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Roger K. Warren
President
National Center for State Courts
Confronting Today’s Challenges

This year, as always, the National Center for State Courts’ annual report celebrates accomplishments in support of the court community and judicial reform initiatives. In addition, the 2002 report provides information about the variety of services we offer because now more than ever, constituents look to the National Center for State Courts as a central resource for cost-effective information, education, and technical assistance. We invite you to tap the resources and opportunities highlighted in the pages that follow.

One of NCSC’s most important accomplishments in 2002 was to make access to critical information from data collected and analyzed by our experts available to the court community free of charge. Constituents can now retrieve comparative data, reports, bibliographies, and news about publications, courses, and events in more than 100 topic areas by visiting NCSC’s Court Information Database at www.ncsconline.org.

As we move into 2003, this online database strengthens NCSC’s ability to assist the courts in confronting today’s challenges, including security issues and budget constraints.

We thank our many volunteers and supporters whose contributions make it possible for us to help the courts anticipate change and better serve the public.

Table of Contents

President’s Message ...................... 2
Chair’s Remarks ......................... 3
Addressing the Needs of Today’s Courts .................. 4-5
Educating Court Leaders ................. 6
Bringing the National Center to the Courts .................. 7
Developing Technology Resourcefulness .................. 8
Advancing Civil Justice Reform .............. 9
Alerting the Courts to Issues in the Nation’s Capital .................. 9
Providing a Forum for Discussion .................. 10
Strengthening Courts Worldwide .................. 11
Recognizing Excellence .......................... 12-14
Committing Time and Resources .................. 15-19
Sustaining a Foundation for Services .................. 20
2002 was a difficult year for most Americans. It was also a difficult year for state judiciaries. After the nightmare of September 11, we awoke to a world of international terrorism, a slumping economy, and severe governmental budget cutbacks.

In response to these challenges, the National Center for State Courts (NCSC) cosponsored the 9-11 Summit on Court Security in September 2002 with the New York State Courts. Over 300 judges, court leaders, and security experts came together from more than 40 states to discuss safety and security policies in the aftermath of September 11, 2001. In addition, NCSC surveyed court leaders to obtain detailed information about the budget challenges facing the courts, and conveyed these facts and concerns to the Conference of Chief Justices and Conference of State Court Administrators during discussions at their mid-year meetings.

Like many courts, NCSC also responded to financial challenges by streamlining business processes. NCSC’s Knowledge and Information Services and Institute for Court Management (ICM) offices were reorganized to reduce costs and maximize effectiveness. An intensive technology planning process was conducted to identify ways to improve operations through better use of state-of-the-art information technology tools. NCSC reduced overhead and indirect costs, and met budget goals for the seventh consecutive year.

NCSC also increased efforts to provide court constituents with better access to basic NCSC services. Our Web site (www.ncsconline.org) was redesigned to provide easy access to mountains of information, clearly cataloged in over 100 judicial administration topic areas. ICM’s education programs were held at more convenient locations through partnership agreements with state and local courts and through distance learning technologies. NCSC increased provision of free technical assistance to state and local courts for the fourth consecutive year. A new Customer Service Desk was opened at the Williamsburg office.

While meeting current needs, NCSC has also continued to do the research and policy development work that will enable both NCSC and state courts to anticipate and respond effectively to tomorrow’s needs.

All of this, and more, is detailed in this 2002 Annual Report. With the support of its many friends and contributors, NCSC continues to improve the administration of justice through leadership and service to state courts.

Sincerely,

Roger K. Warren
President
As President of the Conference of Chief Justices and Chair of the Board of the National Center for State Courts (NCSC), I commend NCSC for another successful and productive year serving state courts across the country.

NCSC’s work over the past year can be summed up in one phrase: “Confronting Today’s Challenges.” That was the theme of the Conference of Chief Justices’ midyear meeting and it aptly describes NCSC’s work, particularly in the year 2002.

Like the other branches of government, courts are faced with massive budget shortfalls while simultaneously confronting the need to expend more resources on security and improve operations to better serve the public. At the same time, courts are struggling to address a crisis in confidence in our system of justice. From the increasingly rancorous tenor of judicial elections to ethics issues surrounding the recent spate of corporate scandals, state courts are challenged to identify and implement policies and practices that will bolster public trust and confidence and strengthen the effective administration of justice by an independent judiciary.

