Chief Judge of the Fifth Judicial District, Colorado

STATE-LEVEL COURT ADMINISTRATOR OR EMPLOYEE
Marla S. Moore
State Court Administrator, Georgia

TRIAL-LEVEL COURT ADMINISTRATOR OR EMPLOYEE
Douglas M. Bray
Trial Court Administrator, Multnomah County Courts, Portland, Oregon

ATTORNEY OR OTHER INDIVIDUAL
NOT EMPLOYED BY THE COURTS
William T. Robinson III
Immediate Past-President, American Bar Association
Frost Brown Todd LLC Attorneys
Board of Directors

Stephen H. Baker
Judge, Superior Court
Shasta County, California

S. Jack Balagia Jr.
Vice President & General Counsel
Exxon Mobil Corp.
Irrsing, Texas

David K. Boyd
State Court Administrator
Supreme Court of Iowa

David V. Brewer
Justice
Oregon Supreme Court

Russell C. Deyo
Vice President & General Counsel (Retired)
Johnson & Johnson
New Brunswick, New Jersey

Rosalyn W. Frierson
Director, South Carolina Court Administration

Richard C. Godfrey, Esq.
Kirkland & Ellis LLP
Chicago, Illinois

Jim Hannah
Chief Justice
Supreme Court of Arkansas

Pamela Q. Harris
Court Administrator
Circuit Court
Montgomery County, Maryland

Elizabeth P. Hines
District Judge
15th District Court
Ann Arbor, Michigan

Alphonse F. La Porta
Ambassador (Retired)
Washington, DC

Simon M. Lorne
Vice Chairman & Chief Legal Officer
Millennium Management LLC
New York, NY

Manuel A. Medrano, Esq.
Medrano & Carlton
Los Angeles, California

Donna D. Melby, Esq.
Paul Hastings
Los Angeles, California

Edward W. Mullins Jr., Esq.
Nelson Mullins Riley & Scarborough LLP
Columbia, South Carolina

Barbara R. Mundell
Presiding Judge (Retired)
Superior Court
Maricopa County, Arizona

Theodore B. Olson, Esq.
Gibson, Dunn & Crutcher LLP
Washington, DC

Peggy A. Quince
Justice, Supreme Court of Florida

Suzanne H. Stinson
Court Administrator
26th Judicial District Court
Benton, Louisiana

Larry D. Thompson
Executive Vice President,
General Counsel & Corporate Secretary
PepsiCo, Inc.
Purchase, New York

Eric T. Washington
Chief Judge
District of Columbia Court of Appeals

W. Wayne Withers, Esq.
Bryan Cave LLP
St. Louis, Missouri
Our courts are the final line of protection for our most basic Constitutional rights, making access to justice vital for all Americans. Budget cuts over the past few years have put access to courts and these fundamental protections at risk.

After several years of fiscal austerity, the damage done to our state courts is becoming apparent: delays are raising incarceration costs, wasting taxpayer money; backlogs are hurting small business owners, stifling job creation; and cuts in courthouse security have the potential to put the public in harm’s way.

Fortunately, our nation’s courts are rising to the challenge, and the National Center for State Courts (NCSC) is providing the assistance and leadership they need. In 2012, NCSC convened a press conference in Washington, D.C., to shine a spotlight on how state courts are overcoming the “economic tsunami” and striving to both maintain and improve access to justice. For example:

• Reengineered court processes in Utah;
• Court consolidation in Vermont;
• Implementation of e-filing in South Carolina; and
• Increased focus on judicial branch efficiency in California.

NCSC has made similar efforts in several states in areas that impact access and accountability. We established a Language Access Services Section (LASS) to work closely with state court leadership on making the courts more accessible for individuals with limited English proficiency and to improve the certification process for court interpreters.

We’ve published a series of papers from the Harvard Executive Session on State Court Leaders in the 21st Century that focus on court efficiencies, court leadership, and court collaboration with other agencies — all of which go to the court’s bottom line: access to justice.

The National Center continues to provide the technical assistance, information, technology, research, and education to court leaders and their staffs to strengthen their operations and to better serve the public.

In this Annual Report, you will see a sample of the work the National Center accomplished in 2012, and how we are moving forward to help courts improve the administration of justice and ensure the public’s continued access to our courts.

MARY CAMPBELL MCQUEEN
President, National Center for State Courts

CHIEF JUSTICE MYRON T. STEELE
Supreme Court of Delaware
Chair, NCSC Board of Directors
NCSC and Harvard’s John F. Kennedy School of Government published seven in a series of papers from the Executive Session for State Court Leaders in the 21st Century.

- A Case for Court Governance Principles proposes 11 unifying principles to help states improve court performance.
- Herding Lions introduces a state court structure reform approach based on the collective responsibility of all courts for the quality of justice administered in their states.
- Opinions as the Voice of the Court makes the case for supreme court opinions that communicate more effectively with the public.
- Courts as Conversations: An Argument for Increased Engagement by Court Leaders explains the significance of social media as it alters the expectations and habits of society.
- Juror and Jury Use of New Media: A Baseline Exploration offers insights into the current and likely future use of new media by jurors at all stages of the process.
- Cross-Branch Collaboration: What Can We Learn from the Collaboration Between Courts and the Division of Youth Services in Missouri explores how the judicial, executive, and legislative branches can work together to improve juvenile justice.
- Keeping Courts Funded: Recommendations on How Courts Can Avoid the Budget Axe discusses how judges and court administrators can effectively interact with the legislative and executive branches about court funding.

Interviews with the papers’ authors are available on NCSC’s vimeo page (vimeo.com/statecourts).

ncsc.org/executivesession
Language Access Issues Move to Forefront

LASS is focusing on strengthening the state courts’ court interpreter testing program, redesigning the NCSC website to better meet state courts’ language access needs, and developing language access resources, such as a compilation of attorney training materials on Limited English Proficient (LEP) issues.

With LASS’s support and expertise, COSCA and CCJ are able to focus on important initiatives promoting access to justice for LEP individuals, such as developing remote interpreting standards and national court interpreter testing reciprocity.

PATRICIA GRIFFIN, DELAWARE STATE COURT ADMINISTRATOR

Nearly 300 court leaders from 49 states, three territories, and the District of Columbia participated in the National Summit on Language Access in the Courts in Houston, calling attention to the problem of access to justice for people with limited English proficiency.

The Summit offered plenary sessions, workshops and state team planning sessions that allowed participants to share successful strategies and evidence-based practices, plan system improvements, and discuss strategies to pursue greater consistency across the states on policies related to court interpretation.

The Summit’s work helped establish the NCSC’s Language Access Services Section (LASS) to work closely with the Conference of Chief Justices (CCJ) and the Conference of State Court Administrators (COSCA) through the Language Access Advisory Committee (LAAC) and the Council of Language Access Coordinators (CLAC).

A complete update and reorganization of ncsc.org’s language-access-related content was launched to better serve these groups, as well as those seeking certification as court interpreters.

ncsc.org/languageaccess
Surviving the Economic Tsunami

The NCSC gathered national leaders from the courts, the bar, and the academic community for a press briefing in Washington, D.C., to review how state court leaders across the country are adopting best practices, forming partnerships with the other branches of government, and devising solutions to ensure that the essential promise of our Constitution — access to justice — remains available to all in the face of the greatest economic crisis in a generation.

“The vast majority of justice done in America is done in state courts, and our national leadership recognizes that citizens are better served when the courts are innovative and forward-thinking.”