The National Center for State Courts has served as a vital resource to state courts facing today’s multiple challenges. From its critical work in identifying and disseminating innovative strategies for dealing with court budget shortfalls to its cosponsorship of the 9-11 Summit, which helped courts identify and implement strategies for improving emergency preparedness, NCSC has engaged in essential nuts-and-bolts work on behalf of state courts around the country.

NCSC also has been helping state courts respond to the changing landscape for judicial elections. At a time when these campaigns are becoming more contentious and more expensive, a recent Supreme Court decision has called into question the degree to which these campaigns can be regulated. NCSC has been following cases challenging the regulation of judicial election campaigns as well as state court responses to campaign tactics that threaten judicial independence. In 2002, as a follow-up to its National Symposium on Judicial Selection, NCSC, working with courts, the Brennan Center for Justice, and others, established an ad hoc committee that is actively seeking creative solutions to the thorny new issues facing elective judiciaries.

NCSC has also been providing critical support for the Conference of Chief Justices, the Conference of State Court Administrators, and various other court associations that are so important to the work of the courts.

I invite you to read about all of these wonderful projects and programs in this, NCSC’s 2002 Annual Report, and think you will agree that the leadership and staff deserve our congratulations and our thanks.

Sincerely,

Judith S. Kaye
Chief Judge of the State of New York
The National Center’s core mission, as envisioned by court leaders in 1971, was to be a central resource for state and local courts in order to help them better serve litigants.

Today, NCSC still manages and disseminates its vast store of information collected from research in the nation’s courts and makes it available to its staff of educators and consultants and to court community constituents. However, what sets the National Center apart today is the migration of this information dissemination away from traditional libraries, hard copies, faxes, and telephone conversations to our virtual library and electronic processes. Over time, more constituents access our database at www.ncsconline.org and contact our analysts by e-mail.

During 2002, significant strides were made in organizing the virtual library’s information resources. Nearly 100 topical information modules are now available to NCSC Web site visitors in the Court Information Database.

“During 2002, significant strides were made in organizing the virtual library’s information resources. Nearly 100 topical information modules are now available to NCSC Web site visitors in the Court Information Database.”

“In a recent survey, our Database users were pleased to have so much information consolidated and at their fingertips,” said Madelynn Herman, NCSC knowledge management analyst and Institute for Court Management Fellow.

“They reported that our Court Information Database was easy to use and they requested even more links, especially in the critical areas of finance and security.”

Content is added to NCSC’s Web site continuously, and includes research reports, comparative studies, and other information useful to courts as they seek to improve judicial administration. Recent resources added to the Court Information Database, include:

- 2002 Report on Trends in the State Courts
- Are Hung Juries a Problem?
- Call to Action: Statement of the National Summit on Improving Judicial Selection, Expanded Edition with Commentary
- Caseload and Timeliness in State Supreme Courts
- Developing CCJ/COSCA Guidelines for Public Access to Court Records
- Examining the Work of the State Courts & State Court Caseload Statistics
- Expediting Dependency Appeals
- Survey of Judicial Salaries
- The Self-Help Friendly Court: Designed from the Ground Up to Work for People Without Lawyers
Basing Expertise on Applied Research

While the National Center’s information analysis, education, and consulting units are front and center, providing the immediate help that courts need, NCSC researchers support them by converting data to knowledge, fulfilling NCSC’s institutional role as the premier leader in matters of court reform.

NCSC researchers collaborate with court leaders in the federal and state government to design and implement applied research projects that deal with the expressed needs of state courts. “This critical exploration and evaluation helps courts anticipate societal problems and policy issues by focusing on processes and methods that produce successful outcomes,” said Gene Flango, research division vice president.

Access information about NCSC research projects at www.ncsconline.org by one of the following methods:
- Click on Research in the list of NCSC Services to Courts
- Click on the Leadership tab for information on priority projects
- Check the list of Popular Links to access special projects
- Click on the Court Information Database to find Research reports and publications

Recent research projects include:
- Summit on Improving Judicial Selection
- Trial Court Performance Standards & Measurements
- Court Statistics Project
- Weighted Caseload Studies
- State Court Interpreter Certification Program
- Assessing Innovations in Jury Management
- Implementing Full Faith & Credit in Domestic Violence Cases
- Community-Focused Courts
- Reducing the Incidence of Impaired Driving
- State Court Model Systems & Statistical Dictionary
- Evaluation of Alcohol & Safety Action Programs
- Court Culture & Improving Court Performance
- Public Opinion on the Courts
- Attaining Justice in Child Abuse & Neglect Cases
- Court Service Delivery to Children & Families
- Impact of Prisoner Litigation Reform Act
- Evaluating Blended Sentencing of Juveniles
- Sanctions & the Judicial Response to Sentencing
- Civil Justice Survey of State Courts
- Civil Trial Court Network
- Evaluation of the California Centers for Complex Litigation
The continuing education courses offered by the National Center’s Institute for Court Management (ICM) to court personnel throughout the country are as diverse as the people who take them. From Project Management to Advanced Court Performance Standards, there is something available for every skill and experience level. For example, a new course, Grants in Court Administration, provides court administrators with new tools to find grant money, particularly by using the Internet.

“We offer solutions to courts who need to know how to find and better manage grant programs,” said Kent Wagner, education program director for ICM.

Eighteen students, pictured above, gathered at the U.S. Supreme Court for graduation ceremonies of the 32nd Court Executive Development Program (CEDP) class. This dynamic four-phase program provides court leaders with the foundation they need to succeed personally and to move their courts forward.

CEDP gained a new dimension with the Online Institute, which helped students get to know each other before classes even began. The Online Institute offered five months of additional curriculum via distance learning.

The two-year-old Court Management Program (CMP), a two-phase certification program, offers a cost-effective training option that brings classes to the home court. A dozen states currently have programs in their courts, and concluding seminars were held in New Jersey and Puerto Rico in 2002.

ICM’s Distance Learning Program will soon debut WebCT, expanding program opportunities by delivering information via the World Wide Web – around the clock, seven days a week. Judges and court administrators taking classes through WebCT will be able to access course work at any time convenient for them.

ICM also has created a Partnership Program designed to meet specific educational needs. Partner courts select the location and the participants. A partnership can be as simple as a stand-alone course or as encompassing as developing an entire CMP package, which offers flexibility and financial options to meet budget needs.

Check NCSC’s Web site and click on Education-ICM for course dates and locations:

- National Courses
- CEDP or CMP Certification
- Internet-based Distance Learning
- Partnerships – Bring ICM educators to your courts!
Courts at all levels turn to NCSC’s Court Consulting Services (CCS) office for help in improving operations. Expert service areas include:

**Facilities and security.** Projects include projecting needs and reviewing operations for the California Administrative Office of the Courts and providing courthouse design consulting services for Logan County, Colorado.

**Technology.** Projects include providing technology consulting for Dallas courts and assisting in the development of a Request for Proposal for an electronic recording system in Maryland.

**Operations review.** Projects include evaluating the operations of drug and family courts for the Puerto Rico Administrative Office of the Courts and performing an operational review of the New Hampshire Supreme Court.

**Administrative services.** Projects include developing a performance management system for the Hawaii Administrative Office of the Courts and conducting a job classification and compensation study for the state of Montana.

**Workload assessments.** Projects include performing a workload study in Iowa and assessing the need for staff in the Superior Courts of Alameda, Contra Costa, San Francisco, and Santa Clara counties, California.

**Court operations.** Projects include developing and implementing a pilot civil caseflow management improvement program in Connecticut and reviewing the operations, workflow, and automation in the probate court in Hamilton County, Ohio.

Much of Court Consulting Services’ technical assistance work is provided free of charge. Courts can take advantage of NCSC’s technical assistance funds to conduct new projects or to maximize available funds for ongoing projects.

CCS conducted 38 free technical assistance projects for state courts in 2002. Recent projects include:

- Evaluation of initial appearances, arraignment, fast track program, and pretrial hearings
- Review of judgeship and staff needs
- Preparation of a facilities master plan for a trial court
- Case management review
- Review of effective use of court resources

CCS is also leading efforts to help courts “turn crisis into opportunity” during the current economic downturn. NCSC’s Board of Directors, the Conference of Chief Justices, and the Conference of State Court Administrators have asked NCSC to establish a network of state contacts to share useful information on this subject among the states.