— Delaware Chief Justice Myron T. Steele, President of the Conference of Chief Justices

Attorneys of Bush v. Gore fame, Ted Olson and David Boies, moderated the event, titled Surviving the Economic Tsunami in State Courts: How Fresh Ideas, New Solutions, and Inter-branch Cooperation Are Replacing “Business as Usual.” The briefing showcased court leadership in four states:

- **CALIFORNIA** Chief Justice Tani Cantil-Sakauye outlined how, in cooperation with the state bar association, a unique “Open Courts Coalition” was formed to combat that state’s devastating 30 percent cumulative budget reduction since 2008.

- **SOUTH CAROLINA** State Court Administrator Rosalyn Frierson described how through working with the state’s legislative leadership, the two branches found creative ways to leverage scarce revenue to implement an electronic solution for court business, increasing efficiency and reducing long-term costs.

- **UTAH** State Court Administrator Daniel Becker explained how replacing traditional court reporting with digital records saved the state millions of dollars and slashed average transcript delivery time from 138 days to 20 days.

- **VERMONT** Chief Justice Paul L. Reiber described how he worked with the speaker of the Vermont House to pass a constitutional amendment to streamline services and eliminate duplication and waste as part of a comprehensive “reengineering” of that state’s court system.
As the High Performance Court (HPC) Framework moves into its third year, it is being used as a guide for courts working toward continuous improvement. The HPC is a flexible set of steps a court can take to integrate and implement performance improvement into its ongoing operations. The current assessments include:

- The Probate Court Dept. of the Superior Court of Maricopa County, AZ has implemented several court improvement efforts for guardianship and conservatorship cases. Its plan focuses on a risk management approach that, instead of treating all cases equivalently, directs more resources to high risk cases.

- Scottsdale County Superior Court completed the HPC self-assessment questionnaire, and is using the HPC framework to develop and refine performance indicators and refine measures for use in improving criminal caseload management.

- In the 20th Circuit, 58th District, and Ottawa County Probate Courts in Ottawa, Michigan, the court is using the HPC Framework to identify a meaningful and manageable set of trial court performance measures for display, as a public dashboard, on Ottawa County’s website.

- The Institute for Court Management and the NCSC Research Division created an HPC Team Workshop curriculum to help court leaders identify and implement strategies to solve problems more effectively and to improve court operations.

Numerous case studies are being produced illustrating the practical utility of the HPC Framework in improving court performance. In addition, the HPC is being integrated into the development of CourtMD, a web solutions service.
Investing in the Future

Commitment to Civics Education

In its ongoing commitment to civics education, NCSC rolled out the fourth graphic novel in the Justice Case Files series for schools and courts. Justice Case Files 4: The Case of the Broken Controller is a narrative coloring book for elementary-school students that illustrates the role of the courts in society. With the help of NCSC’s Lawyers Committee and Young Lawyers Committee, the NCSC distributed more than 10,000 copies of its Justice Case Files graphic novel series, and the courts of West Virginia continue to distribute 20,000 copies of the books each year to high-school students.

ncsc.org/justicecasefiles

Loved the comic book aspect. This really helps to reel in the students...awesome usable lesson plans.

TEACHER ATTENDING CIVIC EDUCATION WORKSHOP IN SALEM, OREGON

Working with the Conference of Chief Justices and the Conference of State Court Administrators, the NCSC coordinated the Civics Education Fair as part of the CCJ/COSCA Annual Meeting in St. Louis. More than 20 state courts and civics education organizations exhibited at the fair to showcase the diversity of programs offered around the country.

Jane Brailsford, South Carolina iCivics coordinator and a supporter of the NCSC graphic novels, discusses her state’s strategy with attendees at the CCJ/COSCA Civics Education Fair.

GRAPHIC NOVEL PROJECT CONTRIBUTORS

Ater Wynne
Beck Redden & Secrest
Boies Schiller & Flexner
Carlton Fields
Dade County Young Lawyers
Florida Bar Association
Florida Bar Young Lawyers Board of Governors
Fulbright & Jaworski
Gallivan White & Boyd
Hillsborough County Young Lawyers
Hood Law Firm
Kelly Hart & Hallman
Kramer Sopko & Levenstein
Lane Powell
Markowitz Herold Glade & Mehlhaf
Nelson Mullins Riley & Scarborough
Rumberger Kirk & Caldwell
James P. Schaller
T. J. Reddick Bar Association
Thompson & Knight
Peter D. Webster
Wicker Smith O’Hara McCoy & Ford

More than 450 judges, court managers, technologists, and other court leaders from around the country attended e-Courts 2012 in Las Vegas in December. e-Courts’ education sessions provided attendees in-depth and relevant information on topics that ranged from cloud technology to the return on investment of e-filing to tech tips for judges. e-Courts also featured an exhibit show, which offered attendees one-on-one discussions with court technology companies. This was e-Courts’ 10th anniversary.
Nearly 400 court employees from state courts across the country took part in court management classes either online or in person at NCSC headquarters in Williamsburg, Virginia. Courses included Visioning and Strategic Planning; Fundamental Issues of Caseflow Management; Court Performance Standards: CourTools; and Different Work: A First Course in Effective Supervision.
Two NCSC reports examine the widespread concern that the civil justice system is too complex, costs too much, and takes too long. *A Return to Trials: Implementing Effective Short, Summary, and Expedited Civil Action Programs* provides recommendations for designing such programs and calls for implementing them nationally. The report builds on the work of NCSC, which recently detailed existing SSE programs in six states in *Short, Summary and Expedited: The Evolution of Civil Jury Trials*. This study examines how these programs operate, the advantages they offer civil litigants, the challenges they pose for civil case processing, and how well they have been accepted by the local bar.

NCSC’s Center for Elders and Courts (CEC) released two toolkits — one specifically for courts and one for prosecutors — to improve court responses and to prosecute cases involving abuse, neglect, and financial exploitation of the elderly more effectively. Funded by the Bureau of Justice Assistance, the toolkits include a judicial benchcard, interagency coordination guides, a prosecution guide, and proposed performance measures.
CSC continues to help courts across the country with their reengineering efforts, primarily with funds from the Bureau of Justice Assistance, BJA, and the State Justice Institute, SJI. Most recently courts in Georgia, Arkansas, and Maine have made progress in their reengineering efforts. Reengineering helps courts create more efficient ways to provide services, not just reduce costs. These efforts have helped states develop long-term solutions rather than implement only short-term remedies. These reengineering solutions have improved many state court processes in spite of their decreasing budgets.

Arkansas Chief Justice Jim Hannah

Making a Difference

NCSC consultants work nationally and internationally to improve the effectiveness and efficiencies of court systems. In 2012, consultants worked on more than 100 projects in 40 states and territories. In one such project, NCSC consultants worked with the Cowlitz County, Washington Superior Court to improve its case flow management and help restructure its court calendar.

When NCSC consultants left our court, we had a greater sense of purpose, vision, and a clear path forward. In addition, the consultant’s approach of meeting with other key court user groups was very valuable in building bridges with court users and soliciting their help as we move forward.

STEPHEN M. WARNING, PRESIDING JUDGE
COWLITZ COUNTY (WASHINGTON) SUPERIOR COURT

Cowlitz County, Washington Superior Court
Providing Essential Services & Information

NCSC’s Information analysts answered more than 6,500 calls for information, and NCSC.org had more than 1.5 million hits.