For further information on NCSC’s budget initiative, contact Dan Hall, vice president of CCS, at djhall@ncsc.dni.us.

Read more about NCSC’s consulting staff at www.ncsconline.org.

**Gerald B. Kuban** brings more than 30 years of experience in improving court operations, especially in the areas of court personnel, finance, organization, and management.

**Willett R. Willis** helps courts use the right technology to improve workflow, business operations, and communications. He works directly with courts to evaluate current automation systems and to design and implement new ones.

**Chang-Ming Yeh** assists courts nationwide with improving facilities and security. He is the coauthor of The Courthouse: A Planning and Design Guide for Court Facilities and the author of the Americans with Disabilities Act Court Facility Accessibility Reference Guide.
NCSC’s technology services team helps courts discover opportunities to change and consolidate the way they work. Scott Fairholm joined NCSC in 2002, bringing the division’s expertise to a new level based on his background as a state chief information officer.

Recognizing the challenge faced by the justice system as new technologies allow anyone with a computer to access court records, NCSC worked jointly with the Justice Management Institute to draft Guidelines for Public Access to Court Records, acting as staff to the Conference of Chief Justice and the Conference of State Court Administrators. Recommended by court leaders to guide the development of state and local policies, the Guidelines can be found online at www.courtaccess.org/modelpolicy. The Guidelines were developed with funding from the State Justice Institute.

In December of 2002, the National Center sponsored the Third Annual E-Court Conference in Las Vegas. E-filing and other issues critical to improving court effectiveness will play an important role in the Eighth National Court Technology Conference, which is scheduled for Kansas City, Missouri, October 28-30, 2003. More information about CTC8 is available on the Web at www.ctc8.net.

NCSC technology experts also provide staff support to the Joint Technology Committee of the Conference of State Court Administrators and the National Association for Court Management.

The National Center’s technology staff includes, from left, Dale Kasparek, principal court management consultant; Jim McMillan, principal court management consultant; Scott Fairholm, director, Technology Services; and Doug Walker, principal court management consultant. Not pictured, Ed Papps, principal court management consultant; Henry Townsend, technology operations manager; Tom Carlson, Internet communications specialist; Maurice P. Blacher, principal court management consultant; and Carter C. Cowles, principal court management consultant.
Advancing Civil Justice Reform

In 2002, NCSC continued to advance its Civil Justice Reform Initiative (CJRI), an ambitious, multiyear program dedicated to improving the civil justice system. This major reform effort addresses problems of cost, delay, complexity, and lack of predictability in civil proceedings through projects that promote the use of judicial best practices, more uniform procedures, and improved judicial selection processes.

The CJRI addressed these priority areas in 2002:
- **Complex litigation.** In collaboration with the Conference of Chief Justices, NCSC developed an online mass tort curriculum for state and federal judges (see Benchbook on Mass Tort Litigation at www.ncsconline.org). The 2002 Justice Roundtable with the state chief justices provided discussion of ideas that could be implemented by state courts to improve handling of mass tort cases. NCSC also completed its evaluation of the California Centers for Complex Litigation Pilot Program.
- **Judicial selection.** NCSC’s aggressive work to implement the Call to Action of the National Summit on Improving Judicial Selection had measurable impact in the 2002 judicial election cycle. NCSC established two national committees to provide pro bono advice to state chief justices, state attorneys general, and other state officials on judicial campaign conduct and judicial election law. The Election Law Advisory Committee assisted the Conference of Chief Justices in preparing amicus briefs in two important cases of judicial campaign conduct. NCSC prepared an overview of the conduct of the 2002 judicial elections (Judicial Elections at the Crossroads) and published an expanded Call to Action with Commentary providing a blueprint for reform in election structure, campaign conduct and financing, and voter awareness.
- **Consumer-based dispute resolution.** In 2002, NCSC completed an innovative project to design a court system based on the needs of self-represented litigants. A joint effort of NCSC and the Chicago-Kent College of Law and the Institute of Design of the Illinois Institute of Technology, the project examined the barriers people face when they access the court system and produced a conceptual design for a new Access to Justice System. NCSC also published The Self-Help Friendly Court: Designed from the Ground Up to Work for People Without Lawyers by Richard Zorza.

Other projects include a study related to the discovery of electronic evidence and data collection for NCSC’s Civil Trial Court Network (CTCN).

Alerting the Courts to Issues in the Nation’s Capital

The NCSC Office of Government Relations, operating on behalf of the Conference of Chief Justices and the Conference of State Court Administrators, monitored the development of 25 congressional issues with potential impact on the state courts, including the future of the State Justice Institute, appropriations bills, child support enforcement, children’s visitation, adoption and foster care, juvenile justice, tort reform, and victim’s rights.

Policy issues were discussed at the 2002 Assembly of Court Associations, hosted by NCSC staff. Thirty-five participants representing 23 judicial-based associations and organizations considered privacy and public access to the courts, self-represented litigation, and judicial governance and accountability.

*The Call to Action proposes 20 recommendations for improving judicial elections in four areas: Judicial Election Structure, Campaign Conduct, Voter Awareness, and Campaign Finance.*

“We hope that this expanded version of the Call to Action stimulates renewed efforts by groups already engaged in supporting judicial fairness... and persuades other groups to join in those efforts.”

Roger K. Warren
NCSC President
Providing a Forum for Discussion

**Annual Justice Roundtable**

NCSC’s Annual Justice Roundtable engages the state chief justices, the NCSC Board, and business and bar leaders in a collaborative discussion on justice system improvements. The 2002 Roundtable assembled national experts on mass torts, representing perspectives of the state and federal trial benches and the plaintiff and defense bars.

U.S. District Judge Lee Rosenthal and Elizabeth Cabraser, of Lieff Cabraser Heimann Bernstein, participated on the panel.

Justice Roundtable participants represented all areas of the country’s legal community. From left, Curtis H. Barnette, of Skadden Arps Slate Meagher & Flom; R. Byron Attridge, of King & Spalding; and Chief Justice of Wisconsin Shirley S. Abrahamson.

Chief Justice of Delaware E. Norman Veasey was one of more than 75 judges and legal experts who participated in the Roundtable discussion.

**9-11 Summit: Courts in the Aftermath of September 11**

In September 2002, NCSC cosponsored the 9-11 Summit, which brought together leaders from the judiciary, court administration, the bar, academia, and the executive and legislative branches of government. Participants discussed what they learned from the disaster and how to prepare for the future. More information on the summit is available at www.9-11summit.org.

“Courts continue to grapple with the impact of that day, as well as with the need to plan for future emergency situations,” said Judith S. Kaye, Chief Judge of the New York Court of Appeals and NCSC Board chair. “The effort to maintain our rule of law in an uncertain and volatile environment requires close collaboration and communication among leaders and policymakers in all branches of government, law enforcement, and the business community.”

The National Center is grateful to acknowledge contributions from the following organizations in support of the 9-11 Summit: Courts in the Aftermath of September 11

Cadwalader Wickersham & Taft
Cahill Gordon & Reindel
Carter, Ledyard & Milburn
Chadbourne & Parke
Cleary, Gottlieb, Steen & Hamilton
Clifford Chance Rogers & Wells
Cravath, Swaine & Moore
Davis Polk & Wardwell
Dewey Ballantine
Fried, Frank, Harris, Shriver & Jacobson
Fund for the City of New York
Heller Ehrman White & McAuliffe
J.P. Morgan Chase & Company
Kronish Lieb Weiner & Hellman
LeBoeuf, Lamb, Greene & McRae
Milbank, Tweed, Hadley & McCloy
New York State Bar Association
New York State Trial Lawyers Association
Pace University
Patterson, Belknap, Webb & Tyler
Shearman & Sterling
Simpson Thacher & Bartlett
Skadden, Arps, Slate, Meagher & Flom
Stroock, Stroock & Lavan
Sullivan & Cromwell
Verizon Communications, Inc.
White & Case
Willkie, Farr & Gallagher

Mario Cuomo, former governor of New York, spoke at opening ceremonies of the “9-11 Summit: Courts in the Aftermath of September 11” held September 25-27, 2002, in New York City. The National Center was one of the summit’s hosts, along with the New York State Unified Courts and others.
In 2002 NCSC’s International Programs Division celebrated its tenth anniversary. Recognizing the United States’ leadership role, the Conference of Chief Justices and the Conference of State Court Administrators adopted a resolution in 2002 calling for expansion of international programs designed to strengthen the rule of law and fair and effective administration of justice throughout the world.