What courts are doing to reach out to the communities they serve was the focus of Future Trends in State Courts 2012, the 24th edition of the National Center for State Courts “Report on Trends in State Courts” series, which is dedicated to making courts aware of key trends that affect not only court operations, but also society as a whole. This year’s edition featured an article by Texas Chief Justice Wallace Jefferson about his state’s efforts to combat the “school-to-prison pipeline.”

ncsc.org/trends

State Court Organization becomes Interactive

ncsc.org/sco

For the first time, State Court Organization (SCO) was published online as an interactive, user-driven reference guide to state courts, which allows sorting and filtering of comparative data. Users now can choose which states, courts, and data elements to view; sort results according to specified criteria; and export or print findings for later use.

Comparison is possible by the users’ ability to sort and filter data to focus on specific issues of interest and characteristics of courts — for example, looking at all states in a region, or looking only at states with elected judges.

Since 1987, the NCSC has published SCO in print every five years, with updates to key information on the organization and operations of the nation’s state trial and appellate courts. Moving to an online publication allows information to be updated more frequently, keeping the publication timely, and make it possible for the content to be continually expanded to meet the needs of its users.

Funded in part by the Bureau of Justice Statistics (BJS), SCO is a collaborative partnership between NCSC and the state court community. Staffs from the administrative offices of the courts, the appellate court clerks’ offices, and local trial courts were the primary source of SCO information, and it is their commitment that makes SCO the most relevant, up-to-date reference on the operation of the state courts.
NCSC and Justice at Stake collaborated to research and publish Funding Justice: Strategies and Messages for Restoring Court Funding, which contains valuable lessons about how people view the courts and their funding needs. It explains how to tell the story of the courts and why they matter to the public, the media, and the legislators who shape budgets in an era when the public is very focused on government austerity. It also includes a section on working with budget policymakers. The project included focus groups, a nationwide poll of American voters, and interviews with chief justices, legislators, and others who have been closely involved in the debates about court funding in the states.

cosc.org/courtools

The NCSC, in cooperation with the National Highway Traffic Safety Administration, created an online Traffic Resource Center for Judges, which serves as a clearinghouse for judges, court administrators, and other court personnel on issues related to traffic adjudication. The website provides information on newly emerging topics, specialized traffic issues, evidence-based practices, frequently asked questions, and basic legal references and statutory requirements. NCSC also has partnered with the Federal Motor Carrier Safety Administration to conduct a series of six webcasts addressing critical commercial-trucking issues facing state courts: Crashes, Commercial Vehicles, and Courts.

cd.trafficresourcecenter.org
NCSC is a leading provider of technical assistance, training and technology to advance justice systems around the world. In 2012, we broadened our reach with a diverse portfolio of international development programs funded by the U.S. government and other donors, in Sub-Saharan Africa, Eastern Europe, Latin America, the Middle East and Southeast Asia.

Through NCSC’s International work, we help raise awareness to the challenges facing emerging democracies, especially in establishing a fair and impartial justice system.

In June, NCSC hosted Iraqi Chief Justice Madhat Al Mahmood and held a press conference at the National Press Club in Washington, D.C. in which Chief Justice Mahmood discussed the progress Iraq has made in judicial administration and the rule of law. His speech was part of a visit to the U.S. organized by the NCSC, which has worked with Iraq on rule-of-law issues since 2010.

Part of NCSC’s International work involves hosting court leaders from around the world. In 2012, NCSC hosted more than 200 international visitors from East Asia, the Middle East, and Latin America. These visitors came for study tours and exchange programs in U.S. courts and law schools.
NCSC was awarded a grant to implement USAID’s Kosovo Legal Profession Program (2012–2015). The program promotes legal excellence among current and future lawyers in Kosovo, and contributes to gender equity and female empowerment by providing opportunities for women lawyers and law students.

NCSC was awarded a contract to implement the USAID Supporting Access to Justice, Fostering Equity and Peace (SAFE) Program in Uganda (2012–2017). The SAFE Program will strengthen formal and informal land dispute resolution systems; improve paralegal services; and contribute to the peaceful resolution of conflict in communities throughout the country.

NCSC began implementing USAID’s Justice for All Program in Bangladesh (2012–2017). The unique program seeks to facilitate access to justice for all citizens and empower vulnerable populations, including women and the poor, to exercise their rights effectively.

NCSC began a program to provide travel and logistical support for the U.S. Department of State’s justice and law enforcement training programs in Panama, Guatemala, Honduras, and Belize.

NCSC was selected by the International Organization for Judicial Training to host the November 2013 International Conference on the Training of the Judiciary, to be held in Washington, D.C.

NCSC participated in the annual meeting of the Council of Central American Judges, to promote court administration best practices and performance standards.

NCSC President, Mary McQueen, spoke at a Judicial Symposium in South Korea on the relationships between the courts and the media. NCSC facilitated study tours in the United States for more than 70 visitors from South Korea in 2012.

NCSC signed a Memorandum of Understanding with the Caribbean Court of Justice in Port-of-Spain, Trinidad to implement justice sector reform and enhance the administration of justice for the Caribbean region.

PROGRAM HIGHLIGHTS

- **Serbia, Promoting Judicial Reform**: NCSC is implementing a five-year USAID Judicial Reform & Government Accountability Project, promoting improvements in Misdemeanor Courts throughout the country and increasing the transparency of government services. Key achievements in 2012 include the revision of the Law on Misdemeanor which increases procedural efficiency, and the initiation of a large-scale, nationwide facility refurbishment initiative implemented in partnership with the Ministry of Justice.

- **Honduras, Combating Transnational Crime**: With funding from the U.S. Department of State, NCSC implemented the Honduran Court Management Project (2010–2012), providing training to judges and prosecutors to address narcotics and transnational crime cases. Through bench books, administrative manuals and the use of technology, NCSC promoted the fast-tracking of cases and the effective use of evidence.

- **Iraq, Justice Sector Strategic Planning**: With funding from the U.S. Department of State, NCSC is implementing a program to aid strategic planning for the justice sector in Iraq. The program helps the justice system and other government counterparts to plan strategically and enable fiscal, legal and regulatory reforms that will improve the delivery of justice services.

- **South Africa, Combating Gender-Based Violence**: NCSC completed the USAID Justice Strengthening Program in South Africa (2010–2012). The program sought to strengthen court administration and to improve the prosecution and adjudication of incidences of gender-based violence. NCSC worked with 10 community organizations to monitor family violence and sexual offense cases in the courts.
Honoring the Achievements of Court Leaders

The National Center for State Courts hosts special events in Washington, D.C. each year to honor and to recognize court professionals who have demonstrated outstanding achievements in judicial excellence and to extend its appreciation to those who have supported NCSC through contributions, volunteer work, and services. The 2012 events included the William H. Rehnquist Award for Judicial Excellence dinner, hosted by Chief Justice of the United States John G. Roberts, Jr. at the Supreme Court; the Annual Justice Roundtable; NCSC’s Recognition Luncheon; and the induction of new members to the Warren E. Burger Society.

William H. Rehnquist Award for Judicial Excellence

Indiana Superior Court Criminal Division Judge John F. Surbeck, Jr. received the 2012 William H. Rehnquist Award for Judicial Excellence. The Rehnquist Award is presented annually to a state court judge who exemplifies the highest level of judicial excellence, integrity, fairness, and professional ethics. Chief Justice of the United States John G. Roberts, Jr. hosted the dinner and presented the award to Judge Surbeck during a ceremony at the U.S. Supreme Court.

Judge Surbeck is the founder of reentry courts in Indiana. Through the progression of his career — a public defender before becoming a judge in 1988 — he became aware of the need for reentry courts. As a public defender, Judge Surbeck represented one generation of individuals, then as a judge he saw those individuals’ children and grandchildren appear before him in criminal court. He was determined to change that cycle.