International staff conducted projects in countries around the world, including:

- **Croatia** – Designed an automated case management system for the Zagreb Municipal Court that will be implemented throughout Croatia by the World Bank and European Union.

- **Mexico** – Conducted groundbreaking caseflow analysis study of the Mexico City trial courts and assisted court management and judicial education improvements.

- **Mongolia** – Demonstrated the use of public access terminals for trial courts, resulting in the Mongolian General Council of Courts requiring installation of public access terminals in trial courts nationwide. NCSC staff also helped to strengthen judicial independence in Mongolia by enhancing the capacity and autonomy of the General Council of Courts (GCC).

- **Nigeria** – Provided technical assistance and training in Nigeria on topics such as judicial independence, case management, budgeting, and judicial ethics and received the Unity Bar Merit Award “for Steadfast and Selfless Contribution to the Improvement of the Justice Sector of the Nigerian Community” from the Bar Association of the Federal Capital Territory of Nigeria.

- **Philippines** – Strengthened physical assets management process for the courts of the Philippines.

NCSC’s staff in the United States hosted 460 visitors from 48 countries in 2002, leading classes in effective judicial administration procedures and sharing information about court technology through the International Visitors Education Program. NCSC staff also made presentations at the International Seminar on Experiences of Judicial Management Reform: Projects and Results (Santiago, Chile); European Society of Criminology (Toledo, Spain); European Union E-Filing Conference (Bologna, Italy); International Judicial Education Conference (Jerusalem, Israel); Supreme Administrative Court of Thailand (Bangkok); UNDP/World Bank Conference on Modernization of Courts in Arab Nations, (Marrakech, Morocco); and World Bank Workshop on Judicial Education in the People’s Republic of China (Beijing, PRC). NCSC President Roger Warren was a featured presenter at the Yale University China Law Center Workshop on Management of Civil Cases (Shanghai, PRC). Sessions were conducted at the Annual Meeting of the National Association for Court Management by the Subordinate Courts of Singapore on their Automated Judicial Scorecard system.

Court leaders in the Federal Capital Territory of Nigeria participate in a judicial independence meeting organized by the National Center for State Courts for the USAID-funded Rule of Law Project.
Recognizing Excellence

William H. Rehnquist Award

Chief Justice of California Ronald M. George received the National Center’s 2002 William H. Rehnquist Award for Judicial Excellence, one of the most prestigious judicial honors in the country, during a ceremony October 24 in the Great Hall of the Supreme Court. Chief Justice of the United States William Rehnquist presented the award named in his honor to Chief Justice George. The Rehnquist award is presented annually to a state court judge who exemplifies the highest level of judicial excellence, integrity, fairness, and professional ethics.

More than 250 people from all segments of the legal profession attended the special award dinner. Justice Sandra Day O’Connor introduced George, calling him a “courageous, competent leader and judicial reformer the likes of whom we seldom see.” Justices Ruth Bader Ginsburg and Stephen G. Breyer also attended the event.

New York Chief Judge Judith S. Kaye, chair of NCSC’s Board of Directors and a past Rehnquist award winner, presided over the ceremony.

Roger Warren called George’s career extraordinary. Warren said George stands out as a judicial leader not only for his achievements over the last six years as Chief Justice of California, but also for the judicial leadership and courage he consistently demonstrated for 24 years before that – 15 years as a trial judge and nine years as an appellate judge.

With more than 30 years on the bench, Chief Justice of California Ronald M. George receives the 2002 William H. Rehnquist Award for Judicial Excellence, selected, in part, for his service at every level of the American state court system, and for improving the justice system every step of the way.

With the selection of Chief Justice Ronald M. George, the Chief Justice George joins these distinguished judges whose dedication has been recognized with the Rehnquist Award.