In 2000, Judge Surbeck worked with others to design the Allen County Reentry Court, which helps transition offenders on early release back into the community by providing counseling, mentoring, and help with finding a job. Five years after establishing the reentry court, statistics showed that the program had reduced the rate of prisoners reoffending to 34 percent, compared to nearly 60 percent nationally. Since opening in July 2001, more than 600 offenders have completed the program.

“Judge Surbeck is an inspiration and an example to everyone who works in the justice system. He has accomplished what most of us set out to do with our lives — he’s making a true difference in the lives of others.”

NCSC PRESIDENT MARY C. MCQUEEN
In order to expand the national discussion of the impact of technology and globalization on legal ethics, the Justice Roundtable provided an interactive, moderated discussion using real-world hypothetical problems. From dealing with a judge’s and lawyer’s duty to keep abreast of changes in modern technology to the circumstances under which foreign lawyers could work in a jurisdiction where they are not admitted, the Roundtable raised awareness for Chief Justices, who oversee the rule-making authority in each state, and the leadership of the bar of the problems and solutions to the many ethical situations in a technology era.

State court judges, chief justices, attorneys, and general counsel attended NCSC’s Annual Recognition Luncheon in which the NCSC honored those who have supported its mission of improving the administration of justice. Garrett Graff, editor of The Washingtonian magazine, and author of “The First Campaign: Globalization, the Web, and the Race for the White House,” was the speaker. Graff also participated in the Harvard Executive Session for State Court Leaders in the 21st Century and wrote the paper “Courts are Conversations: An Argument for Increased Engagement by Court Leaders.”
2012 General Counsel Committee

NCSC works in partnership with the volunteer leaders of the General Counsel Committee to heighten the visibility of NCSC’s mission and to seek active participation in the development and implementation of NCSC’s programs. In addition to their financial support, each member of the committee provides important outreach through the justice, legal, and business communities.

Robert A. Armitage
Senior Vice President & General Counsel
Eli Lilly and Company

Steven A. Bennett
Executive Vice President, General Counsel & Corporate Secretary
US&LA

Peter Beshar
Executive Vice President & General Counsel
Marsh & McLennan Companies, Inc.

Glenn E. Bost II
Senior Vice President & General Counsel
PPG Industries, Inc.

Kim M. Brunner
State Farm Insurance Companies (Retired)

James B. Buda
Executive Vice President, Law and Public Policy
Caterpillar Inc.

Suzanne F. Day
Corporate Vice President, General Counsel & Chief Ethics Officer
The Lubrizol Corporation

Brackett B. Denniston III
Senior Vice President & General Counsel
General Electric Company

Russell C. Deyo
Johnson & Johnson (Retired)

D. Cameron Findlay
Senior Vice President, General Counsel & Corporate Secretary
Medtronic, Inc.

George S. Frazza
Johnson & Johnson (Retired)
Patterson, Bellmap, Webb & Tyler

Michael D. Fricklas
Executive Vice President, General Counsel & Secretary
Viacom, Inc.

Jeffrey J. Gearhart
Executive Vice President, General Counsel & Corporate Secretary
Wal-Mart Stores

Eric F. Grossman
Chief Legal Officer
Morgan Stanley

Andrew D. Hendry
Chief Legal Officer & Secretary
Colgate-Palmolive Company

Gregory D. Holland
Senior Vice President, General Counsel & Secretary
Adecco, Inc.

Martin L. Holton III
Executive Vice President, General Counsel & Assistant Secretary
Reynolds American Inc.

R. William Ide III
Monsanto Company (Retired)

Jeffrey W. Jackson
Senior Vice President & Corporate General Counsel
State Farm Insurance

James R. Jenkins
Senior Vice President & General Counsel
deere & Company

Charles J. Kalil
Executive Vice President, Law and Government Affairs, General Counsel & Corporate Secretary
dow Chemical Company

Denise F. Keane
Executive Vice President & General Counsel
Altria Group, Inc.

Janet L. Kelly
Senior Vice President, Legal, General Counsel & Corporate Secretary
ConocoPhillips Company

Michael H. Lanza
Executive Vice President & General Counsel
Selective Insurance Group, Inc.

Nicholas D. Latrenta
Executive Vice President & General Counsel
MetLife, Inc.

Susan L. Lees
Executive Vice President & General Counsel
The Allstate Corporation

David G. Leitch
Group Vice President & General Counsel
Ford Motor Company

William F. Lloyd
General Counsel, Officers & Management
Deloitte LLP

Deborah P. Majoras
Chief Legal Officer & Secretary
The Proctor & Gamble Company

Raymond J. Manista Jr.
President, General Counsel & Secretary
Northwestern Mutual Life Foundation

Christopher C. Mansfield
Senior Vice President & General Counsel
Liberty Mutual Insurance Companies

Charles W. Matthews Jr.
Exxon Mobil Corporation (Retired)

Michael P. Millikin
Senior Vice President & General Counsel
General Motors Company

Stephen Mohr
US General Counsel and Regional Legal Director
AstraZeneca Pharmaceuticals LP

Bradford C. Nielson
General Counsel, Global Litigation
Shell International B.V.

Roderick A. Palmore
Executive Vice President, General Counsel, Chief Compliance and Risk Management Officer & Secretary
General Mills

R. Hewitt Pate
Vice President & General Counsel
Chevron Corporation

Craig L. Rainey
Senior Vice President & General Counsel
The Williams Companies, Inc.

Shane R. Ryan
Senior Vice President, General Counsel & Corporate Secretary
International Paper Company

Thomas L. Sager
Senior Vice President & General Counsel
E. I. du Pont de Nemours & Company

Charles R. Schader
Senior Vice President, Applied Research
Chartis, Inc.

Amy W. Schulman
Executive Vice President, General Counsel & Business Unit Lead, Nutritional
Pfizer, Inc.

Bradford L. Smith
Executive Vice President, General Counsel, Corporate Secretary, Legal and Corporate Affairs
Microsoft Corporation

David F. Snively
Senior Vice President, Secretary & General Counsel
Monsanto Company

Frank L. Steeves
Senior Vice President, Secretary & General Counsel
Emerson Electric Company

Jay B. Stephens
Senior Vice President, General Counsel & Secretary
Raytheon Company

Audrey Strauss
Executive Vice President, Chief Legal & Compliance Officer & Executive Council
Alcoa Inc.

Michael H. Ullmann
Vice President & General Counsel
Johnson & Johnson

D. Wayne Watts
Senior Executive Vice President & General Counsel
AT&T Inc.

Steve Windom
President
USCourts.com
NCSC Recognizes Corporate Contributors

Since shortly after its founding in 1971, NCSC has had long-standing support from numerous corporations. These companies have maintained their dedication and support to NCSC for more than 35 years. They continue to serve as a model of leadership and commitment to improving the justice system.

CORPORATE $25,000 AND ABOVE
AIG/Chartis*
Eli Lilly and Company*
Exxon Mobil Corporation**

CORPORATE $10,000–$24,999
Allstate Corporation
AT&T*
Chevron Corporation**
Colgate-Palmolive Company
E. I. DuPont de Nemours & Company**
Ford Motor Company*
General Electric Company*
General Motors Company*
International Paper Company
Johnson & Johnson**
Liberty Mutual Insurance Companies
Medtronic Inc.
Microsoft Corporation
Online Information Systems, Inc.
PepsiCo Inc.*
Raytheon Company
Selective Insurance
Shell Oil Company
State Farm Insurance Companies*
USAA Foundation
Wal-Mart Stores, Inc.

CORPORATE UP TO $10,000
ConocoPhillips
Marsh & McLennan Companies, Inc.
Northwestern Mutual Foundation*
Reynolds American, Inc.

*20-Year Donor  **30-Year Donor

Members of the General Counsel Committee and state court chief justices meet to discuss current issues confronting state courts. From left, Russell C. Deyo, retired General Counsel, Johnson & Johnson, and Texas Chief Justice Wallace B. Jefferson.

NCSC President Mary McQueen presents 30-Year Recognition to Chevron’s Chief Corporate Counsel Mary Francis.

NCSC President Mary McQueen presents 30-year Recognition to General Motors’ Andrew Segovia.

General Counsel Contributors

In 2012, two corporations were recognized for 30 years and one corporation for 20 years of continuous support. NCSC thanks them and all corporate longtime supporters.

30-YEAR CORPORATE CONTRIBUTORS
Chevron
General Motors

20-YEAR CORPORATE CONTRIBUTOR
PepsiCo
2012 Lawyers Committee Members

Richard Clary
Crear, Scesne & Moore

Anne E. Cohen
Debevoise & Plimpton

James G. Collins
Cozen & O’Connor

J. Peter Coll Jr.
Orrick Herrington & Sutcliffe

Roxanne B. Conlin
Roxanne B. Conlin & Associates

Michael A. Cooper
Sutticen & Cromwell

Molly H. Craig
Hood Lake Firm

Sally R. Culley
Rumberger Kirk & Caldwell

John J. Curtin Jr.
Bingham McCutchen

Frank J. Daily
Quattrocchi & Brady

Laurie W. Daniel
Holland & Knight

Stephen C. Dillard
 Fulbright & Jaworski

Allyson B. DiRocco
Morris James

Kevin J. Dunne
Sedgwick Detert Morvan & Arnold

Douglas S. Eakeley
Lowenstein Sandler PC

David B. Favcett Jr.
Dickie McCamey & Chilcote

Andrew M. Federhar
Fennemore Craig

Bruce W. Felmy
McLane Graf Raulerson & Middleton

Fidelma L. Fitzpatrick
Metley Rice

Richards H. Ford
Wicher Smith O’Hara McCoy & Ford

George S. Frazza
Patterson Belknap Webb & Tyler

Tom Frederick
Winston & Strawn

Mark Garriga
Butler Snow O’Mara Stevens & Cannada

Daniel J. Gerber
Rumberger Kirk & Caldwell

Dennis E. Glazer
Davis Polk & Wardwell

Richard C. Godfrey
Kirkland & Ellis

Gary G. Gricmer
Gary G. Gricmer & Associates

Robert L. Haig
Kelley Drye & Warren

William T. Hangley
Hanley Aronchick Segal & Puddin

Lawrence T. Hoyle
Schnader Harrison Segal & Lewis

Lamont A. Jefferson
Haynes & Boone

Derek C. Johnson
Johnson Johnson Larson & Schaller

Raoul Kennedy
Shadd湳Arps Slate Meagher & Flom

Henry L. King
Davis Polk & Wardwell

Michael F. Kinney
Casem Tierney Adams Gotch & Douglas

James B. Kobak Jr.
Hughes Hubbard & Reed

William M. Laflerty
Morris Nichols Arhrt & Tunnell

David C. Landin
Hunter & Williams

W. Mark Lanier
The Lanier Law Firm

Mary Nald Larimore
Ice Miller

James K. Leader
Leader & Berkos

Richard H. Levenstein
Kramer Sftpe & Levenstein

L. Joseph Loveland Jr.
King & Spalding

Patricia Lowry
Squire Sanders & Dempsey

Edward W. Madeira Jr.
Pepster Hamilton

Rita A. Maimbourg
Tucker Ellis

Robert E. Maloney Jr.
Lane Powell PC

Alan E. Mansfield
Greenberg Traurig

L. Gino Marchetti Jr.
Taylor Pique Marchetti & Monk

Joseph Marconi
Johnson & Bell

James C. Martin
Real Smith

Mary Massaron Ross
Plunkett Cooney

Wendy D. May
Hartline Dacus Barger Dreyer

Michael X. McBride
Connnell Foley

Manny Medrano
Medrano & Carlton

Donna M. Melby
Paul Hastings

Jack B. Middleton
McLane Graf Raulerson & Middleton

E. L. Milonas
Pillsbury

Edward W. Mullins Jr.
Nelson Mullins Riley & Scarborough

Gary P. Naftalits
Kramer Levin Naftalis & Frankel

Charles M. Noteboom
Noteboom – The Law Firm

Gareth W. Notis
Morrison Mahoney

Thomas C. O’Brien
Miller Canfield

Theodore B. Olson
Gibson Dunn & Crutcher

Ronald L. Olson
Munger Tolles & Olson

Bruce R. Parker
Venables

Roger Pascall
Schofield Hardin

William G. Paul
Crase & Dunleavy

John C. Phillips Jr.
Phillips Goldman & Spence

Alan L. Raylesberg
Chadbourn & Parke

Harry M. Reasoner
Vinson & Elkins

B. Wilson Redfearn
Tybout Redfearn & Pell

Philip E. Reeves
Gallican White & Boyd

Wm. T. “Bill” Robinson III
Prist Frost Tidell

Deborah M. Russell
McGuire Woods

Jay G. Safer
Lcoke Leonard

William Savitt
Wachtel Lipton Rosen & Katz

James P. Schaller
Jackson & Campbell

Lisa A. Schmidt
Richards Layton & Finger

Eugene A. Schoon
Sidley Austin

Susan C. Sears
Littler Mendelson

Charles Siegel
Waters Kraus & Paul

Samuel W. Silver
Schnader Harrison Segal & Lewis

John M. Simpson
Fulbright & Jaworski

Stuart H. Singer
Boses Schiller & Flexner

Michael W. Smith
Christian & Barton

Louis M. Soloman
Caldwalder Wickersham & Taft

David S. Steuer
Wilson Sonsini Goodrich & Rosati

Kenneth M. Suggs
Jenner & Suggs

Michael S. Sundermeyer
Williams & Connolly

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields

Sylvia H. Walbot
Carlton Fields

Matthew Thayne
McCarter & English

Sandy T. Tucker
Williams Mullen Clark & Debbins

E. Norman Veasey
Weid Gesthal & Manges

Robb L. Voyles
Baker Botts

Sylvia H. Walbot
Carlton Fields

Bradish J. Waring
Nessem Pruet

Daniel E. Wathen
Pierce Atwood

Peter D. Webster
Carlton Fields

Daniel B. White
Carlton Fields
NCSC would like to thank the following law firms for their dedicated and continued support.