2001 – Judge Thelma Wyatt Cummings Moore, Georgia

2000 – Judge Thomas W. Ross, North Carolina

1999 – Chief Judge Judith S. Kaye, New York

1998 – Judge Veronica S. McBeth, California

1997 – Judge B. Michael Dann, Arizona

1996 – Judge Vincent J. Poppiti, Delaware

Associate Justice of the United States Supreme Court Sandra Day O’Connor describes the selection of Chief Justice of California Ronald George as a “slam dunk” when it came to being named recipient of the 2002 Rehnquist Award for Judicial Excellence.
NCSC honored volunteer committees and contributors at its annual Recognition Luncheon on October 25, 2002. Chief Justice William H. Rehnquist presented his annual report to the state court leadership and presided over the Warren E. Burger Society induction ceremony.

Inaugurated in 1996, the Warren E. Burger Society acknowledges exceptional volunteers and supporters. New members were inducted during the 2002 annual Recognition Luncheon in Washington, D.C. From left: North Dakota Chief Justice Gerald W. Vandewalle; retired Connecticut Chief Justice Ellen Ash Peters; Susan and Ingo Keilitz; Theodore H. Curry II; California Chief Justice Ronald George on behalf of Winslow Christian; Thomas C. Brown, Jr.; and Timothy Flanigan. Not pictured, Haliburton Fales, 2d, and Jane A. Hess.

Chief Judge of New York Judith Kaye presents Chief Justice of the United States William H. Rehnquist a special gift during the annual Recognition Luncheon in Washington, D.C. to honor his 30 years of service on the United States Supreme Court.

Chief Justice William H. Rehnquist with Texas attorney Charles M. Noteboom, chair of the Burger Society who commissioned the original portrait of Chief Justice Warren E. Burger that hangs at the National Center’s headquarters. Limited edition prints of the portrait are presented to each inductee to the Burger Society.

R. William Ide III, retired from Monsanto Company, is presented the Distinguished Service Award by NCSC President Roger K. Warren.

Warren E. Burger Society Members

R. Byron Attridge
Curtis H. Barnette
Dorothy T. Beasley
Murray H. Bring
Thomas C. Brown, Jr.
Harry L. Carrico
Winslow Christian
Hugh M. Collins
Theodore H. Curry II
John J. Curtin, Jr.
Kenneth T. Derr
Richard W. Duesenberg
Haliburton Fales, 2d
Timothy Flanigan
Edith Foster
William H. Gates
Vernon M. Geddy, Jr.
Sheila Gonzalez
John M. Greacen
Maurice R. Greenberg
Joe R. Greenhill
Jane A. Hess
Verne A. Hodge
Linwood Holton
R. William Ide III
James R. James
Nicholas deB. Katzenbach
John F. Kay, Jr.
Susan and Ingo Keilitz
Henry L. King
Augustus B. Kinsolving
Harry O. Lawson
Edward B. McConnell
Arthur A. McGiverin
Vincent L. McKusick
Mary Campbell McQueen
William Blair Mitchell*
Thomas J. Moyer
Charles M. Noteboom
Dorothy A. O’Brien
Dwight D. Opperman
Betty W. Osborne
Richard de J. Osborne
William G. Paul
Charles H. Pelton
Ellen Ash Peters
Thomas R. Phillips
John H. Pickering
Lyle Reid
William S. Richardson
William L. Roberts, Jr.
Kaliste J. Saloom, Jr.
John G. Scriven
Chesterfield Smith
Robert F. Stephens*
George A. Stinson*
Ronald J. Stupak
Gerald W. Vandewalle
W. Wayne Withers
Guy A. Zoghby*

* Deceased
Awards of Recognition 2002

Paul C. Reardon Award
Chief Justice E. Norman Veasey, Delaware

The Paul C. Reardon Award is named for the late Massachusetts Supreme Court justice who was the first president of the National Center for State Courts’ board of directors. The award honors those who have distinguished themselves by working to further the organization’s mission.

Warren E. Burger Award
Karen Thorsen, director of the Education Division/Center for Judicial Education and Research of the California Administrative Office of the Courts

The Warren E. Burger Award, honoring the late chief justice of the United States who was instrumental in founding the National Center for State Courts and the Institute for Court Management, is presented to an individual who has made a significant contribution to the field of court administration, management, education, training, research, or consulting.