**PRESIDENT’S CIRCLE**

$25,000 AND ABOVE

Gibson Dunn & Crutcher
Paul Hastings
Prickett Jones & Elliott

**LEADERSHIP CIRCLE**

$10,000–$24,999

Lanier Law Firm
Shernoff Bidart Echeverria & Bentley

Venable Foundation

**JUSTICE CIRCLE**

$5,000–$9,999

Baker Botts
Campbell Campbell Edwards & Conroy
Carlton Fields
Cravath Swaine & Moore*
Grant & Eisenhofer
Hunton & Williams*
King & Spalding*
Kirkland & Ellis Foundation*
Munger Tolles & Olson
Nelson Mullins Riley & Scarborough
Pepper Hamilton
Wachtell Lipton Rosen & Katz*
Wilson Sonsini Goodrich & Rosati Foundation

**AMICUS CIRCLE**

$3,000–$4,999

Arnold & Porter
Atlas Hall & Rodriguez
Beck Redden & Secrest
Bryan Cave
Butler Snow O’Mara Stevens & Cannada
Cadwalader Wickersham & Taft
Carlton Fields
Casscm Tierney Adams
Gotch & Douglas
Chadbourn & Parke
Frost Brown Todd
Fulbright & Jaworski*
Greenberg Traurig
Gursten Holtz Borg & Miller
Hood Law Firm
Hughes Hubbard & Reed
Janet Jenner & Suggs
Johnson & Bell
Kramer Levin Naftalis & Frankel
Kramer Sopko & Levenstein
Lane Powell
Leader & Berkon
Lowenstein Sandler
McCarter & English
Miller Canfield
Morris James
Morris Nichols Arsht & Tunnell
Osborn & Maledon
Phillips Goldman & Spence
Plunkett Cooney
Potter Anderson & Corroon
Quarles & Brady
Reed Smith
Richards Layton & Finger
Rumberger Kirk & Caldwell
Schnader Harrison Segal & Lewis
Shook Hardy & Bacon
Skadden Arps Slate Meagher & Flom
Taylor Pigue Marchetti & Mink
Thompson & Knight
Twombly Reddick & Pell
Williams & Connolly
Young Conaway Stargatt & Taylor

**UP TO $3,000**

Barrett & Gilman
Center for Constitutional Litigation
Christian & Barton*

**UP TO $2,499**

Condon & Forsyth
Connell Foley
Hartline Dacus Barger Dreyer
Ireland Carroll & Kelley
Kelley Drye & Warren
Kelly Hart & Hallman
Littler Mendelson
Mary Alexander & Associates
McLane Graf Raulerson & Middleton
Medrano & Carlton
Morrison Mahoney
Nexsen Pruet
Pierce Atwood
Pillsbury
Sidley Austin
Sullivan & Cromwell
Tucker Ellis
Vinson & Elkins
Weil Gotshal & Manges
Wicker Smith O’Hara McCoy & Ford

**UP TO $2,000**

*20-Year Donor

**AMICUS CIRCLE**

$3,000–$4,999

Arnold & Porter
Atlas Hall & Rodriguez
Beck Redden & Secrest
Bryan Cave
Butler Snow O’Mara Stevens & Cannada
Cadwalader Wickersham & Taft
Carlton Fields
Casscm Tierney Adams
Gotch & Douglas
Chadbourn & Parke
Frost Brown Todd
Fulbright & Jaworski*
Greenberg Traurig
Gursten Holtz Borg & Miller
Hood Law Firm
Hughes Hubbard & Reed
Janet Jenner & Suggs
Johnson & Bell
Kramer Levin Naftalis & Frankel
Kramer Sopko & Levenstein
Lane Powell
Leader & Berkon
Lowenstein Sandler
McCarter & English
Miller Canfield
Morris James
Morris Nichols Arsht & Tunnell
Osborn & Maledon
Phillips Goldman & Spence
Plunkett Cooney
Potter Anderson & Corroon
Quarles & Brady
Reed Smith
Richards Layton & Finger
Rumberger Kirk & Caldwell
Schnader Harrison Segal & Lewis
Shook Hardy & Bacon
Skadden Arps Slate Meagher & Flom
Taylor Pigue Marchetti & Mink
Thompson & Knight
Twombly Reddick & Pell
Williams & Connolly
Young Conaway Stargatt & Taylor

**UP TO $3,000**

Barrett & Gilman
Center for Constitutional Litigation
Christian & Barton*

The Young Lawyers section of the Lawyers Committee provides an opportunity for attorneys who are 40 or younger or with less than 10 years of practice to participate actively in furthering the mission of the National Center for State Courts.

**Law Firm Contributors**

Co-Chair
Cristina Alonso
Carlton Fields

Co-Chair
Andre Mura
Center for Constitutional Litigation

Hunter M. Barrow
Thompson & Knight

A. Mattison Bogan
Nelson Mullins Riley & Scarborough

Christina U. Douglas
Wommble Carlyle Sandridge & Rice

Selin K. Fiaigne
Hartline Dacus Barger Dreyer

Thomas W. Hazlett
Schneider Harrison Seagal & Lewis

Brandon Hechtman
Wicker Smith O’Hara McCoy & Ford

James B. Hood
The Hood Law Firm

Christina Jones
McGuireWoods

William H. Mack
Phillips & Paolicelli

Colleen M. Mallon
Venable

Patrick S. Nolan
Quarles & Brady

David D. O’Brien
Miller Canfield

Elizabeth P. Papez
Winston & Strawn

W. Duffie Powers
Galvin White & Boyd

Tommy Preston Jr.
Nexsen Pruet

Daniel Prince
Paul Hastings

Mitch Reid
Andrew & Keith

Alex Roberts
Beck Redden & Secrest

Darin M. Sands
Lane Powell

Monica Segura
Ramboerger Kirk & Caldwell

Allan A. Thoen
Pepper Hamilton

Gary Tulp
McCarter & English

Anna H. Updon
Anna H. Updon, P.L.

Alexandra Walsh
Baker Botts

Condon & Forsyth

Connell Foley

Hartline Dacus Barger Dreyer

Ireland Carroll & Kelley

Kelley Drye & Warren

Kelly Hart & Hallman

Littler Mendelson

Mary Alexander & Associates

McLane Graf Raulerson & Middleton

Medrano & Carlton

Morrison Mahoney

Nexsen Pruet

Pierce Atwood

Pillsbury

Sidley Austin

Sullivan & Cromwell

Tucker Ellis

Vinson & Elkins

Weil Gotshal & Manges

Wicker Smith O’Hara McCoy & Ford

*20-Year Donor

21
In 1971, then Chief Justice of the United States Warren E. Burger met with a group of business leaders in Washington, D.C. to enhance their awareness of the status of the nation’s state courts and to seek their involvement in improving the justice system. Chief Justice Burger called the National Center for State Courts “the most important development in judicial reform since the turn of the century,” and he encouraged the business and legal communities to support NCSC’s work. The Burger Society was formed upon the celebration of the 25th anniversary of the National Center for State Courts to honor individuals who have volunteered their time, talent, and support to NCSC in an exceptional manner. Society membership is commemorated by presentation of a limited edition print of the final portrait of the late Chief Justice Burger who helped found NCSC.

**Members of The Warren E. Burger Society**

Jan Aikman Dickson
R. B. Attridge
Robert N. Baldwin
Curtis H. Barnette
Dorothy T. Beasley
Robert M. Bell
Bobbe J. Bridge
Murray H. Bring
John T. Broderick Jr.
Thomas C. Brown Jr.
Kim M. Brunner
Michael L. Buenger
David K. Byers
Elizabeth J. Cabbraser
Sheila Calabro
Alan Carlson
Harry L. Carrico
Winslow Christian*
Michael V. Ciresi
Hugh M. Collins
Michael A. Cooper
Theodore H. Curry II
John J. Curtin Jr.
Paul J. De Muniz
Jude Del Preore
Kenneth T. Derr
Sue K. Dosal
Richard W. Duesenberg
Haliburton Fales II
Theodore J. Fetter
Timothy E. Flanigan
Edith Foster
George S. Frazza
William H. Gates III
Vernon M. Geddy Jr.*
Ronald M. George
James D. Gingerich
Richard C. Godfrey
Elisabeth H. Goodner
Thomas A. Gottschalk
John M. Greacen
Maurice R. Greenberg
Joe R. Greenhill
Robert L. Haig
Howard T. Heflin*
Jane A. Hess*
Verne A. Hodge
Linwood Holton
R. William Ide III
James R. James*
Eileen A. Kato
Nicholas D. Katzenbach*
John F. Kay Jr.
Judith S. Kaye
Ingo Kellitz
Henry L. King
Augustus B. Kinsolving
Harry O. Lawson*
Jacqueline and
Robert D.G. Lewis*
L. Joseph Loveland Jr.
Edward W. Madeira Jr.
Mark D. Martin
Charles W. Matthews Jr.
Robert B. McCaw
Edward B. McConnell
Arthur A. Mckusick
Mary C. McQueen
Daniel J. Meador
E. Leo Milonas
W. B. Mitchell*
Thomas J. Moyer*
Janice T. Munsterman
Gayle A. Nachtigal
William H. Neukom
Charles M. Noteboom
D. Dudley Oldham
Dwight D. Opperman
Betsy W. Osborne
Richard de J. Osborne
Louise M. Parent
William G. Paul
Robert S. Peck
Charles H. Pelton
Ellen A. Peters
Thomas R. Phillips
John H. Pickering*
Lyle Reid
William S. Richardson*
Sally M. Rider
William L. Roberts Jr.
John H. Rockwell*
Kaliste J. Saloom Jr.
Charles R. Schader
John G. Scriven
Randall T. Shepard
Dale Sipes*
Larry L. Sipes
Chesterfield Smith*
Arthur H. Snowden II
Robert F. Stephens*
George A. Stinson*
Ronald J. Stupak
Stephen D. Susman
Robert B. Taylor
Sandra A. Thompson
Gerald W. VandeWall
E. Norman Veasey
William C. Vickrey
Sylvia H. Walbolt
Roger K. Warren
W. Wayne Withers
Robert A. Zastany
Guy A. Zogby*
* Deceased
The Friends of the Court program provides an opportunity for the many individuals who care about the quality of justice to make a personal financial contribution in support of the National Center for State Courts’ work and programs. These contributions allow NCSC to provide quality training, education and critical research, and to promote awareness of issues surrounding the administration of justice. In addition, these unrestricted funds provide vital support for the NCSC’s most essential operations. 

### $5,000 OR MORE
- Elizabeth J. Cabraser
- Edward W. Mallius Jr.
- William H. Neukom
- Avern Cohn
- Hugh M. Collins
- Jane E. Lobingier
- Donald C. Castille
- Howard L. Edington
- Donald D. Goodnow
- John M. Greacen
- Patricia W. Griffin
- Joseph L. Giordano
- Gary L. Haar
- Mary H. Henry
- Martha E. Hernandez
- Richard B. Hoffman
- Mary T. Hogan
- Tim Hughes
- John C. Hulbert
- Tony J. Ito
- Steven J. Jinishian
- Barbara C. Kelly
- William G. Kelly
- Ted M. Kerr
- Frank T. Koshan
- Mary Ann Lynch
- Barry Mahoney
- Debora A. Mason
- Daniel J. Meador
- Norman H. Meyer Jr.
- John O. Mirick
- Lorri Montgomery
- David G. Murray
- Eugene J. Murrey
- Gayle A. Nachtigal
- Richard Newman
- Theresa A. Nolan
- Susan Northcutt
- Michele Oken
- Douglas E. Older
- Brian J. Ostrom
- Brenda O’Toole
- Linda D. Perkins
- Pamela L. Petrakis
- Gordon P. Peyton
- Earl J. Piscott
- Zynthia A. Pines
- Niall Raasen
- Stuart Rabiner
- Glenn Rawdon
- Vance Raye
- Marcus W. Reinkensmeyer
- Judith Resnik
- Ronald Robie
- John Ruopp
- Richard L. Samsel
- Deborah Saunders
- Richard Schaufele
- Thomas E. Schultiz
- Vernon E. Scoville III
- Norma L. Shapiro
- Donald Sharkey
- Kevin Sheehan
- Alan Slater
- Dennis Smith
- Stacey Smith
- John W. Stedman
- Myron T. Steele
- David C. Steelman
- John F. Surbeck Jr.
- Lee Susan
- Nora Sydow
- Richard B. Teitelman
- Jean H. Toal
- E. Norman Vasey
- Gary R. Wade
- Sylvia H. Walbolt
- Eric T. Washington
- Lawrence P. Webster
- Mark A. Weinberg
- Joseph R. Weisberger
- William K. Weisenberg
- Alvin Weiss
- James F. Worthen
- Michael A. Zamarripa
- RECogNItIoN

### Friends of the Court

The Friends of the Court program provides an opportunity for the many individuals who care about the quality of justice to make a personal financial contribution in support of the National Center for State Courts’ work and programs. These contributions allow NCSC to provide quality training, education and critical research, and to promote awareness of issues surrounding the administration of justice. In addition, these unrestricted funds provide vital support for the NCSC’s most essential operations.

### $2,500–$4,999
- Curtis Hank Barnette
- David J. Beck
- Michael A. Cooper
- Lisa Gino Marchetti Jr
- Peggy A. Que
- W. T. “Bill” Robinson
- Louis M. Solomon

### $500–$999
- Stephen H. Baker
- S. Jack Balagia Jr.
- Carl Baar
- Jeff Apperson
- Robert H. Alsdorf
- Gerard J. Alonge
- Barry Abrams
- Shirley S. Abrahamson

### $100–$249
- Robert N. Baldwin
- David K. Boyd
- Kevin J. Bowling
- Ephanie A. Blair
- Paul P. Biebel Jr.
- Michael J. Barrasse
- Carl Baar
- Jeff Apperson
- Robert H. Alsdorf
- Gerard J. Alonge
- Barry Abrams
- Shirley S. Abrahamson

### Programs
- These contributions allow NCSC to provide quality training, education and critical research, and to promote awareness of issues surrounding the administration of justice. In addition, these unrestricted funds provide vital support for the NCSC’s most essential operations.

### $250–$499
- Theodore B. Olson
- Donna M. Melby
- Simon M. Lorne
- Richard C. Godfrey
- George S. Frazza
- Richard C. Godfrey
- W. Mark Lanier
- Simon M. Lorne
- Donna M. Melby
- Theodore B. Olson

### $1,000–$2,499
- Stephen H. Baker
- S. Jack Balagia Jr.
- Robert N. Baldwin
- Bobbe J. Bridge
- Linda Cavin
- Katherine A. Dabney
- Alicia Davis
- Thomas A. Gottschalk
- Gordon M. Griller
- Robert L. Haig
- Pamela Q. Harris
- James M. Harris
- Elizabeth P. Hines
- Sherilyn Hubert
- Ellen J. Kato
- Neal B. Kauder
- Alexander M. Keith
- John Meeks
- Susan T. Schellenberg
- David B. Rottman
- Srinivas M. Raju
- David B. Rottman
- Charles W. Matthews Jr.
- Mary C. McQueen
- Manny Medrano
- E. Leo Milonas
- William H. Neukom
- Barbara J. Pariente
- Sherry Raddack
- Jesse Rutledge
- Kaliste J. Saloom Jr.
- Patricia Stanley
- Larry D. Thompson
- Gerald W. VandeWalle