2002 National Center Distinguished Service Awards

Each year the board of directors of the National Center for State Courts presents Distinguished Service Awards to individuals who have made outstanding contributions to the field of judicial administration or the work of the National Center for State Courts.

Current or Former State Appellate Court Judge
Chief Judge Edward Toussaint Jr., Minnesota Court of Appeals

Current or Former State Trial Court Judges
Judge Kevin S. Burke, District Court of Hennepin County, Minneapolis, Minnesota
Judge Cindy Lederman, 11th Circuit Court, Miami, Florida

State-Level Court Administrator
Howard Conyers, Oklahoma City, Oklahoma

Trial-Level Court Administrator
Ernest Mazorol, Deschutes County Courthouse, Bend, Oregon

Attorney or Other Individual Not Employed by the Courts
R. William Ide III, senior vice president and general counsel, Monsanto Company (retired)
Dr. Nolan Eugene Jones, director, Justice and Public Safety Group, National Governors’ Association

2002 National Center for State Courts Staff Awards

Staff Excellence Award
Laura Klaversma
Court Services Operations Manager

Jeanne A. Ito Award
Kathleen Moseley
Senior Administrative Specialist

Florence McConnell Award
Shelley Fischer
Administrative Manager to the President

Katherine T. Wilke Education Award
Cindy Garner
Accounting Assistant
NCSC relies on financial and volunteer support from the private sector to continue its leadership and service mission on behalf of the state courts. In 2002, NCSC’s Board approved a new private development plan to increase awareness, involvement, and financial support. By year’s end, NCSC achieved the highest level of unrestricted private financial support in its history.

NCSC’s volunteer committees – the General Counsel and Lawyers Committees – serve NCSC and its Board by participating actively in the development of programs and initiatives, joining discussions with state court leaders and encouraging private financial support.

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Charles W. Matthews (left) of ExxonMobil Corporation joined Thomas A. Gottschalk (right) as co-chair and nine new members joined the General Counsel Committee in 2002.
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The Lawyers Committee new chair, Henry L. King of Davis Polk & Wardwell, hosted a luncheon for the legal community at the firm’s New York office. The gathering was held in conjunction with the 9-11 Summit, where the nation’s court leaders gathered one year after the collapse of the World Trade Center towers to discuss security and preparedness issues in the courts.

NCSC President Roger K. Warren and Chief Judge of New York and NCSC Board Chair Judith S. Kaye conclude proceedings at the Lawyers Luncheon hosted by Davis Polk & Wardwell in New York City on September 24, 2002.
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NCSC wishes to thank Microsoft Corporation for its $275,000 in-kind contribution of software.

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2002 Income and Expense Summary

The National Center for State Courts received 48 percent of its support in 2002 from federal grants and contracts. Funds from state assessments and consulting services provided another 44 percent. Remaining funds came from conference and tuition fees, private support, and association service fees. Total income from operations in 2002 was $22,054,204.

Program expenses include the cost of providing services to the state courts through consulting, research, education, information sharing, government relations, association management, and international programs.

The accounting firm of Deloitte & Touche LLP audits NCSC’s financial statements. A copy of the 2002 audited financial statements and auditors’ reports can be obtained from NCSC’s chief financial officer.

Headquarters Renovation

The National Center headquarters building in Williamsburg, Virginia, opened in 1978 and remained virtually unchanged for nearly twenty-five years. In 2002 a major renovation of the building was completed to meet the organization’s needs for the next twenty-five years. Workspace was increased and made more environmentally efficient, videoconferencing capability was expanded, and the building is now in full compliance with the Americans with Disabilities Act.

This renovation was funded primarily out of the National Center’s endowment with minimal impact on NCSC’s operating budget.
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Founded by court leaders at the urging of Chief Justice Warren E. Burger of the United States Supreme Court, the National Center for State Courts is governed by a diverse board of directors elected by state chief justices and state court administrators.

Support for the NCSC is generated through voluntary assessments from the states; seminar and conference fees; state, federal, and international grants and contracts; and private support.

For information about the National Center for State Courts visit www.ncsconline.org.

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