### UP TO $99
- James T. Worthen
- Stephen H. Baker
- S. Jack Balagia Jr.
- Robert N. Baldwin
- Bobbe J. Bridge
- Linda Cavin
- Katherine A. Dabney
- Alicia Davis
- Thomas A. Gottschalk
- Gordon M. Griller
- Robert L. Haig
- Pamela Q. Harris
- James M. Harris
- Elizabeth P. Hines
- Sherilyn Hubert
- Ellen J. Kato
- Neal B. Kauder
- Alexander M. Keith
- John Meeks
- Susan T. Schellenberg
- David B. Rottman
- Charles W. Matthews Jr.
- Mary C. McQueen
- Manny Medrano
- E. Leo Milonas
- William H. Neukom
- Barbara J. Pariente
- Sherry Raddack
- Jesse Rutledge
- Kaliste J. Saloom Jr.
- Patricia Stanley
- Larry D. Thompson
- Gerald W. VandeWalle

### $500–$999
- Elizabeth J. Cabraser
- Edward W. Mallius Jr.
- William H. Neukom
- Avern Cohn
- Hugh M. Collins
- Jane E. Lobingier
- Donald C. Castille
- Howard L. Edington
- Donald D. Goodnow
- John M. Greacen
- Patricia W. Griffin
- Joseph L. Giordano
- Gary L. Haar
- Mary H. Henry
- Martha E. Hernandez
- Richard B. Hoffman
- Mary T. Hogan
- Tim Hughes
- John C. Hulbert
- Tony J. Ito
- Steven J. Jinishian
- Barbara C. Kelly
- William G. Kelly
- Ted M. Kerr
- Frank T. Koshan
- Mary Ann Lynch
- Barry Mahoney
- Debora A. Mason
- Daniel J. Meador
- Norman H. Meyer Jr.
- John O. Mirick
- Lorri Montgomery
- David G. Murray
- Eugene J. Murrey
- Gayle A. Nachtigal
- Richard Newman
- Theresa A. Nolan
- Susan Northcutt
- Michele Oken
- Douglas E. Older
- Brian J. Ostrom
- Brenda O’Toole
- Linda D. Perkins
- Pamela L. Petrakis
- Gordon P. Peyton
- Earl J. Piscott
- Zynthia A. Pines
- Niall Raasen
- Stuart Rabiner
- Glenn Rawdon
- Vance Raye
- Marcus W. Reinkensmeyer
- Judith Resnik
- Ronald Robie
- John Ruopp
- Richard L. Samsel
- Deborah Saunders
- Richard Schaufele
- Thomas E. Schultiz
- Vernon E. Scoville III
- Norma L. Shapiro
- Donald Sharkey
- Kevin Sheehan
- Alan Slater
- Dennis Smith
- Stacey Smith
- John W. Stedman
- Myron T. Steele
- David C. Steelman
- John F. Surbeck Jr.
- Lee Susan
- Nora Sydow
- Richard B. Teitelman
- Jean H. Toal
- E. Norman Vasey
- Gary R. Wade
- Sylvia H. Walbolt
- Eric T. Washington
- Lawrence P. Webster
- Mark A. Weinberg
- Joseph R. Weisberger
- William K. Weisenberg
- Alvin Weiss
- James F. Worthen
- Michael A. Zamarripa

### Contributions
- These contributions allow NCSC to provide quality training, education and critical research, and to promote awareness of issues surrounding the administration of justice. In addition, these unrestricted funds provide vital support for the NCSC’s most essential operations.
Awards

• Robert “Bob” Wessels, the former manager of the courts in Harris County, Texas, received the 2012 Warren E. Burger Award. NCSC presents this award annually to an individual who has made significant contributions to the field of court administration and to NCSC’s mission. Bob Wessels served the Harris County courts for 37 years — 35 as the county’s first court manager — and served on NCSC’s Board of Directors and as president of the National Association for Court Management.

• The Michigan Supreme Court received NCSC’s 2012 G. Thomas Munsterman Award for Jury Innovation, which recognizes states, organizations, local courts, or individuals that have made significant improvements or innovations in jury procedures, operations, and practices. Michigan was honored for a two-year project to improve juror comprehension, performance, and satisfaction.

• The Louisiana Center for Law and Civic Education received the Sandra Day O’Connor Award for the Advancement of Civics Education. This award honors organizations, courts, or individuals who have promoted, inspired, improved, or led an innovation or accomplishment in the field of civics education relating to the justice system.

Summary of Income & Expenses

The National Center for State Courts received 47 percent of its support in 2012 from federal grants and contracts. Funds from state assessments and consulting services provided another 43 percent. Remaining funds came from conference and tuition fees, private support, and association service fees. Total income from operations in 2012 was $31,100,000. Program expenses include the cost of providing services to the state courts through consulting, research, education, information sharing, government relations, association services, and international programs. The accounting firm of Raffa, P.C. audits NCSC’s financial statements. A copy of 2012 audited financial statements and auditors’ reports may be obtained from NCSC’s chief financial officer.

2012 INCOME $ IN MILLIONS

Federal Grants and Contracts
State Assessments and Consulting
Conference and Tuition Fees, Private Support, Association Service Fees

2012 EXPENSES $ IN MILLIONS

Consulting and Research Services
International Program Services
Education and Information Services
External Affairs, Government Relations and Association Services
Program Support Services

RESTRICTED FUNDING

FOUNDATIONS
Casey Family Programs
Open Society Institute
The Pew Charitable Trusts
Public Welfare Foundation
The Retirement Research Foundation

GOVERNMENT
Administrative Office of the U.S. Courts
Social Security Administration
State Justice Institute

U.S. Agency for International Development
U.S. Department of Health and Human Services Children’s Bureau
U.S. Department of Justice, Office of Justice Programs
Bureau of Justice Assistance
Bureau of Justice Statistics
Office of Violence Against Women
National Institute for Justice
U.S. Department of State
Bureau of International & Law Enforcement Affairs
National Highway Traffic Safety Administration

U.S. Department of Transportation
National Highway Traffic Safety Administration
Federal Motor Carrier Safety Administration

OTHER
MidEast Educational & Training Services
American Probation and Parole Association
The Bureau of National Affairs, Inc
LexisNexis
National Drug Court Institute
For more than 40 years, the National Center has worked to anticipate and to respond to the needs of the public and to support the country’s state judicial systems. Through its leadership and service activities, national perspective on court issues, and collaborative work with the Conference of Chief Justices, the Conference of State Court Administrators and other state court leaders, the National Center for State Courts plays a crucial role in advancing best practices in judicial management and building public trust and confidence in the state court system. There is no other institution that has a greater impact on the nation’s courts or does more to ensure the fair and effective administration of justice.

Each year, the NCSC honors those people who have made longstanding contributions to improving the judicial system and have supported the National Center’s work.

CURRENT OR FORMER STATE APPELLATE JUDGE
Justice James E. Duffy, Jr.
Retired Justice of the Supreme Court of Hawaii

CURRENT OR FORMER STATE TRIAL JUDGE
Hon. W. Terry Ruckriegle
Former Chief Judge of the Fifth Judicial District, Colorado

STATE-LEVEL COURT ADMINISTRATOR OR EMPLOYEE
Marla S. Moore
State Court Administrator, Georgia

TRIAL-LEVEL COURT ADMINISTRATOR OR EMPLOYEE
Douglas M. Bray
Trial Court Administrator, Multnomah County Courts, Portland, Oregon

ATTORNEY OR OTHER INDIVIDUAL NOT EMPLOYED BY THE COURTS
William T. Robinson III
Immediate Past-President, American Bar Association
Frost Brown Todd LLC, Attorneys
The National Center for State Courts is an independent, nonprofit, tax-exempt organization in accordance with Section 501(c)(3) of the Internal Revenue Code. To learn more about supporting NCSC, contact the Development Office at (800) 616-6110 or development@ncsc.org.

Cover photograph by Thorney Libberman
West Virginia Supreme Court in the East Wing of the state Capitol.